2016/17 TO 2018/19
MEDIUM TERM REVENUE AND EXPENDITURE BUDGET

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Part 1 – Annual Budget

1.1 Mayor's Report

1.2 Council Resolutions

On the 27 May 2016 the Council of King Sabata Dalindyebo Local Municipality met in the Council Chambers of King Sabata Dalindyebo Hall to approve the budget of the municipality for the 201617 MTREF. .

1. The Council of King Sabata Dalindyebo Local Municipality, acting in terms of section 24 of the Municipal Finance Management Act, (Act 56 of 2003) approves the 201617 MTREF Budget.

1.1. The annual budget of the municipality for the financial year 2016/2017 and the multi-year and single-year capital appropriations as set out in the following tables:

1.1.1. Budgeted Financial Performance (revenue and expenditure by standard classification) as contained in Table 9 on page 22;

1.1.2. Budgeted Financial Performance (revenue and expenditure by municipal vote) as contained in Table 10 on page 23;

1.1.3. Budgeted Financial Performance (revenue by source and expenditure by type) as contained in Table 11 on page 24; and

1.1.4. Multi-year and single-year capital appropriations by municipal vote and standard classification and associated funding by source as contained in Table 12 on page 25.

1.2. The financial position, cash flow budget, cash-backed reserve/accumulated surplus, and asset management are approved as set out in the following tables:

1.2.1. Budgeted Financial Position as contained in Table 13 on page 26;

1.2.2. Budgeted Cash Flows as contained in Table 14 on page 27;

1.2.3. Cash backed reserves and accumulated surplus reconciliation as contained in Table 15 on page 28;

1.2.4. Asset management as contained in Table 16 on page 29; and

1.2.5. Basic Service Delivery Measurement Table 17 on Page 30

2. The Council of King Sabata Dalindyebo Local Municipality, acting in terms of section 75A of the Local Government: Municipal Systems Act (Act 32 of 2000) approves and adopts with effect from 1 July 2016:
   2.1. the tariffs for property rates – as set out in Table 3 on page 11
   2.2. the tariffs for electricity as set out in Table 4 on page 12
   2.3. refuse removal tariffs as set out in Table 5 on page 15

3. The Council of King Sabata Dalindyebo Local Municipality, acting in terms of 75A of the Local Government: Municipal Systems Act (Act 32 of 2000) approves and adopts with effect from 1 July 2016 the tariffs for other services, as set out in Annexures G1 to G21 respectively.

4. To give proper effect to the municipality's annual budget, the Council of King Sabata Dalindyebo Local Municipality approves:

   4.1. That cash backing is implemented through the utilisation of a portion of the revenue generated from property rates to ensure that all capital reserves and provisions, unspent long-term loans and unspent conditional grants are cash backed as required in terms of the municipality's funding and reserves policy as prescribed by section 8 of the Municipal Budget and Reporting Regulations.

1.3 Executive Summary

The application of sound financial management principles for the compilation of the Municipality's financial plan is essential and critical to ensure that the Municipality remains financially viable and that municipal services are provided sustainably, economically and equitably to all communities.

The municipality has embarked on implementing a range of revenue collection strategies to optimize the collection of debt owed by consumers. Furthermore, the Municipality has undertaken various customer care initiatives to ensure the municipality truly involves all citizens in the process of ensuring a people lead government.

National Treasury's MFMA Circular No.78, 79,80 and 82 were used to guide the compilation of the 2016/17 MTREF.

The main challenges experienced during the compilation of the 2016/17 MTREF can be summarized as follows:

- The ongoing difficulties in the municipal cash-flows
- The need to re-priorities projects and expenditure within the existing resource envelope given the cash flow realities.
- The increased cost of bulk electricity due to tariff increases from Eskom, which is placing upward pressure on service tariffs to residents.
- Wage increases for municipal staff as well as the need to fill critical vacancies and the placement of staff.
- Budgeting for plant and fleet as Makhubu Contract has come to an end and no provisions were made for the replacement of fleet. The municipality over the number of years has bought a significant number of the vehicles to reduce the impact of the fleet contract however due to limitations in the budget and cash-flow few items of plant and equipment were bought during this time.

BUDGET PRINCIPLES

The following budget principles and guidelines directly informed the compilation of the 2016/17 MTREF:

- The 2015/2016 Adjustments Budget priorities and targets, as well as the base line allocations contained in that Adjustments Budget were adopted as the upper limits for the new baselines for the 2016/2017 annual budget;

- Increase on tariffs for rates, service and other direct income that should be affordable and should generally not exceed inflation as measured by the CPIX, except where there are price increases in the inputs of services that are beyond the control of the municipality.

In addition, tariffs need to move towards being cost reflective, and should take into account the need to address infrastructure backlogs;

There will be no budget allocated to national and provincial funded projects unless the necessary grants to the municipality are reflected in the national and provincial budget and have been gazette as required by the annual Division of Revenue Act;

BUDGET ASSUMPTIONS

National treasury has as per Circular 79 has indicated that the municipalities must apply the following inflation rates to provide for the 201617MTREF.

Fiscal year	2014/15	2015/16	2016/17	2017/18	2018/19
	Actual	Estimate		Forecast	
CPI Inflation	5.6%	5.4%	6.6%	6.2%	5.9%
Real GDP growth	1.6%	0.9%	1.2%	1.9%	2.5%

The following assumptions were used in setting tariffs and determining forecasting the expenditure for the MTREF

1. Property rates and fire brigade fees an increase of 6.6% for the current year and 6.2% and 5.9% for the two outer years respectively as well as provision for the new developments that are still in progress.
2. Refuse removal and increase of 7.6% for the current year 7.2% and 6.9% for the two outer years respectively. Due to inability to recover costs and also attempts to move towards cost recovery let to increases above the inflation rate as the municipality is attempting to at breakeven between sales and costs.
3. Electricity tariff guidance by the NERSA used to increase tariffs for electricity and an increase in bulk purchases of 8%
4. All other tariffs to be set at the inflation rate. Refer to discussion of tariffs for detailed explanation on individual tariffs on the Operating Revenue Framework Section below.
5. National Treasury continues to encourage municipalities to keep increases in rates, tariffs and other charges as low as possible. Municipalities must justify in their budget documentation all increases in excess of the 6 per cent upper boundary of the South African Reserve Bank's inflation target. Excessive increases are likely to be counterproductive, resulting in higher levels of non-payment.

In view of the aforementioned, the following table is a consolidated overview of the proposed 2016/2017 Medium-term Revenue and Expenditure Framework:

Table 1 Consolidated Overview of the 2016/2017 MTREF

TABLE 1 Consolidated Overview of the 2016/17 MTREF

	Actual Outcomes			201516 Current Year			2016-2017 MTERF		
Description R thousand	2012/13 Audited Outcomes	2013/14 Audited Outcomes	2014/15 Audited Outcomes	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year 2017/18	Budget Year 2018/19
	R Milion	R Milion	R Milion	R Milion	R Milion	R Milion	R Milion	R Milion	R Milion
Operating Expenditure									
Revenue by vote									
Total revenue - Standard	903	910	981	1 090	1 152	1 152	1 168	1 136	1 206
Total expenditure	698	890	1 016	1 068	1 130	1 130	1 143	1 121	1 113
Surplus	204	20	(36)	22	22	22	25	16	93
Capital Expenditure									
Contribution to Capital	15	44	15	22	22	22	15	5	13
Borrowing	15	–	–	–	–	–	–	–	–
Capital Grants	268	279	244	296	305	305	251	99	104
Total Capital Expenditure	299	324	259	318	327	327	266	104	117

1.4 Operating Revenue Framework

For King Sabata Dalindyebo to continue improving the quality of services provided to its citizens it needs to generate the required revenue. This is vital as there is a high rate of employment in the area and high levels of indigence. In these tough economic times strong revenue management is fundamental to the financial sustainability of every municipality. The municipality is faced with development backlogs and poverty.

The municipality's revenue strategy is built around the following key components:

- National Treasury's guidelines and macroeconomic policy;
- Growth in the Municipality and continued economic development;
- Efficient revenue management, which aims to ensure a 95 % collection current debts and 20% on arrear debt for property rates and other key service charges;
- Electricity tariff increases as approved by the National Electricity Regulator of South Africa (NERSA);
- Attempts to achieve a full cost recovery of specific user charges especially in relation to trading services;
- Determining the tariff escalation rate by establishing the revenue requirement of each service;
- Increase ability to extend new services and recover costs;
- The municipality's Indigent Policy and rendering of free basic services; and
- Tariff policies of the Municipality.

TABLE 2 SUMMARY OF REVENUE CLASSIFIED BY MAIN REVENUE SOURCE

EC157 King Sabata Dalindyebo - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2012/13	2013/14	2014/15	Current Year 2015/16				2016/17 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Revenue By Source											
Property rates	2	131 782	151 866	166 333	169 603	169 603	169 603	169 603	202 177	251 882	266 995
Property rates - penalties & collection charges											
Service charges - electricity revenue	2	231 009	231 606	239 978	224 883	291 449	291 449	291 449	310 447	353 283	374 480
Service charges - water revenue	2	–	–	–	–	–	–	–	–	–	–
Service charges - sanitation revenue	2	–	–	–	–	–	–	–	–	–	–
Service charges - refuse revenue	2	27 597	22 493	26 783	29 868	33 451	33 451	33 451	38 789	44 504	47 619
Service charges - other		12 841			10 011	1 972	1 972	1 972	6 500	7 815	5 701
Rental of facilities and equipment		13 629	14 635	15 055	20 588	14 991	14 991	14 991	18 156	19 331	20 582
Interest earned - external investments		9 553	5 238	4 408	8 243	4 444	4 444	4 444	4 738	5 513	5 832
Interest earned - outstanding debtors		20 826	20 734	25 091	28 397	28 397	28 397	28 397	30 271	32 390	34 269
Dividends received		4				–	–	–			
Fines		2 063	1 351	967	2 601	965	965	965	2 529	2 706	2 863
Licences and permits		11 438	12 301	13 618	22 869	14 943	14 943	14 943	16 136	17 765	18 795
Agency services			–			–	–	–			
Transfers recognised - operational		173 121	208 691	223 018	273 144	280 123	280 123	280 123	279 125	281 967	303 390
Other revenue	2	167 574	53 886	197 449	72 050	5 770	5 770	5 770	6 033	6 382	6 733
Gains on disposal of PPE						1 254	1 254	1 254	1 336	3 214	3 400
Total Revenue (excluding capital transfers and contributions)		801 437	722 800	912 702	862 256	847 362	847 362	847 362	916 237	1 026 752	1 090 660

Revenue generated from rates and services charges forms a significant percentage of the revenue basket for the Municipality. Rates and service charge revenues are budgeted for R557.9 million comprise approximately 60.9% total revenue mix (Excluding Capital Grant income as reflected in operating expenditure table).

- Operating grants and transfers totals R279.1 million in the 2016/17 financial year.

REVISION OF TARIFFS FOR RATES, REFUSE AND OTHER CHARGES

Within this framework the Municipality has undertaken the tariff setting process relating to service charges as follows:

1.4.1 Property Rates

Property rates cover the cost of the provision of general services. Determining the effective property rate tariff is therefore an integral part of the municipality's budgeting process. The property rates tariff will be increased by 6.6%.

The implementation of the new valuation will necessitate the following changes in the municipal rates policy and bylaw to take into account the increase in values:

- The first R15 000 of the market value of a property used for residential purposes is excluded from the rate-able value (Section 17(h) of the MPRA). In addition to this rebate, a further R45 000 reduction on the market value of a property will be granted in terms of the Municipality's own Property Rates Policy.
- 100 per cent rebate will be granted to registered indigents in terms of the Indigent Policy. In this regard the following stipulations are relevant:

- For physically and mentally disabled persons an application has to be made
- Owners of rate-able property if the total gross income of the applicant and/or his/her spouse, if any, does not to exceed the amount equal to twice the annual state pension as approved by the National Government for a financial year.

The following conditions should be met:-

- The rate-able property concerned must be occupied only by the applicant and his/her spouse, if any, and by dependents without income;

- The applicant must submit proof of his/her age and identity and, in the case of a physically or mentally handicapped person, proof of certification by a Medical Officer of Health, also proof of the annual income from a social pension;

- The applicant's account must be paid in full, or if not, an arrangement to pay the debt should be in place; and
- The property must be categorized as residential.

- The Municipality may award a 100 per cent grant-in-aid on the assessment rates of rate-able properties of certain classes such as registered welfare organizations, institutions or organizations performing charitable work, sports grounds used for purposes of amateur sport. The owner of such a property must apply to the Chief Financial Officer in the prescribed format for such a grant.

Table 3 Comparison of proposed property rates to be levied for the 2016/17 financial year

ESTIMATES OF INCOME AND EXPENDITURE- TARIFFS AS FROM 01 JULY 2016						
	2014/ 2015		2015/2016		**201617**	
PROPERTY PRATES AND LEVIES Proposed increment 2015/16 General Rate						
Domestic (cents in a Rand)	0,58	Cents in a Rand	0,61	Cents in a Rand	0,66	Cents in a Rand
Business/ Commercial (cents in a Rand)	1,16	Cents in a Rand	1,23	Cents in a Rand	1,31	Cents in a Rand
Government/ Parastatals (State Owned) (cents in a Rand)	1,74	Cents in a Rand	1,84	Cents in a Rand	1,97	Cents in a Rand
Agricultural (cents in a Rand)	0,58	Cents in a Rand	0,61	Cents in a Rand	0,17	Cents in a Rand
PSI (cents in a Rand)	1,16	Cents in a Rand	1,23	Cents in a Rand	0,17	Cents in a Rand
Public Benefit Organisation					0,17	Cents in a Rand
Parking Development Rate (cents in a Rand)	0,17	Cents in a Rand	0,19	Cents in a Rand	0,20	Cents in a Rand
Fire Levy						
Domestic - Per annum	310,97		329,63		351,39	
Business/ Commercial Per Annum	559,77		593,36		632,51	

The recommended increase in property rates is set at 6.6 % in line with the NT guidelines.

1.4.2 Sale of Electricity and Impact of Tariff Increases

- NERSA has announced the revised bulk electricity pricing structure. NERSA has approved an increase of Eskom tariffs of 9.4 % and 7.64 % has been used to increase electricity tariff as NERSA is still to approve and publish guidelines for municipalities.
- The municipality implemented stepped tariff for prepaid consumers, it is evident that most of our consumers fall on the lowest tariff and as a result municipality is selling electricity below the average cost of providing electricity and this might lead to possible losses in the losses on the prepaid sales. It is thus recommended that a flat rate tariff be established and if approved by the NERSA be implemented from the 01st July 2016

The following table shows the impact of the proposed increases in electricity tariffs:

TABLE 4 COMPARISON BETWEEN CURRENT ELECTRICITY CHARGES AND INCREASES.

NERSA TARIFF APPLICATION 2016/2017

	ELECTRICITY	CURRENT TARIFFS 2015-2016	NEW PROPOSED TARIFFS	BUDGET YEAR: 2016-2017	% INCREASE
1	DOMESTIC TARIFFS				
1,1	PREPAYMENT TARIFF 1		TARRIF 1: DOMESTIC LOW		
	Block 1: 0-50kWh	R 0,7940	Block 1: 0-350kWh	R 0,98	New
	Block 2: 51-350kWh	R 0,9735			
	Block 3: 351 - 600kWh	R 1,4120	Block 2: 351-600kWh	R 1,49	New
	Block 4: >600kWh	R 1,5316			
			TARRIF 1: DOMESTIC HIGH		
			Block 1: 0-350kWh	R 0,95	New
			Block 2: 351-600kWh	R 1,45	New
			Basic Charge p/mnth	R 70,00	New
1,2	PREPAYMENT INDIGENT TARIFF 2				
	Block 1: 0-50kWh	R 0,7924	Block 1: 0-50kWh	R 0,84	6,6%
	Block 2: 51-350kWh	R 0,974	Block 2: 51-350kWh	R 1,04	7,0%
	Block 3: 351 - 600kWh	R 1,39	Block 3: 351-500kWh	R 1,50	7,64%
	Block 4: >600kWh	R 1,55	Block 4: >600kWh	R 1,67	7,64%
2	COMMERCIAL TARIFFS				

2,1	**COMMERCIAL PREPAYMENT SMALL & BIG**					
	Energy Charge/kWh	R	174,71	Energy Charge/kWh	R 1,87	
				Energy Charge/kVa	R 5,07	
2,2	**COMMERCIAL CONVENTIONAL**					
	Energy charge/kWh	R	145,58	Energy Charge/kWh	R 1,48	
	Basic Charge/pm	R	319,80	Energy Charge/kVa	R 5,07	
3	**INDUSTRIAL TARIFFS**					
3,1	**LARGE POWER USERS ≤ 100kVa**					
	Energy charge/kWh	R	75,9000	Energy Charge/kWh	R 1,60	
	Basic Charge/pm	R	1 084,4400	Energy Charge/kVa	R 5,07	
	Demand Charge/pm	R	230,5800	Demand Charge/pm	R 95,00	
3,2	**LARGE POWER USERS ›100kVa**					
	Energy charge/kWh	R	54,2500	Energy Charge/kWh	R 1,44	
	Basic Charge/pm	R	950,2300	Basic Charge/kVa	R 5,07	
	Demand Charge/pm	R	230,6400	Demand Charge/kVa	R 95,00	

1.4.3 Solid Waste Removal and Impact of Tariff Increases

Currently solid waste removal is operating at a deficit. It is recommended that the municipality work towards recouping the costs associated with the rendering of this service and as such tariffs should be cost driven. It is widely accepted that the rendering of this service should at least break even, which is currently not the case.

The Municipality will have to implement a solid waste strategy to ensure that this service can be rendered in a sustainable manner over the medium to long-term. The main contributors to this deficit are hiring costs, increases in general expenditure and the cost of remuneration. Considering the deficit, it is recommended that a comprehensive investigation into the cost structure of solid waste function be undertaken, and that this include investigating alternative service delivery models. The outcomes of this investigation will be incorporated into the next planning cycle.

A 7 per cent increase in the waste removal tariff is proposed from 1 July 2016. Higher increases will not be viable in 2016/17 owing to the significant increases implemented in previous financial years as well as the overall impact of higher than inflation increases of other services.

The following table compares current and proposed amounts payable from 1 July 2016:

Table 5 Comparison between current waste removal fees and increases

ESTIMATES OF INCOME AND EXPENDITURE- TARIFFS AS FROM 01 JULY 2016				
		2014/2015	2015/2016	201617
3.0	SOLID WASTE : Proposed increment 7%			
	Refuse Removal : Full Level of Service			
	Annual Charges			
3.1.1	Domestic (2 bags or bins once per week)	1950.75	2067.79	2212.54
3.1.2	Commercial/Industrial/Institutional (2 bins or bags once per week)	3923.78	4159.21	4450.35
3.1.3	Per additional bag or bin	1950.75	2067.79	2212.54
3.1.4	Per additional service removal per week	3923.78	4159.21	4450.35
3.1.5	240 L Bin rental per annum	new		
	Emptying charge of 240L bin per annum			
4.2	Refuse Removal : Full Level of Service			
	Monthly Charges	164.57	174.44	186.65
4.2.1	Domestic (2 bags or bins once per week)	4.05	4.30	4.60
4.2.2	Commercial/Industrial/Institutional (2 bins or bags once per week)	164.57	174.44	186.65
4.2.3	Per additional bag or bin	330.97	350.83	375.38
4.2.4	Per additional service removal per week			0.00
4.2.5	240L Bin rental per month		12.00	12.84
4.2.6	240L Bin Clearance / per bin		25.00	26.75
4.2.7	Emptying charge of 240L bin : Household per month		99.78	106.76
4.3	Refuse Removal : Basic Level of Service			
	Annual Charges			
4.3.1	Domestic	1114.71	1181.59	1264.30
4.3.2	Business/Industry	2608.41	2764.92	2958.46
4.3.3	Government Institutions	2608.41	2764.92	2958.46
4.3.4	Coffee Bay & Hole-in-the-Wall			
4.4	Refuse Removal : Basic Level of Service			
	Monthly Charges			
4.4.1	Domestic	94.13	99.78	106.77
4.4.2	Business/Industry	219.60	232.78	249.07
4.4.3	Government Institutions	219.60	232.78	249.07
4.5	Sales			
4.5.1	240L Refuse bins (each)		580.00	620.60
4.5.2	Plastic Refuse Bags (per pack)			
4.6	Skips			
4.6.1	Rental per skip per month	735.60	779.73	834.32
4.6.2	Rental per skip per year	8725.26	9248.78	9896.19
4.6.3	Charge per clearance of skip	517.74	548.80	587.22
4.7	Excess Refuse			
4.7.1	Garden Refuse (per 2.5lt load)	310.20	328.81	351.83
4.7.2	Removal of scrap vehicles (per vehicle load)	434.33	460.39	492.62
4.7.3	Hire of skip container per day : Garden Refuse / Excess	235.80	249.95	267.45
4.8	Penalty for Illegal Dumping : Proposed increment at 7%			
4.8.1	Garden and/ or domestic refuse	343.70	364.32	389.82
4.9	Trolley Bins			
4.9.1	Rental (per bin per month)	343.70	364.32	389.82
4.9.2	Charge per clearance	343.70	364.32	389.82
4.1	**Disposal Charges to Mthatha & Mqanduli Landfill Site: Weigh Bridge**			
4.10.1	Domestic & Trade Waste per tonne	new	50	53.50
4.10.2	Rubble or concrete per tonne		25	26.75
4.10.3	Material suitable to be used for cover	new	free	
4.11	**Disposal Charges to Mthatha & Mqanduli Site: Not Weighed**			
4.11.1	Small vehicle up to 1 tonne load capacity	new	45	48.15
4.11.2	3 - 4 tonne vehicle	new	180	192.60
4.11.3	5 - 8 tonne vehicle	new	250	267.50
4.12	**Garden Waste**			
4.12.1	Clean Greens per tonne		20	21.40
4.12.2	Any other green material including tree trunks per tonne		33	35.31
4.13	**Permits**			
4.13.1	Domestic Solid Waste Handling Permit per vehicle per annum	new	500	535.00

1.4.4 Other direct income

The tariff increase on direct income is budgeted for at 6.6 % in line with the recommendations per circulars

1.5 Operating Expenditure Framework

The Municipality's expenditure framework for the 2015/16 budget and MTREF is informed by the following:

- Balanced budget constraint (operating expenditure should not exceed operating revenue) unless there are existing uncommitted cash-backed reserves to fund any deficit. Funding of the budget over the medium-term as informed by Section 18 and 19 of the MFMA. Operational gains and efficiencies will be directed to funding the capital budget and other core services; and strict adherence to the principle of *no project plan no budget*. If there is no business plan no funding allocation can be made.

The following table is a summary of the 2016/2017 budget and MTREF (classified per main type of operating expenditure):

Table 6 Summary of operating expenditure by standard classification item

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Expenditure By Type											
Employee related costs	2	244 016	262 628	310 827	342 445	330 298	330 298	330 298	382 481	405 322	429 642
Remuneration of councillors		19 036	21 463	20 854	22 483	23 132	23 132	23 132	24 890	26 384	27 967
Debt impairment	3	25 677	42 110	25 638	30 050	30 050	30 050	30 050	28 053	20 056	20 059
Depreciation & asset impairment	2	97 077	395 589	294 620	205 000	272 989	272 989	272 989	241 339	205 000	205 000
Finance charges					5 400	17 400	17 400	17 400	17 400	17 400	17 400
Bulk purchases	2	162 454	170 233	185 321	224 883	224 883	224 883	224 883	246 022	262 149	285 614
Other materials	8										
Contracted services		17 142	15 342	7 889	6 900	7 611	7 611	7 611	7 935	3 348	3 549
Transfers and grants		–	–	–	24 000	24 000	24 000	24 000	24 000	24 000	24 000
Other expenditure	4, 5	148 422	207 380	171 292	206 986	200 004	200 004	200 004	178 391	156 841	168 425
Loss on disposal of PPE			(63 330)	42 038							
Total Expenditure		713 823	1 051 414	1 058 479	1 068 147	1 130 367	1 130 367	1 130 367	1 150 511	1 120 500	1 181 657
Surplus/(Deficit)		87 614	(328 614)	(145 777)	(205 891)	(283 005)	(283 005)	(283 005)	(234 274)	(93 748)	(90 997)
Transfers recognised - capital		101 287	178 365	164 242	228 111	304 847	304 847	304 847	251 339	98 962	103 871
Contributions recognised - capital	6	–	–	–	–	–	–	–	–	–	–
Contributed assets											
Surplus/(Deficit) after capital transfers & contributions		188 901	(150 249)	18 465	22 220	21 842	21 842	21 842	17 066	5 214	12 874

1.5.1. Employee related costs.

The budgeted allocation for employee related costs for the 2016/17 financial year totals R382.5 million after an increase of 7.6 %. The budget is 33.4% of the total operating expenditure and 42% of the revenue excluding capital grant income.

1.5.2. Remuneration of councilors

The cost associated with the remuneration of councilors is determined by the Minister of Co-operative Governance and Traditional Affairs in accordance with the Remuneration of Public Office Bearers Act, 1998 (Act 20 of 1998). The budget for this expenditure is set at R24.9 million after affecting an increment of 7.6 %. This represents 2 % of the total operating revenue budget excluding capital operating grant income.

Employee related costs including remuneration of councilors is 36% of the total operating budget

1.5.3. Debt impairment

The provision of debt impairment was determined based on an annual historical costs and changes in accounting statements. The assumption is that the implementation of the debt collection strategy might yield good results. The budget for the debt impairment is R28 million.

1.5.4. Depreciation and impairment of assets.

Provision for depreciation and asset impairment has been informed by the Municipality's Asset Management Policy. Depreciation is widely considered a proxy for the measurement of the rate asset consumption. The budget for the 2016/17 financial is set at R241 million after considerations of the impairment and depreciation costs.

1.5.5. Finance Charges

Interest on external loans is budgeted for at R17.4 million after taking into account loans outstanding at the period of the adjustment budget for the 2015/16 financial year.

1.5.6. Electricity bulk purchases

Bulk purchases are directly informed by the purchase of electricity from Eskom which has been confirmed by NERSA to be 9.4 %. The annual price increases have been factored into the budget appropriations and directly inform the revenue provisions. The budget for the 2016/17 is R246 million.

1.5.7. Contracted Services

Contracted services is budgeted at R7.9 million.

1.5.8. Other general expenditure

Other expenditure comprises of various line items relating to the daily operations of the municipality. Growth has been limited to 6 per cent for 2016/17. This is done to cut none core expenditure and to focus on service delivery and other core functions of the municipality. The budget id set at R170.7 million for general expenditure. Included in the other expenditure are the following line items

Repairs and Maintenance

During the compilation of the 2016/17 MTREF operational repairs and maintenance was identified as a strategic imperative owing to the aging of the Municipality's infrastructure and historic deferred maintenance and budget for this line item is set at R33 million.

The norm is 8% and 40% of the PPE and Capital Budget respectively however the municipality due to cash flow challenges has not managed to meet the norms.

General expenses other

General expenditure is budgeted for at R109.4 million

1.5.9 Free Basic Services: Basic Social Services Package

The social package assists households that are poor or face other circumstances that limit their ability to pay for services. To receive these free services the households are required to register in terms of the Municipality's Indigent Policy.

The cost of the social package of the registered indigent households is largely financed by national government through the local government equitable share received in terms of the annual Division of Revenue Act.

The budget for the current year is R24 million to cater for free basic electricity, alternative energy and subsidy for rates and other services.

1.6 Capital expenditure

The following table provides a breakdown of budgeted capital expenditure by vote:

For 2016/17 an amount of R259 millions of which R241 million is funded by grants and R14.6 million is funded by own income. Refer to table below:

Table 7 2015/16 Medium-term capital budget per vote

EC157 King Sabata Dalindyebo - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding

Vote Description	Ref	2012/13	2013/14	2014/15	Current Year 2015/16				2016/17 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Capital Expenditure - Standard											
Governance and administration		6 610	7 750	3 777	8 158	4 686	4 686	4 686	3 142	2 144	2 240
Executive and council		2 292	1 325	29	–						
Budget and treasury office		3 950	2 835	3 748	8 158	4 686	4 686	4 686	3 142	2 144	2 240
Corporate services		368	3 590		–						
Community and public safety		126 935	53 231	100 771	91 192	95 833	95 833	95 833	66 184	2 581	4 731
Community and social services		221	189	849	–	–	–	–	72	76	81
Sport and recreation		3 800	1 306	312	68	68	68	68	10 350	370	392
Public safety		10 843	3 023	2 531	2 224	3 517	3 517	3 517	5 243	2 135	4 259
Housing		112 001	48 713	97 079	88 900	92 248	92 248	92 248	50 518		
Health		70	–			–	–	–			
Economic and environmental services		73 484	121 083	94 990	95 969	100 191	100 191	100 191	88 676	84 443	91 780
Planning and development		9 547	10 151	3 800	–	4 130	4 130	4 130	–	–	–
Road transport		63 708	110 636	91 101	95 969	96 061	96 061	96 061	88 676	84 443	91 780
Environmental protection		229	297	89	–	–	–				
Trading services		76 400	132 933	59 711	123 000	125 979	125 979	125 979	108 000	15 000	18 000
Electricity		74 283	130 513	59 397	121 000	123 586	123 586	123 586	106 000	15 000	16 000
Water			–			–	–	–			
Waste water management		630	505			–	–	–			
Waste management		1 487	1 914	314	2 000	2 393	2 393	2 393	2 000	–	2 000
Other		15 392	8 731			–	–				
Total Capital Expenditure - Standard	3	298 822	323 728	259 248	318 319	326 689	326 689	326 689	266 002	104 169	116 750
Funded by:											
National Government		140 708	211 990	134 559	99 482	102 068	102 068	102 068	113 102	98 962	103 871
Provincial Government		127 393	58 671	109 305	196 618	202 779	202 779	202 779	138 237		
District Municipality			–								
Other transfers and grants			8 732								
Transfers recognised - capital	4	268 101	279 393	243 864	296 100	304 847	304 847	304 847	251 339	98 962	103 871
Public contributions & donations	5										
Borrowing	6	15 392									
Internally generated funds		15 329	44 335	15 384	22 220	21 842	21 842	21 842	14 663	5 207	12 880
Total Capital Funding	7	298 822	323 728	259 248	318 319	326 689	326 689	326 689	266 002	104 169	116 750

1.7 ANNUAL BUDGET TABLES

Below are budget main schedules as prescribed by the National Treasury in terms of the Municipal Budget Reporting Regulations.

Table 8 MBRR Table A1-Budget Summary

EC157 King Sabata Dalindyebo - Table A1 Budget Summary

Description	2012/13	2013/14	2014/15	Current Year 2015/16				2016/17 Medium Term Revenue & Expenditure Framework		
R thousands	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Financial Performance										
Property rates	131,782	151,866	166,333	169,603	169,603	169,603	169,603	202,177	251,882	266,995
Service charges	271,447	254,099	266,762	264,761	326,873	326,873	326,873	355,736	405,601	427,800
Investment revenue	9,553	5,238	4,408	8,243	4,444	4,444	4,444	4,738	5,513	5,832
Transfers recognised - operational	173,121	208,691	223,018	273,144	280,123	280,123	280,123	279,125	281,967	303,390
Other own revenue	215,534	102,907	252,181	146,505	66,320	66,320	66,320	74,461	81,789	86,642
Total Revenue (excluding capital transfers and contributions)	801,437	722,800	912,702	862,256	847,362	847,362	847,362	916,237	1,026,752	1,090,660
Employee costs	244,016	262,628	310,827	342,445	330,298	330,298	330,298	382,481	405,322	429,642
Remuneration of councillors	19,036	21,463	20,854	22,483	23,132	23,132	23,132	24,890	26,384	27,967
Depreciation & asset impairment	97,077	395,589	294,620	205,000	272,989	272,989	272,989	241,339	205,000	205,000
Finance charges	–	–	–	5,400	17,400	17,400	17,400	17,400	17,400	17,400
Materials and bulk purchases	162,454	170,233	185,321	224,883	224,883	224,883	224,883	246,022	262,149	285,614
Transfers and grants	–	–	–	24,000	24,000	24,000	24,000	24,000	24,000	24,000
Other expenditure	191,240	201,502	246,857	243,935	237,664	237,664	237,664	214,379	180,245	192,034
Total Expenditure	713,823	1,051,414	1,058,479	1,068,147	1,130,367	1,130,367	1,130,367	1,150,511	1,120,500	1,181,657
Surplus/(Deficit)	87,614	(328,614)	(145,777)	(205,891)	(283,005)	(283,005)	(283,005)	(234,274)	(93,748)	(90,997)
Transfers recognised - capital	101,287	178,365	164,242	228,111	304,847	304,847	304,847	251,339	98,962	103,871
Contributions recognised - capital & contributed assets	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions	188,901	(150,249)	18,465	22,220	21,842	21,842	21,842	17,066	5,214	12,874
Share of surplus/ (deficit) of associate	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) for the year	188,901	(150,249)	18,465	22,220	21,842	21,842	21,842	17,066	5,214	12,874
Capital expenditure & funds sources										
Capital expenditure	298,822	323,728	259,248	318,319	326,689	326,689	326,689	266,002	104,169	116,750
Transfers recognised - capital	268,101	279,393	243,864	296,100	304,847	304,847	304,847	251,339	98,962	103,871
Public contributions & donations	–	–	–	–	–	–	–	–	–	–
Borrowing	15,392	–	–	–	–	–	–	–	–	–
Internally generated funds	15,329	44,335	15,384	22,220	21,842	21,842	21,842	14,663	5,207	12,880
Total sources of capital funds	298,822	323,728	259,248	318,319	326,689	326,689	326,689	266,002	104,169	116,750
Financial position										
Total current assets	330,329	202,925	137,770	138,668	138,668	138,668	138,668	206,388	263,562	346,066
Total non current assets	2,392,732	2,600,737	2,423,101	2,422,203	2,422,203	2,422,203	2,422,203	2,292,619	2,328,619	2,313,520
Total current liabilities	601,280	407,387	287,737	287,737	287,737	287,737	287,737	236,080	334,588	370,326
Total non current liabilities	104,049	203,441	86,249	86,249	86,249	86,249	86,249	86,249	86,249	115,582
Community wealth/Equity	2,017,731	2,192,835	2,186,886	2,186,886	2,186,886	2,186,886	2,186,886	2,176,678	2,171,344	2,173,678
Cash flows										
Net cash from (used) operating	150,072	(71,834)	81,418	81,418	81,418	81,418	81,418	298,503	218,501	234,633
Net cash from (used) investing	66,720	(224,183)	(160,374)	(160,374)	(160,374)	(160,374)	(160,374)	(266,002)	(104,169)	(116,750)
Net cash from (used) financing	7,672	186,450	(9,329)	(9,329)	(9,329)	(9,329)	(9,329)	(7,574)	(7,574)	(7,574)
Cash/cash equivalents at the year end	238,114	128,546	40,262	40,262	40,262	40,262	40,262	65,189	171,948	282,257
Cash backing/surplus reconciliation										
Cash and investments available	238,114	128,546	40,262	40,262	40,262	40,262	40,262	56,398	171,651	281,658
Application of cash and investments	424,070	244,678	189,549	178,112	175,687	175,687	175,687	44,770	173,027	223,079
Balance - surplus (shortfall)	(185,957)	(116,131)	(149,287)	(137,850)	(135,425)	(135,425)	(135,425)	11,628	(1,376)	58,579
Asset management										
Asset register summary (WDV)	2,392,732	2,600,737	2,423,101	2,422,047	2,422,047	2,422,047	2,292,619	2,292,619	2,328,619	2,313,520
Depreciation & asset impairment	97,077	395,589	294,620	205,000	272,989	272,989	241,339	241,339	205,000	205,000
Renewal of Existing Assets	40,635	94,069	76,067	177,898	182,460	182,460	182,460	146,339	83,962	88,871
Repairs and Maintenance	–	35,216	27,702	32,877	31,608	31,608	33,289	33,289	34,972	36,783
Free services										
Cost of Free Basic Services provided	6	6	6	6	6	6	6	6	6	6
Revenue cost of free services provided	–	–	–	9,475	9,475	9,475	10,643	10,643	10,643	10,643
Households below minimum service level										
Water:	–	–	–	–	–	–	–	–	–	–
Sanitation/sewerage:	41	15	15	15	15	15	15	15	15	15
Energy:	30	81	81	81	81	81	81	81	81	81
Refuse:	68	76	76	76	76	76	76	76	76	76

Table 9 MBRR Table A2- Budgeted Financial Performance (Revenue and expenditure by Standard Classification.

EC157 King Sabata Dalindyebo - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)

Standard Classification Description	Ref	2012/13	2013/14	2014/15	Current Year 2015/16			2016/17 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Revenue - Standard										
Governance and administration		514,428	396,828	449,585	481,551	482,209	482,209	512,225	584,681	619,021
Executive and council		2,193	37,421	2,659	2,521	2,301	2,301	2,648	2,805	2,957
Budget and treasury office		377,931	357,496	445,898	476,387	477,373	477,373	507,161	579,315	613,348
Corporate services		134,304	1,911	1,028	2,643	2,535	2,535	2,416	2,561	2,716
Community and public safety		15,435	85,479	46,302	81,701	80,101	80,101	89,042	10,156	15,749
Community and social services		666	7,430	7,205	4,777	5,552	5,552	1,927	1,938	2,051
Sport and recreation		19	627	1,098	1,164	67	67	10,071	76	81
Public safety		7,244	11,952	16,746	22,301	16,547	16,547	16,677	7,073	7,472
Housing		1,578	65,470	21,253	52,576	56,946	56,946	51,518	1,070	1,145
Health		5,927	–	–	884	990	990	8,850	–	5,000
Economic and environmental services		137,318	95,564	120,303	112,990	106,273	106,273	106,768	112,031	118,810
Planning and development		30,637	6,225	14,417	3,016	2,867	2,867	1,770	1,876	1,986
Road transport		106,681	89,339	105,886	109,974	103,406	103,406	104,998	110,155	116,824
Environmental protection		–	–	–	–	–	–	–	–	–
Trading services		235,544	323,294	460,754	414,125	483,625	483,625	459,542	418,846	440,951
Electricity		216,925	299,966	432,058	383,154	449,216	449,216	419,407	372,902	391,793
Water		–	–	–	–	–	–	–	–	–
Waste water management		–	–	–	–	–	–	–	–	–
Waste management		18,618	23,328	28,696	30,970	34,409	34,409	40,134	45,943	49,157
Other	4	–	–	–	–	–	–	–	–	–
Total Revenue - Standard	2	902,724	901,165	1,076,944	1,090,367	1,152,209	1,152,209	1,167,577	1,125,714	1,194,531
Expenditure - Standard										
Governance and administration		333,214	568,584	555,147	563,902	558,279	558,279	568,421	519,896	533,355
Executive and council		47,260	118,431	81,222	84,110	79,104	79,104	92,986	88,173	93,714
Budget and treasury office		254,505	396,725	420,722	413,195	410,439	410,439	427,519	381,835	387,665
Corporate services		31,449	53,428	53,203	66,597	68,736	68,736	47,917	49,888	51,976
Community and public safety		128,696	118,017	127,680	96,777	152,340	152,340	139,899	138,183	150,687
Community and social services		12,868	20,699	18,005	11,906	13,568	13,568	13,804	14,267	15,084
Sport and recreation		7,178	13,987	10,808	7,872	7,872	7,872	12,603	13,284	14,006
Public safety		71,340	74,020	90,072	74,508	82,221	82,221	92,148	97,542	102,767
Housing		19,497	7,619	8,795	2,491	48,679	48,679	7,734	8,165	8,622
Health		17,814	1,692	–	–	–	–	13,611	4,926	10,208
Economic and environmental services		57,671	84,551	99,481	95,584	110,544	110,544	111,233	111,486	118,429
Planning and development		18,427	20,884	23,664	24,159	22,631	22,631	25,860	24,336	25,667
Road transport		36,190	59,700	71,488	69,925	76,238	76,238	80,564	82,061	86,927
Environmental protection		3,054	3,967	4,329	1,499	11,675	11,675	4,809	5,089	5,836
Trading services		194,241	280,262	276,170	311,884	309,204	309,204	330,958	350,935	379,185
Electricity		144,262	227,893	225,477	257,827	257,385	257,385	276,685	293,837	319,092
Water		–	–	–	–	–	–	–	–	–
Waste water management		1,455	2,555	3,592	3,619	3,365	3,365	3,813	4,035	4,270
Waste management		48,524	49,814	47,101	50,439	48,455	48,455	50,460	53,064	55,823
Other	4	–	–	–	–	–	–	–	–	–
Total Expenditure - Standard	3	713,823	1,051,414	1,058,479	1,068,147	1,130,367	1,130,367	1,150,511	1,120,500	1,181,657
Surplus/(Deficit) for the year		188,901	(150,249)	18,465	22,220	21,842	21,842	17,066	5,214	12,874

Table 10 MBRR Table A3 - Budgeted Financial Performance (revenue and expenditure by municipal vote)

EC157 King Sabata Dalindyebo - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2012/13	2013/14	2014/15	Current Year 2015/16			2016/17 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Revenue by Vote	1									
Vote 1 - EXECUTIVE & COUNCIL		2,256	37,421	2,659	2,521	2,301	2,301	2,649	2,805	2,957
Vote 2 - FINANCE & ASSET MANAGEMENT		377,931	357,496	445,898	476,387	477,373	477,373	507,161	579,315	613,348
Vote 3 - CORPORATE SERVICES		134,765	2,480	1,487	2,643	2,535	2,535	2,416	2,561	2,716
Vote 4 - COMMUNITY SERVICES		35,220	27,554	32,494	31,889	35,756	35,756	49,055	46,019	54,238
Vote 5 - PUBLIC SAFETY		20,212	28,321	37,241	38,962	22,258	22,258	21,228	23,677	25,039
Vote 6 - PLANNING, SOCIAL AND ECONOMIC DEVELOPI		7,290	3,424	16,474	11,723	14,463	14,463	22,642	2,169	2,297
Vote 7 - HUMAN SETTLEMENT		50,421	69,758	23,242	54,445	58,840	58,840	53,071	2,714	2,884
Vote 8 - INFRASTRUCTURE		274,630	374,711	517,449	471,796	538,683	538,683	509,355	466,454	491,051
Total Revenue by Vote	2	902,724	901,165	1,076,944	1,090,367	1,152,209	1,152,209	1,167,577	1,125,714	1,194,531
Expenditure by Vote *to be appropriated*	1									
Vote 1 - EXECUTIVE & COUNCIL		72,790	117,337	81,209	84,110	79,104	79,104	92,986	88,173	93,714
Vote 2 - FINANCE & ASSET MANAGEMENT		225,652	411,642	435,245	413,196	410,440	410,440	440,967	395,841	402,261
Vote 3 - CORPORATE SERVICES		28,569	42,854	42,009	44,034	59,349	59,349	38,192	39,823	41,552
Vote 4 - COMMUNITY SERVICES		55,966	68,317	66,711	64,383	71,725	71,725	72,982	67,191	75,764
Vote 5 - PUBLIC SAFETY		71,703	77,877	95,811	96,029	96,805	96,805	104,198	110,265	116,696
Vote 6 - PLANNING, SOCIAL AND ECONOMIC DEVELOPI		25,165	25,627	26,044	23,942	25,709	25,709	28,292	26,804	28,276
Vote 7 - HUMAN SETTLEMENT		13,846	24,022	25,225	26,119	23,599	23,599	27,696	29,229	30,854
Vote 8 - INFRASTRUCTURE		220,131	283,738	286,225	316,333	363,637	363,637	345,199	363,175	392,540
Total Expenditure by Vote	2	713,823	1,051,414	1,058,479	1,068,147	1,130,367	1,130,367	1,150,511	1,120,500	1,181,657
Surplus/(Deficit) for the year	2	188,901	(150,249)	18,465	22,220	21,842	21,842	17,066	5,214	12,874

Table 11 MBRR Table A4 - Budgeted Financial Performance (revenue and expenditure)

EC157 King Sabata Dalindyebo - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2012/13	2013/14	2014/15	Current Year 2015/16				2016/17 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Revenue By Source											
Property rates	2	131,782	151,866	166,333	169,603	169,603	169,603	169,603	202,177	251,882	266,995
Property rates - penalties & collection charges											
Service charges - electricity revenue	2	231,009	231,606	239,978	224,883	291,449	291,449	291,449	310,447	353,283	374,480
Service charges - water revenue	2	–	–	–	–	–	–	–	–	–	–
Service charges - sanitation revenue	2	–	–	–	–	–	–	–	–	–	–
Service charges - refuse revenue	2	27,597	22,493	26,783	29,868	33,451	33,451	33,451	38,789	44,504	47,619
Service charges - other		12,841			10,011	1,972	1,972	1,972	6,500	7,815	5,701
Rental of facilities and equipment		13,629	14,635	15,055	20,588	14,991	14,991	14,991	18,156	19,331	20,582
Interest earned - external investments		9,553	5,238	4,408	8,243	4,444	4,444	4,444	4,738	5,513	5,832
Interest earned - outstanding debtors		20,826	20,734	25,091	28,397	28,397	28,397	28,397	30,271	32,390	34,269
Dividends received		4				–	–	–			
Fines		2,063	1,351	967	2,601	965	965	965	2,529	2,706	2,863
Licences and permits		11,438	12,301	13,618	22,869	14,943	14,943	14,943	16,136	17,765	18,795
Agency services			–			–	–	–			
Transfers recognised - operational		173,121	208,691	223,018	273,144	280,123	280,123	280,123	279,125	281,967	303,390
Other revenue	2	167,574	53,886	197,449	72,050	5,770	5,770	5,770	6,033	6,382	6,733
Gains on disposal of PPE						1,254	1,254	1,254	1,336	3,214	3,400
Total Revenue (excluding capital transfers and contributions)		801,437	722,800	912,702	862,256	847,362	847,362	847,362	916,237	1,026,752	1,090,660
Expenditure By Type											
Employee related costs	2	244,016	262,628	310,827	342,445	330,298	330,298	330,298	382,481	405,322	429,642
Remuneration of councillors		19,036	21,463	20,854	22,483	23,132	23,132	23,132	24,890	26,384	27,967
Debt impairment	3	25,677	42,110	25,638	30,050	30,050	30,050	30,050	28,053	20,056	20,059
Depreciation & asset impairment	2	97,077	395,589	294,620	205,000	272,989	272,989	272,989	241,339	205,000	205,000
Finance charges					5,400	17,400	17,400	17,400	17,400	17,400	17,400
Bulk purchases	2	162,454	170,233	185,321	224,883	224,883	224,883	224,883	246,022	262,149	285,614
Other materials	8										
Contracted services		17,142	15,342	7,889	6,900	7,611	7,611	7,611	7,935	3,348	3,549
Transfers and grants		–	–	–	24,000	24,000	24,000	24,000	24,000	24,000	24,000
Other expenditure	4, 5	148,422	207,380	171,292	206,986	200,004	200,004	200,004	178,391	156,841	168,425
Loss on disposal of PPE			(63,330)	42,038							
Total Expenditure		713,823	1,051,414	1,058,479	1,068,147	1,130,367	1,130,367	1,130,367	1,150,511	1,120,500	1,181,657
Surplus/(Deficit)		87,614	(328,614)	(145,777)	(205,891)	(283,005)	(283,005)	(283,005)	(234,274)	(93,748)	(90,997)
Transfers recognised - capital		101,287	178,365	164,242	228,111	304,847	304,847	304,847	251,339	98,962	103,871
Contributions recognised - capital	6	–	–	–	–	–	–	–	–	–	–
Contributed assets											
Surplus/(Deficit) after capital transfers & contributions		188,901	(150,249)	18,465	22,220	21,842	21,842	21,842	17,066	5,214	12,874
Taxation											
Surplus/(Deficit) after taxation		188,901	(150,249)	18,465	22,220	21,842	21,842	21,842	17,066	5,214	12,874
Attributable to minorities											
Surplus/(Deficit) attributable to municipality		188,901	(150,249)	18,465	22,220	21,842	21,842	21,842	17,066	5,214	12,874
Share of surplus/ (deficit) of associate	7										
Surplus/(Deficit) for the year		188,901	(150,249)	18,465	22,220	21,842	21,842	21,842	17,066	5,214	12,874

Table 12 MBRR Table A5 - Budgeted Capital Expenditure by vote, standard classification and funding source

EC157 King Sabata Dalindyebo - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding

Vote Description	Ref	2012/13	2013/14	2014/15	Current Year 2015/16				2016/17 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Capital single-year expenditure sub-total		298 822	323 728	259 248	318 319	326 689	326 689	326 689	17 663	20 824	24 703
Capital Expenditure - Standard											
Governance and administration		6 610	7 750	3 777	8 158	4 686	4 686	4 686	3 142	2 144	2 240
Executive and council		2 292	1 325	29	–						
Budget and treasury office		3 950	2 835	3 748	8 158	4 686	4 686	4 686	3 142	2 144	2 240
Corporate services		368	3 590		–						
Community and public safety		126 935	53 231	100 771	91 192	95 833	95 833	95 833	66 184	2 581	4 731
Community and social services		221	189	849	–	–	–	–	72	76	81
Sport and recreation		3 800	1 306	312	68	68	68	68	10 350	370	392
Public safety		10 843	3 023	2 531	2 224	3 517	3 517	3 517	5 243	2 135	4 259
Housing		112 001	48 713	97 079	88 900	92 248	92 248	92 248	50 518		
Health		70	–			–	–	–			
Economic and environmental services		73 484	121 083	94 990	95 969	100 191	100 191	100 191	88 676	84 443	91 780
Planning and development		9 547	10 151	3 800	–	4 130	4 130	4 130	–	–	–
Road transport		63 708	110 636	91 101	95 969	96 061	96 061	96 061	88 676	84 443	91 780
Environmental protection		229	297	89	–	–	–				
Trading services		76 400	132 933	59 711	123 000	125 979	125 979	125 979	108 000	15 000	18 000
Electricity		74 283	130 513	59 397	121 000	123 586	123 586	123 586	106 000	15 000	16 000
Water			–			–	–	–			
Waste water management		630	505			–	–	–			
Waste management		1 487	1 914	314	2 000	2 393	2 393	2 393	2 000	–	2 000
Other		15 392	8 731			–	–				
Total Capital Expenditure - Standard	3	298 822	323 728	259 248	318 319	326 689	326 689	326 689	266 002	104 169	116 750
Funded by:											
National Government		140 708	211 990	134 559	99 482	102 068	102 068	102 068	113 102	98 962	103 871
Provincial Government		127 393	58 671	109 305	196 618	202 779	202 779	202 779	138 237		
District Municipality			–								
Other transfers and grants			8 732								
Transfers recognised - capital	4	268 101	279 393	243 864	296 100	304 847	304 847	304 847	251 339	98 962	103 871
Public contributions & donations	5										
Borrowing	6	15 392									
Internally generated funds		15 329	44 335	15 384	22 220	21 842	21 842	21 842	14 663	5 207	12 880
Total Capital Funding	7	298 822	323 728	259 248	318 319	326 689	326 689	326 689	266 002	104 169	116 750

Table 13 MBRR Table A6 - Budgeted Financial Position

EC157 King Sabata Dalindyebo - Table A6 Budgeted Financial Position

Description	Ref	2012/13	2013/14	2014/15	Current Year 2015/16				2016/17 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
ASSETS											
Current assets											
Cash		21,282	5,011	7,487	7,487	7,487	7,487	7,487	23,623	163,155	273,465
Call investment deposits	1	216,832	123,536	32,775	32,775	32,775	32,775	32,775	32,775	8,496	8,194
Consumer debtors	1	89,116	63,427	78,694	78,694	78,694	78,694	78,694	131,017	78,017	53,594
Other debtors				10,000	10,898	10,898	10,898	10,898	10,159	5,080	2,000
Current portion of long-term receivables		–	–			–	–	–			
Inventory	2	3,099	10,952	8,814	8,814	8,814	8,814	8,814	8,814	8,814	8,814
Total current assets		330,329	202,925	137,770	138,668	138,668	138,668	138,668	206,388	263,562	346,066
Non current assets											
Long-term receivables					157	157	157	157	–	–	–
Investments						–	–	–			
Investment property		124,511	195,168	205,205	205,205	205,205	205,205	205,205	205,205	205,205	205,205
Investment in Associate											
Property, plant and equipment	3	2,268,035	2,405,103	2,216,201	2,216,201	2,216,201	2,216,201	2,216,201	2,085,878	2,121,878	2,106,779
Agricultural											
Biological											
Intangible		185	466	1,694	640	640	640	640	1,535	1,535	1,535
Other non-current assets											
Total non current assets		2,392,732	2,600,737	2,423,101	2,422,203	2,422,203	2,422,203	2,422,203	2,292,619	2,328,619	2,313,520
TOTAL ASSETS		2,723,060	2,803,663	2,560,871	2,560,871	2,560,871	2,560,871	2,560,871	2,499,007	2,592,180	2,659,586
LIABILITIES											
Current liabilities											
Bank overdraft	1										
Borrowing	4	9,107	54,909	19,315	19,315	19,315	19,315	19,315	19,315	19,315	21,829
Consumer deposits		2,978	11,343	12,757	12,757	12,757	12,757	12,757	31,450	56,679	65,181
Trade and other payables	4	589,196	341,136	255,666	255,666	255,666	255,666	255,666	185,316	258,594	283,316
Provisions											
Total current liabilities		601,280	407,387	287,737	287,737	287,737	287,737	287,737	236,080	334,588	370,326
Non current liabilities											
Borrowing		59,169	157,984	47,313	47,313	47,313	47,313	47,313	47,313	47,313	74,505
Provisions		44,880	45,457	38,936	38,936	38,936	38,936	38,936	38,936	38,936	41,076
Total non current liabilities		104,049	203,441	86,249	86,249	86,249	86,249	86,249	86,249	86,249	115,582
TOTAL LIABILITIES		705,329	610,828	373,986	373,986	373,986	373,986	373,986	322,329	420,837	485,908
NET ASSETS	5	2,017,731	2,192,835	2,186,886	2,186,886	2,186,886	2,186,886	2,186,886	2,176,678	2,171,344	2,173,678
COMMUNITY WEALTH/EQUITY											
Accumulated Surplus/(Deficit)		1,767,180	1,805,392	1,799,779	1,799,779	1,799,779	1,799,779	1,799,779	1,789,572	1,784,237	1,786,572
Reserves	4	250,551	387,443	387,106	387,106	387,106	387,106	387,106	387,106	387,106	387,106
TOTAL COMMUNITY WEALTH/EQUITY	5	2,017,731	2,192,835	2,186,886	2,186,886	2,186,886	2,186,886	2,186,886	2,176,678	2,171,344	2,173,678

Table 14 MBRR Table A7 - Budget cash flow statement

EC157 King Sabata Dalindyebo - Table A7 Budgeted Cash Flows

Description	Ref	2012/13	2013/14	2014/15	Current Year 2015/16				2016/17 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Property rates, penalties & collection charges		436,270	144,107	132,970	132,970	132,970	132,970	132,970	201,158	250,000	266,995
Service charges		167,213	313,567	323,077	323,077	323,077	323,077	323,077	355,700	405,319	427,800
Other revenue									39,667	39,802	48,973
Government - operating	1	88,139	190,676	223,018	223,018	223,018	223,018	223,018	279,124	281,967	303,390
Government - capital	1	36,691	169,822	75,573	75,573	75,573	75,573	75,573	251,339	98,962	103,871
Interest		12	5,238	4,408	4,408	4,408	4,408	4,408	34,812	37,903	40,102
Dividends					–	–	–	–	–	–	–
Payments											
Suppliers and employees		(569,147)	(869,015)	(661,338)	(661,338)	(661,338)	(661,338)	(661,338)	(821,898)	(854,052)	(915,097)
Finance charges		(9,107)	(26,228)	(16,290)	(16,290)	(16,290)	(16,290)	(16,290)	(17,400)	(17,400)	(17,400)
Transfers and Grants	1								(24,000)	(24,000)	(24,000)
NET CASH FROM/(USED) OPERATING ACTIVITIES		150,072	(71,834)	81,418	81,418	81,418	81,418	81,418	298,503	218,501	234,633
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE		505							–	–	–
Decrease (Increase) in non-current debtors									–	–	–
Decrease (increase) other non-current receivables									–	–	–
Decrease (increase) in non-current investments		193,259							–	–	–
Payments											
Capital assets		(127,044)	(224,183)	(160,374)	(160,374)	(160,374)	(160,374)	(160,374)	(266,002)	(104,169)	(116,750)
NET CASH FROM/(USED) INVESTING ACTIVITIES		66,720	(224,183)	(160,374)	(160,374)	(160,374)	(160,374)	(160,374)	(266,002)	(104,169)	(116,750)
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans									–	–	–
Borrowing long term/refinancing									–	–	–
Increase (decrease) in consumer deposits									–	–	–
Payments											
Repayment of borrowing		7,672	186,450	(9,329)	(9,329)	(9,329)	(9,329)	(9,329)	(7,574)	(7,574)	(7,574)
NET CASH FROM/(USED) FINANCING ACTIVITIES		7,672	186,450	(9,329)	(9,329)	(9,329)	(9,329)	(9,329)	(7,574)	(7,574)	(7,574)
NET INCREASE/ (DECREASE) IN CASH HELD		224,464	(109,567)	(88,284)	(88,284)	(88,284)	(88,284)	(88,284)	24,927	106,758	110,309
Cash/cash equivalents at the year begin:	2	13,650	238,114	128,546	128,546	128,546	128,546	128,546	40,262	65,189	171,948
Cash/cash equivalents at the year end:	2	238,114	128,546	40,262	40,262	40,262	40,262	40,262	65,189	171,948	282,257

Table 15 MBRR Table 8 Cash backed reserves / accumulated surplus reconciliation

EC157 King Sabata Dalindyebo - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description	Ref	2012/13	2013/14	2014/15	Current Year 2015/16				2016/17 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Cash and investments available											
Cash/cash equivalents at the year end	1	238 114	128 546	40 262	40 262	40 262	40 262	40 262	65 189	171 948	282 257
Other current investments > 90 days		0	–	0	0	0	0	0	(8 791)	(296)	(598)
Non current assets - Investments	1	–	–	–	–	–	–	–	–	–	–
Cash and investments available:		238 114	128 546	40 262	40 262	40 262	40 262	40 262	56 398	171 651	281 658
Application of cash and investments											
Unspent conditional transfers		137 861	111 688	22 461	22 461	22 461	22 461	22 461	22 461	22 461	22 461
Unspent borrowing		–	–	–	–	–	–		–	–	–
Statutory requirements	2										
Other working capital requirements	3	286 209	132 990	167 088	155 651	153 226	153 226	153 226	14 659	142 916	192 968
Other provisions											
Long term investments committed	4	–	–	–	–	–	–	–	–	–	–
Reserves to be backed by cash/investments	5										
Total Application of cash and investments:		424 070	244 678	189 549	178 112	175 687	175 687	175 687	37 120	165 377	215 429
Surplus(shortfall)		(185 957)	(116 131)	(149 287)	(137 850)	(135 425)	(135 425)	(135 425)	19 278	6 274	66 229

Table 16 MBRR Table A9 – Assets Management

EC157 King Sabata Dalindyebo - Table A9 Asset Management

Description	Ref	2012/13	2013/14	2014/15	Current Year 2015/16			2016/17 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
CAPITAL EXPENDITURE										
Total New Assets	1	258,187	229,659	183,181	140,422	144,229	144,229	119,663	20,207	27,880
Infrastructure - Road transport		23,073	250	–	–	–	–	–	–	–
Infrastructure - Electricity		74,283	107,826	14,011	120,000	122,586	122,586	105,000	15,000	15,000
Infrastructure - Water		–	–	–	–	–	–	–	–	–
Infrastructure - Sanitation		–	–	–	–	–	–	–	–	–
Infrastructure - Other		–	–	–	–	–	–	–	–	–
Infrastructure		*97,356*	*108,076*	*14,011*	*120,000*	*122,586*	*122,586*	*105,000*	*15,000*	*15,000*
Community		129,192	75,632	32,033	–	–	–	–	–	–
Heritage assets		–	–	–	–	–	–	–	–	–
Investment properties		–	–	–	–	–	–	–	–	–
Other assets	6	31,638	45,950	137,137	20,422	21,643	21,643	14,663	5,207	12,880
Agricultural Assets		–	–	–	–	–	–	–	–	–
Biological assets		–	–	–	–	–	–	–	–	–
Intangibles		–	–	–	–	–	–	–	–	–
Total Renewal of Existing Assets	2	40,635	94,069	76,067	177,898	182,460	182,460	146,339	83,962	88,871
Infrastructure - Road transport		40,635	94,069	76,067	87,200	87,200	87,200	85,821	83,962	88,871
Infrastructure - Electricity		–	–	–	1,798	1,000	1,000	–	–	–
Infrastructure - Water		–	–	–	–	–	–	–	–	–
Infrastructure - Sanitation		–	–	–	–	–	–	–	–	–
Infrastructure - Other		–	–	–	88,900	94,260	94,260	50,518	–	–
Infrastructure		*40,635*	*94,069*	*76,067*	*177,898*	*182,460*	*182,460*	*136,339*	*83,962*	*88,871*
Community		–	–	–	–	–	–	10,000	–	–
Heritage assets		–	–	–	–	–	–	–	–	–
Investment properties		–	–	–	–	–	–	–	–	–
Other assets	6	–	–	–	–	–	–	–	–	–
Agricultural Assets		–	–	–	–	–	–	–	–	–
Biological assets		–	–	–	–	–	–	–	–	–
Intangibles		–	–	–	–	–	–	–	–	–
Total Capital Expenditure	4									
Infrastructure - Road transport		63,708	94,319	76,067	87,200	87,200	87,200	85,821	83,962	88,871
Infrastructure - Electricity		74,283	107,826	14,011	121,798	123,586	123,586	105,000	15,000	15,000
Infrastructure - Water		–	–	–	–	–	–	–	–	–
Infrastructure - Sanitation		–	–	–	–	–	–	–	–	–
Infrastructure - Other		–	–	–	88,900	94,260	94,260	50,518	–	–
Infrastructure		*137,991*	*202,146*	*90,079*	*297,898*	*305,046*	*305,046*	*241,339*	*98,962*	*103,871*
Community		129,192	75,632	32,033	–	–	–	10,000	–	–
Heritage assets		–	–	–	–	–	–	–	–	–
Investment properties		–	–	–	–	–	–	–	–	–
Other assets		31,638	45,950	137,137	20,422	21,643	21,643	14,663	5,207	12,880
Agricultural Assets		–	–	–	–	–	–	–	–	–
Biological assets		–	–	–	–	–	–	–	–	–
Intangibles		–	–	–	–	–	–	–	–	–
TOTAL CAPITAL EXPENDITURE - Asset class	2	298,822	323,728	259,248	318,319	326,689	326,689	266,002	104,169	116,750
ASSET REGISTER SUMMARY - PPE (WDV)	5									
Infrastructure - Road transport		1,140,902	1,163,512	1,052,072	876,639	874,851	874,851	744,528	780,528	765,429
Infrastructure - Electricity		246,572	249,279	213,667	389,099	390,887	390,887	390,887	390,887	390,887
Infrastructure - Water										
Infrastructure - Sanitation										
Infrastructure - Other		431,649	508,793	492,045	492,045	492,045	492,045	492,045	492,045	492,045
Infrastructure		*1,819,123*	*1,921,584*	*1,757,783*	*1,757,783*	*1,757,783*	*1,757,783*	*1,627,460*	*1,663,460*	*1,648,361*
Community		410,615	436,589	415,712	415,712	415,712	415,712	415,712	415,712	415,712
Heritage assets		4,363	4,697	4,697	4,697	4,697	4,697	4,697	4,697	4,697
Investment properties		124,511	195,168	205,205	205,205	205,205	205,205	205,205	205,205	205,205
Other assets		33,934	42,234	38,008	38,008	38,008	38,008	38,008	38,008	38,008
Agricultural Assets		–	–	–	–	–	–	–	–	–
Biological assets		–	–	–	–	–	–	–	–	–
Intangibles		185	466	1,694	640	640	640	1,535	1,535	1,535
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	5	2,392,732	2,600,737	2,423,101	2,422,047	2,422,047	2,422,047	2,292,619	2,328,619	2,313,520
EXPENDITURE OTHER ITEMS										
Depreciation & asset impairment		97,077	395,589	294,620	205,000	272,989	272,989	241,339	205,000	205,000
Repairs and Maintenance by Asset Class	3	–	35,216	27,702	32,877	31,608	31,608	33,289	34,972	36,783
Infrastructure - Road transport		–	14,413	10,191	10,143	17,100	17,100	18,126	19,177	20,290
Infrastructure - Electricity		–	9,586	7,037	10,737	5,241	5,241	5,852	6,165	6,515
Infrastructure - Water		–	–	–	–	–	–	–	–	–
Infrastructure - Sanitation		–	–	–	–	–	–	–	–	–
Infrastructure - Other		–	–	–	–	–	–	–	–	–
Infrastructure		–	*23,999*	*17,227*	*20,880*	*22,340*	*22,340*	*23,978*	*25,342*	*26,805*
Community		–	1,013	2,496	–	–	–	–	–	–
Heritage assets		–	–	–	–	–	–	–	–	–
Investment properties		–	–	–	–	–	–	–	–	–
Other assets	6, 7	–	10,204	7,979	11,997	9,268	9,268	9,310	9,630	9,978
TOTAL EXPENDITURE OTHER ITEMS		97,077	430,805	322,323	237,877	304,597	304,597	274,628	239,972	241,783
Renewal of Existing Assets as % of total capex		*13.6%*	*29.1%*	*29.3%*	*55.9%*	*55.9%*	*55.9%*	*55.0%*	*80.6%*	*76.1%*
Renewal of Existing Assets as % of deprecn"		*41.9%*	*23.8%*	*25.8%*	*86.8%*	*66.8%*	*66.8%*	*60.6%*	*41.0%*	*43.4%*
R&M as a % of PPE		*0.0%*	*1.5%*	*1.2%*	*1.5%*	*1.4%*	*1.4%*	*1.6%*	*1.6%*	*1.7%*
Renewal and R&M as a % of PPE		*2.0%*	*5.0%*	*4.0%*	*9.0%*	*9.0%*	*9.0%*	*8.0%*	*5.0%*	*5.0%*

Table 17 MBRR Table A10 – Ser Del

EC157 King Sabata Dalindyebo - Table A10 Basic service delivery measurement

Description	Ref	2012/13	2013/14	2014/15	Current Year 2015/16			2016/17 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Household service targets	1									
Water:										
Piped water inside dwelling		21,413	42,626	42,626	42,626	42,626	42,626	42,626	42,626	42,626
Piped water inside yard (but not in dwelling)		16,771	24,405	24,405	24,405	24,405	24,405	24,405	24,405	24,405
Using public tap (at least min.service level)	2	–	–	–	–	–	–	–	–	–
Other water supply (at least min.service level)	4	–	–	–	–	–	–	–	–	–
Minimum Service Level and Above sub-total		38,184	67,031	67,031	67,031	67,031	67,031	67,031	67,031	67,031
Total number of households	5	38,184	67,031	67,031	67,031	67,031	67,031	67,031	67,031	67,031
Sanitation/sewerage:										
Flush toilet (connected to sewerage)		22,174	37,356	37,356	37,356	37,356	37,356	37,356	37,356	37,356
Pit toilet (ventilated)		26,191	53,138	53,138	53,138	53,138	53,138	53,138	53,138	53,138
Other toilet provisions (> min.service level)		–	–	–	–	–	–	–	–	–
Minimum Service Level and Above sub-total		48,365	90,494	90,494	90,494	90,494	90,494	90,494	90,494	90,494
Bucket toilet		1,458	496	496	496	496	496	496	496	496
Other toilet provisions (< min.service level)		–	–	–	–	–	–	–	–	–
No toilet provisions		39,874	14,416	14,416	14,416	14,416	14,416	14,416	14,416	14,416
Below Minimum Service Level sub-total		41,332	14,912	14,912	14,912	14,912	14,912	14,912	14,912	14,912
Total number of households	5	89,697	105,406	105,406	105,406	105,406	105,406	105,406	105,406	105,406
Energy:										
Electricity (at least min.service level)		400	450	450	450	450	450	450	450	450
Electricity - prepaid (min.service level)		36,985	76,732	76,732	76,732	76,732	76,732	76,732	76,732	76,732
Minimum Service Level and Above sub-total		37,385	77,182	77,182	77,182	77,182	77,182	77,182	77,182	77,182
Electricity (< min.service level)		18,130	60,464	60,464	60,464	60,464	60,464	60,464	60,464	60,464
Electricity - prepaid (< min. service level)		12,230	20,888	20,888	20,888	20,888	20,888	20,888	20,888	20,888
Other energy sources		–	–	–	–	–	–	–	–	–
Below Minimum Service Level sub-total		30,360	81,352	81,352	81,352	81,352	81,352	81,352	81,352	81,352
Total number of households	5	67,745	158,534	158,534	158,534	158,534	158,534	158,534	158,534	158,534
Refuse:										
Removed at least once a week		21,498	27,562	27,562	27,562	27,562	27,562	27,562	27,562	27,562
Minimum Service Level and Above sub-total		21,498	27,562	27,562	27,562	27,562	27,562	27,562	27,562	27,562
Removed less frequently than once a week		45,056	64,603	64,603	64,603	64,603	64,603	64,603	64,603	64,603
Using communal refuse dump		–	–	–	–	–	–	–	–	–
Using own refuse dump		–	–	–	–	–	–	–	–	–
Other rubbish disposal		23,143	11,494	11,494	11,494	11,494	11,494	11,494	11,494	11,494
No rubbish disposal		–	–	–	–	–	–	–	–	–
Below Minimum Service Level sub-total		68,199	76,097	76,097	76,097	76,097	76,097	76,097	76,097	76,097
Total number of households	5	89,697	103,659	103,659	103,659	103,659	103,659	103,659	103,659	103,659
Cost of Free Basic Services provided - Formal Settlem	8									
Water (6 kilolitres per indigent household per month)		–	–	–	–	–	–	–	–	–
Sanitation (free sanitation service to indigent households)		–	–	–	–	–	–	–	–	–
Electricity/other energy (50kwh per indigent household per month)		6	6	6	6	6	6	6	6	6
Refuse (removed once a week for indigent households)		–	–	–	–	–	–	–	–	–
Cost of Free Basic Services provided - Informal Formal Settlement		–	–	–	–	–	–	–	–	–
Total cost of FBS provided		6	6	6	6	6	6	6	6	6
Highest level of free service provided per household										
Property rates (R value threshold)		40,000	40,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000
Electricity (kwh per household per month)		50	50	50	50	50	50	50	50	50
Refuse (average litres per week)		8	8	8	8	8	8	8	8	8
Revenue cost of subsidised services provided (R'000)	9									
Property rates (tariff adjustment) (impermissable values per section 17 of MPRA)										
Property rates exemptions, reductions and rebates and impermissable values in excess of section 17 of MPRA)		–	–	–	9,475	9,475	9,475	10,643	10,643	10,643
Water (in excess of 6 kilolitres per indigent household per mont		–	–	–	–	–	–	–	–	–
Sanitation (in excess of free sanitation service to indigent house		–	–	–	–	–	–	–	–	–
Electricity/other energy (in excess of 50 kwh per indigent househ		–	–	–	–	–	–	–	–	–
Refuse (in excess of one removal a week for indigent household		–	–	–	–	–	–	–	–	–
Municipal Housing - rental rebates										
Housing - top structure subsidies	6									
Other										
Total revenue cost of subsidised services provided		–	–	–	9,475	9,475	9,475	10,643	10,643	10,643

Supporting Tables

Table 18 MBRR Table SA1 – Supporting Table Budgeted Financial performance

EC157 King Sabata Dalindyebo - Supporting Table SA1 Supportinging detail to 'Budgeted Financial Performance'

Description	Ref	2012/13	2013/14	2014/15	Current Year 2015/16				2016/17 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
REVENUE ITEMS:											
Property rates	6										
Total Property Rates		131 782	151 866	166 333	179 078	179 078	179 078	179 078	212 820	262 525	277 638
less Revenue Foregone (exemptions, reductions and rebates and impermissable values in excess of section 17 of MPRA)					9 475	9 475	9 475	9 475	10 643	10 643	10 643
Net Property Rates		131 782	151 866	166 333	169 603	169 603	169 603	169 603	202 177	251 882	266 995
Service charges - electricity revenue	6										
Total Service charges - electricity revenue		231 015	231 612	239 985	224 889	291 456	291 456	291 456	310 453	353 289	374 486
less Revenue Foregone (in excess of 50 kwh per indigent household per month)											
less Cost of Free Basis Services (50 kwh per indigent household per month)		6	6	6	6	6	6	6	6	6	6
Net Service charges - electricity revenue		231 009	231 606	239 978	224 883	291 449	291 449	291 449	310 447	353 283	374 480
Service charges - refuse revenue	6										
Total refuse removal revenue		27 597	22 493	26 783	29 868	33 451	33 451	33 451	38 789	44 504	47 619
Total landfill revenue											
less Revenue Foregone (in excess of one removal a week to indigent households)											
less Cost of Free Basis Services (removed once a week to indigent households)		–	–	–	–	–	–		–	–	–
Net Service charges - refuse revenue		27 597	22 493	26 783	29 868	33 451	33 451	33 451	38 789	44 504	47 619
Other Revenue by source											
Fuel Levy			–								

Other Revenue		29 982	19 151	19 124	72 050	5 770	5 770	5 770	6 033	6 382	6 733
				–							
Reversal of provision		119 132									
Donations		851									
Fair Value Adjustments		17 608	34 735								
Financial Assistance				178 325							
	3										
Total 'Other' Revenue	1	167 574	53 886	197 449	72 050	5 770	5 770	5 770	6 033	6 382	6 733
EXPENDITURE ITEMS:											
Employee related costs											
Basic Salaries and Wages	2	136 981	148 835	174 412	206 660	198 042	198 042	198 042	231 544	245 369	260 091
Pension and UIF Contributions		19 626	21 167	25 932	29 719	28 918	28 918	28 918	32 838	34 799	36 887
Medical Aid Contributions		16 506	17 150	21 363	21 262	22 409	22 409	22 409	24 739	26 223	27 797
Overtime		10 866	11 757	12 612	12 314	10 497	10 497	10 497	14 368	15 211	16 124
Performance Bonus		9 544	–	–	174	90	90	90	181	192	203
Motor Vehicle Allowance		9 518	11 226	12 526	9 216	8 337	8 337	8 337	10 683	11 324	12 004
Cellphone Allowance					750	734	734	734	915	969	1 028
Housing Allowances		12 565	13 236	16 345	17 519	17 594	17 594	17 594	19 684	20 860	22 111
Other benefits and allowances		18 724	11 940	11 459	27 122	26 112	26 112	26 112	26 757	28 360	30 062
Payments in lieu of leave		1 205	18 262	26 723	12 327	12 162	12 162	12 162	14 725	15 609	16 545
Long service awards		4 050	5 007	4 485	5 382	5 403	5 403	5 403	6 048	6 407	6 791
Post-retirement benefit obligations	4	4 431	4 047	4 970							
sub-total	5	244 016	262 628	310 827	342 445	330 298	330 298	330 298	382 481	405 322	429 642
Less: Employees costs capitalised to PPE											
Total Employee related costs	1	244 016	262 628	310 827	342 445	330 298	330 298	330 298	382 481	405 322	429 642
Total Contributions recognised - capital		–	–	–	–	–	–	–	–	–	–
Depreciation & asset impairment											
Depreciation of Property, Plant & Equipment		97 077	395 589	294 620	205 000	272 989	272 989	272 989	241 339	205 000	205 000
Lease amortisation											
Capital asset impairment											
Depreciation resulting from revaluation of PPE	10										
Total Depreciation & asset impairment	1	97 077	395 589	294 620	205 000	272 989	272 989	272 989	241 339	205 000	205 000
Bulk purchases											

Electricity Bulk Purchases		162 454	170 233	185 321	224 883	224 883	224 883	224 883	246 022	262 149	285 614
Water Bulk Purchases											
Total bulk purchases	1	162 454	170 233	185 321	224 883	224 883	224 883	224 883	246 022	262 149	285 614
Transfers and grants											
Cash transfers and grants		–	–	–	–	–	–	–	–	–	–
Non-cash transfers and grants		–	–	–	24 000	24 000	24 000	24 000	24 000	24 000	24 000
Total transfers and grants	1	–	–	–	24 000	24 000	24 000	24 000	24 000	24 000	24 000
Contracted services											
Security Services			9 136	2 507	881	1 592	1 592	1 592	1 363	–	–
Proffessional Services						–	–	–			
Contracted services - other		17 142	78	1 432	1 019	899	899	899	1 272	1 348	1 429
Collection of arear debtors			6 128	3 950	5 000	5 120	5 120	5 120	5 300	2 000	2 120
sub-total	1	17 142	15 342	7 889	6 900	7 611	7 611	7 611	7 935	3 348	3 549
Allocations to organs of state:											
Total contracted services		17 142	15 342	7 889	6 900	7 611	7 611	7 611	7 935	3 348	3 549
Other Expenditure By Type	-										
Collection costs											
Contributions to 'other' provisions											
Consultant fees		12 236	6 663	7 552	5 835	3 636	3 636	3 636	2 918	2 694	2 721
Audit fees		6 414	6 407	9 447	10 903	13 013	13 013	13 013	12 000	12 696	13 432
General expenses	3	92 715	64 610	68 825	100 459	102 895	102 895	102 895	72 792	64 439	65 961
Repairs & Maintenance		35 890	23 786	13 369	32 747	31 608	31 608	31 608	33 389	35 073	36 883
Management Fees		1 166									
Contribution to capital outlay									–	–	–
Grants expenditure			34 953	29 614	13 618	17 239	17 239	17 239	23 591	9 760	15 686
Rentals On operating Lease			26 658	26 196	37 533	28 930	28 930	28 930	27 257	28 734	30 297
Finance Costs			26 228	16 290							
State Funeral			18 076	(1)							
Financial Statements					2 891	1 683	1 683	1 683	2 445	2 445	2 445
mSCOA					3 000	1 000	1 000	1 000	4 000	1 000	1 000
Total 'Other' Expenditure	1	148 422	207 380	171 292	206 986	200 004	200 004	200 004	178 391	156 841	168 425

Repairs and Maintenance by Expenditure Item	8										
Employee related costs				1 335	2 426	2 426	2 426	2 426			
Other materials				16 074	19 230	19 230	19 230	19 230			
Contracted Services				9 281	6 900	6 900	6 900	6 900			
Other Expenditure			35 216	1 012	4 321	3 052	3 052	3 052	33 289	34 973	36 783

Total Repairs and Maintenance Expenditure	9	–	35 216	27 702	32 877	31 608	31 608	31 608	33 289	34 973	36 783

Table 19 MBRR Table SA 2– Financial Performance (Revenue Source / expenditure by type

EC157 King Sabata Dalindyebo - Supporting Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type and dept.)

Description R thousand	Ref	Vote 1 - EXECUTIVE & COUNCIL	Vote 2 - FINANCE & ASSET MANAGEMENT	Vote 3 - CORPORATE SERVICES	Vote 4 - COMMUNITY SERVICES	Vote 5 - PUBLIC SAFETY	Vote 6 - PLANNING, SOCIAL AND ECONOMIC DEVELOPMENT	Vote 7 - HUMAN SETTLEMENT	Vote 8 - INFRASTRUCTURE	Total
Revenue By Source										
Property rates			202 177							202 177
Property rates - penalties & collection charges										–
Service charges - electricity revenue									310 447	310 447
Service charges - refuse revenue					38 789					38 789
Service charges – other					2	3 702		206	2 591	6 500
Rental of facilities and equipment					18 157					18 157
Interest earned - external investments			4 738							4 738
Interest earned - outstanding debtors			30 271							30 271
Fines		121					2 407			2 528
Licences and permits		897				15 072	166			16 136
Agency services										–
Other revenue		324	2 199	2		33	103	1 346	2 026	6 033
Transfers recognised - operational		1 300	251 278	1 956	8 850		4 530		11 212	279 125
Gains on disposal of PPE			1 336							1 336
Total Revenue (excluding capital transfers and contributions)		2 642	492 000	1 958	65 797	18 807	7 206	1 552	326 276	916 238
Expenditure By Type										
Employee related costs		46 546	47 262	25 645	56 290	101 118	20 978	25 546	59 096	382 481
Remuneration of councillors		24 890								24 890
Debt impairment			28 053							28 053
Depreciation & asset impairment			241 339							241 339
Finance charges			17 400							17 400
Bulk purchases									246 022	246 022
Contracted services			7 102		212				621	7 935
Transfers and grants			24 000							24 000
Other expenditure		21 549	75 811	12 547	16 480	3 080	7 314	2 150	39 461	178 391
Loss on disposal of PPE										–
Total Expenditure		92 986	440 967	38 192	72 982	104 198	28 292	27 696	345 200	1 150 512
Surplus/(Deficit)		(90 344)	51 033	(36 234)	(7 185)	(85 391)	(21 086)	(26 144)	(18 924)	(234 274)
Transfers recognised – capital							7 719	50 518	193 102	251 339
Surplus/(Deficit) after capital transfers & contributions		(90 344)	51 033	(36 234)	(7 185)	(85 391)	(13 367)	24 374	174 178	17 066

***Table 20 MBRR** - Supporting Table SA3 Supporting detail to 'Budgeted Financial Position'*

EC157 King Sabata Dalindyebo - Supporting Table SA3 Supportinging detail to 'Budgeted Financial Position'

Description	Ref	2012/13	2013/14	2014/15	Current Year 2015/16				2016/17 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
ASSETS											
Call investment deposits											
Call deposits < 90 days		216 832	123 536	32 775	32 775	32 775	32 775	32 775	32 775	8 496	8 194
Other current investments > 90 days											
Total Call investment deposits	2	216 832	123 536	32 775	32 775	32 775	32 775	32 775	32 775	8 496	8 194
Consumer debtors											
Consumer debtors		305 676	319 604	360 547	360 547	360 547	360 547	360 547	360 547	325 547	335 447
Less: Provision for debt impairment		(216 560)	(256 177)	(281 854)	(281 854)	(281 854)	(281 854)	(281 854)	(229 531)	(247 531)	(281 854)
Total Consumer debtors	2	89 116	63 427	78 694	78 694	78 694	78 694	78 694	131 017	78 017	53 594
Debt impairment provision											
Balance at the beginning of the year		188 435	214 068	256 177	281 854	281 854	281 854	281 854	203 854	221 854	281 854
Contributions to the provision		28 124	42 110	25 677	25 677	25 677	25 677	25 677	25 677	25 677	25 677
Bad debts written off											
Balance at end of year		216 560	256 177	281 854	307 531	307 531	307 531	307 531	229 531	247 531	307 531
Property, plant and equipment (PPE)											
PPE at cost/valuation (excl. finance leases)		2 884 345	3 425 705	3 405 437	3 405 437	3 405 437	3 405 437	3 405 437	3 405 437	3 405 437	3 405 437
Leases recognised as PPE	3										
Less: Accumulated depreciation		616 310	1 020 601	1 189 236	1 189 236	1 189 236	1 189 236	1 189 236	1 319 559	1 283 559	1 298 658
Total Property, plant and equipment (PPE)	2	2 268 035	2 405 103	2 216 201	2 216 201	2 216 201	2 216 201	2 216 201	2 085 878	2 121 878	2 106 779
LIABILITIES											
Current liabilities – Borrowing											
Short term loans (other than bank overdraft)		8 958	7 142	10 059	10 059	10 059	10 059	10 059	10 059	10 059	12 574
Current portion of long-term liabilities		149	47 767	9 256	9 256	9 256	9 256	9 256	9 256	9 256	9 256
Total Current liabilities - Borrowing		9 107	54 909	19 315	19 315	19 315	19 315	19 315	19 315	19 315	21 829
Trade and other payables											
Trade and other creditors		373 125	190 036	226 113	226 113	226 113	226 113	226 113	155 763	229 041	253 763
Unspent conditional transfers		137 861	111 688	22 461	22 461	22 461	22 461	22 461	22 461	22 461	22 461

VAT		78 210	39 412	7 091	7 091	7 091	7 091	7 091	7 091	7 091	7 091
Total Trade and other payables	2	589 196	341 136	255 666	255 666	255 666	255 666	255 666	185 316	258 594	283 316
Non current liabilities – Borrowing											
Borrowing	4	58 912	144 294	41 757	41 757	41 757	41 757	41 757	41 757	41 757	68 950
Finance leases (including PPP asset element)		257	13 690	5 555	5 555	5 555	5 555	5 555	5 555	5 555	5 555
Total Non current liabilities - Borrowing		59 169	157 984	47 313	47 313	47 313	47 313	47 313	47 313	47 313	74 505
Provisions - non-current											
Retirement benefits		17 620	18 069	17 536	17 536	17 536	17 536	17 536	17 536	17 536	17 536
List other major provision items											
Refuse landfill site rehabilitation		27 260	27 388	21 400	21 400	21 400	21 400	21 400	21 400	21 400	23 540
Other											
Total Provisions - non-current		44 880	45 457	38 936	38 936	38 936	38 936	38 936	38 936	38 936	41 076
CHANGES IN NET ASSETS											
Accumulated Surplus/(Deficit)											
Accumulated Surplus/(Deficit) - opening balance		1 040 172	1 767 180	1 805 392	1 799 779	1 799 779	1 799 779	1 799 779	1 799 779	1 789 572	1 784 237
GRAP adjustments		538 107	188 461	(24 078)	(22 220)	(21 842)	(21 842)	(21 842)	(27 273)	(10 549)	(10 539)
Restated balance		1 578 279	1 955 641	1 781 314	1 777 559	1 777 937	1 777 937	1 777 937	1 772 506	1 779 023	1 773 698
Surplus/(Deficit)		188 901	(150 249)	18 465	22 220	21 842	21 842	21 842	17 066	5 214	12 874
Other adjustments											
Accumulated Surplus/(Deficit)	1	1 767 180	1 805 392	1 799 779	1 799 779	1 799 779	1 799 779	1 799 779	1 789 572	1 784 237	1 786 572
Reserves	-										
Housing Development Fund											
Capital replacement											
Self-insurance		2 072	2 371	2 693	2 693	2 693	2 693	2 693	2 693	2 693	2 693
Other reserves											
Revaluation		248 479	385 072	384 414	384 414	384 414	384 414	384 414	384 414	384 414	384 414
Total Reserves	2	250 551	387 443	387 106	387 106	387 106	387 106	387 106	387 106	387 106	387 106
TOTAL COMMUNITY WEALTH/EQUITY	2	2 017 731	2 192 835	2 186 886	2 186 886	2 186 886	2 186 886	2 186 886	2 176 678	2 171 344	2 173 678

EC157 King Sabata Dalindyebo - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)

Strategic Objective	Goal	Goal Code	Ref	2012/13	2013/14	2014/15	Current Year 2015/16			2016/17 Medium Term Revenue & Expenditure Framework		
R thousand				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Spatial planning	Spatial Development Framework				64 355	141 909	54 445	58 840	58 840	53 071	2 714	2 884
Sustainable Service Delivery	Sevice Delivery				4 379	386 513	503 687	574 439	574 439	509 356	466 454	491 051
Job creation	Econimic Development			902 724	414 795	14 995	11 723	14 463	14 463	22 642	12 868	13 746
Human Capital Development	Institutional Development & Transformation				1 910	2 712	2 643	2 535	2 535	2 649	2 805	2 957
Financial viability	Financial Viability				413 296	510 148	476 387	477 373	477 373	507 161	579 315	613 348
Excellence in Governance	Good Governance				2 429	20 666	41 482	24 559	24 559	72 698	61 558	70 544
Allocations to other priorities			2									
Total Revenue (excluding capital transfers and contributions)			1	902 724	901 165	1 076 944	1 090 367	1 152 209	1 152 209	1 167 577	1 125 714	1 194 531

Table 22 MBRR - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

EC157 King Sabata Dalindyebo - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

Strategic Objective	Goal	Goal Code	Ref	2012/13	2013/14	2014/15	Current Year 2015/16			2016/17 Medium Term Revenue & Expenditure Framework		
R thousand				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Spatial planning	Spatial Development Framework				18 229	3 363	26 119	23 600	23 600	26 696	28 296	22 773
Job Creation	Economic Development				25 023	357 123	378 718	435 363	435 363	414 930	437 029	485 467
Sustainable Service Delivery	Service Delivery			713 823	395 279	27 333	25 942	25 707	25 707	23 762	25 182	26 687
Human Capital Development	Institutional Development & Transformation				226 891	131 277	44 034	59 349	59 349	38 192	41 519	46 738
Financial viability	Financial Viability				306 071	393 928	413 195	410 439	410 439	450 138	385 562	381 291
Excellence in Governance	Good Governance				79 921	145 454	180 139	175 909	175 909	196 793	202 912	218 701
Allocations to other priorities												
Total Expenditure			1	713 823	1 051 414	1 058 479	1 068 147	1 130 367	1 130 367	1 150 511	1 120 500	1 181 657

Table 23 MBRR - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)

EC157 King Sabata Dalindyebo - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)

Strategic Objective	Goal	Goal Code	Ref	2012/13	2013/14	2014/15	Current Year 2015/16			2016/17 Medium Term Revenue & Expenditure Framework		
R thousand				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Spatial planning	Spatial Development Framework	A			127 117	20 723	88 968	92 316	92 316	50 590	76	81
Job Creation	Economic Development	B			6 846	107 169	211 251	214 805	214 805	191 957	94 134	105 239
Sustainable Service Delivery	Service Delivery	C		298 822	189 764	121 535	7 718	11 366	11 366	15 069	370	392
Human Capital Development	Institutional Development & Transformation	D				784	–	–	–	–	–	–
Financial viability	Financial Viability	E				9 037	8 158	4 686	4 686	3 143	3 422	3 740
Excellence in Governance	Good Governance	F					2 224	3 516	3 516	5 243	6 167	7 298
Allocations to other priorities			3									
Total Capital Expenditure			1	298 822	323 728	259 248	318 319	326 689	326 689	266 002	104 169	116 750

Table 24 MBRR - Supporting Table SA7 Measureable performance objectives

EC157 King Sabata Dalindyebo - Supporting Table SA7 Measureable performance objectives

Description	Unit of measurement	2012/13	2013/14	2014/15	Current Year 2015/16			2016/17 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Housing	Finalization of housing sector plan to ensure expansion of coverage and future planning	30 276	44 858	90 052	106 000	106 000	106 000	106 000	106 000	106 000
Lack of rural houses	establish a multi diciplinery forums									
		177 710	202 371	22 520	126 525	126 525	126 525	126 525	126 525	126 525
Community Services and Public Safety										
Communtiy Services										
Community cleaning project & EPWP										
Sport and Recreational Facilities	Establish private partnerships for effective use of Mthatha Staduim									
To improve access to sporting and recreational facilities		19 497	4 652	42 784	88 900	88 900	88 900	88 900	88 900	88 900
Public Expense – Sport										
Landfill Sites										
Rehabilitation of Land Sites	Rehabilitation of Mthatha Waste Site towards closure & upgrading Mqanduli Landfill Site									
				407	170	170	170	170	170	170
Public Safety				1 170	165	165	165	165	165	165
Safety and Security										
Contribute to improve community safety and security	Traffic division restructuring									
Street road marking										
Public pedastrain safety										
Implement pedastrain road safety awareness programmes	To reduce incidents									
Disaster				5 142	1 684	1 684	1 684	1 684	1 684	1 684

To reduce the risk and mitigate the impact of disasters, fires and emergenciesto communities	Fire awareness campaigns									
Governance & Administration		7 178	10 789	16 051	468	468	468	468	468	468
BTO				690	550	550	550	550	550	550
Revenue Collection										
Increase Revenue Generation	Prioritise payment of revenue generating			2 024	850	850	850	850	850	850
Budget										
To develop funding models	Improve the accuracy of financial planning for more credible budgeting									
				170	50	50	50	50	50	50
Expenditure Complaince				250	350	350	350	350	350	350
Eliminate fruitless, wasteful and irregular expenditure	Comply with the prescribed accounting standards, legislation as well as related guidelines									
Local Economic development										
Rural Development										
To facilitate the development of economic infrastructure - agroprocession	Formulation of partnerships with strategic partners such as OR Tambo			2 857	2 492	2 492	2 492	2 492	2 492	2 492
Corporate Services	Develop and implement Integrated Wellness Strategy									
Wellness & ADET		285 533	292 738	314 103	364 524	364 524	364 524	364 524	364 524	364 524
PMS , Job Evaluation & Job description writing										
Spational Development and Social Transformation					6 700	6 700	6 700	6 700	6 700	6 700
To improve access to spatial information through GIS	Develop and manage GIS Management for KSM									
And so on for the rest of the Votes					3 000	3 000	3 000	3 000	3 000	3 000
Sub-function 2 - (name)										

Insert measure/s description										
Sub-function 3 - (name)				9 053	9 390	9 390	9 390	9 390	9 390	9 390
Insert measure/s description										
Function 2 - (name)										
Sub-function 1 - (name)										
Insert measure/s description					1 129	1 129	1 129	1 129	1 129	1 129
					100	100	100	100	100	100
Sub-function 2 - (name)										
Insert measure/s description					100	100	100	100	100	100
Sub-function 3 - (name)										
Insert measure/s description										
And so on for the rest of the Votes										

Table 25 MBRR - Supporting Table SA8 Performance indicators and benchmarks
EC157 King Sabata Dalindyebo - Supporting Table SA8 Performance indicators and benchmarks

Description of financial indicator	Basis of calculation	2012/13	2013/14	2014/15	Current Year 2015/16				2016/17 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Borrowing Management											
Credit Rating											
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	-1.1%	-17.7%	0.9%	1.4%	2.4%	2.4%	2.4%	2.2%	2.2%	2.1%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	-1.2%	-36.3%	1.4%	2.5%	4.7%	4.7%	4.7%	3.9%	3.4%	3.2%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Safety of Capital											
Gearing	Long Term Borrowing/ Funds & Reserves	23.6%	40.8%	12.2%	12.2%	12.2%	12.2%	12.2%	12.2%	12.2%	19.2%
Liquidity											
Current Ratio	Current assets/current liabilities	0.5	0.5	0.5	0.5	0.5	0.5	0.5	0.9	0.8	0.9
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	0.5	0.5	0.5	0.5	0.5	0.5	0.5	0.9	0.8	0.9
Liquidity Ratio	Monetary Assets/Current Liabilities	0.4	0.3	0.1	0.1	0.1	0.1	0.1	0.2	0.5	0.8
Revenue Management											
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		149.7%	112.7%	105.3%	105.0%	91.9%	91.9%	91.9%	99.8%	99.7%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)		149.7%	112.7%	105.3%	105.0%	91.9%	91.9%	91.9%	99.8%	99.7%	100.0%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	11.1%	8.8%	9.7%	10.4%	10.6%	10.6%	10.6%	15.4%	8.1%	5.1%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old										
Creditors Management											

Creditors System Efficiency	% of Creditors Paid Within Terms (within`MFMA' s 65(e))										
Creditors to Cash and Investments		156.7%	147.8%	561.6%	561.6%	561.6%	561.6%	561.6%	238.9%	133.2%	89.9%
Other Indicators											
	Total Volume Losses (kW)										
	Total Cost of Losses (Rand '000)										
Electricity Distribution Losses (2)			30,411	24,459	26,318	26,318	26,318	26,318	26,318	26,318	26,318
	% Volume (units purchased and generated less units sold)/units purchased and generated		0	0	0	0	0	0	0	0	0
Employee costs	Employee costs/(Total Revenue - capital revenue)	30.4%	36.3%	34.1%	39.7%	39.0%	39.0%	39.0%	41.7%	39.5%	39.4%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	33.2%	40.8%	38.2%	42.3%	41.7%	41.7%		44.5%	42.1%	42.0%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	0.0%	4.9%	3.0%	3.8%	3.7%	3.7%		3.6%	3.4%	3.4%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	12.1%	54.7%	32.3%	24.4%	34.3%	34.3%	34.3%	28.2%	21.7%	20.4%
IDP regulation financial viability indicators											
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)	(3.5)	37.4	50.2	42.9	42.9	42.9	13.4	14.0	15.6	16.5
ii.O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	21.4%	15.1%	19.8%	19.7%	17.5%	17.5%	17.5%	24.5%	12.3%	7.8%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	5.3	2.0	0.8	0.7	0.7	0.7	0.7	1.0	2.6	4.0

Table 26 MBRR - Supporting Table SA9 Social, economic and demographic statistics and assumptions

EC157 King Sabata Dalindyebo - Supporting Table SA9 Social, economic and demographic statistics and assumptions

Description of economic indicator	Ref.	Basis of calculation	2001 Census	2007 Survey	2011 Census	2012/13	2013/14	2014/15	Current Year 2015/16	2016/17 Medium Term Revenue & Expenditure Framework		
						Outcome	Outcome	Outcome	Original Budget	Outcome	Outcome	Outcome
Demographics												
Population		Statistics South Africa	394	443	445	443	452	452	452	452	452	452
Females aged 5 - 14		Statistics South Africa	57	62	63	62	62	51	51	51	51	51
Males aged 5 - 14		Statistics South Africa	57	37	65	37	37	53	53	53	53	53
Females aged 15 - 34		Statistics South Africa	74	79	87	79	79	91	91	91	91	91
Males aged 15 - 34		Statistics South Africa	56	63	74	63	63	80	80	80	80	80
Unemployment		Statistics South Africa	42	36	36	36	36	37	37	37	37	37
Monthly household income (no. of households)	1, 12											
No income		Statistics South Africa					17 547	17 547	17 547	17 547	17 547	17 547
R1 - R1 600		Statistics South Africa			47 152	47 152	41 225	6 513	6 513	6 513	6 513	6 513
R1 601 - R3 200		Statistics South Africa			18 560	18 560	20 744	6 513	6 513	6 513	6 513	6 513
R3 201 - R6 400		Statistics South Africa			6 558	6 558	9 432	12 246	12 246	12 246	12 246	12 246
R6 401 - R12 800		Statistics South Africa			5 488	5 488	7 239	12 246	12 246	12 246	12 246	12 246
R12 801 - R25 600		Statistics South Africa			2 285	2 285	5 378	20 744	20 744	20 744	20 744	20 744
R25 601 - R51 200		Statistics South Africa			822	822	572	9 432	9 432	9 432	9 432	9 432
R52 201 - R102 400		Statistics South Africa			90	90	204	3	3	3	3	3
R102 401 - R204 800		Statistics South Africa			258	258	170	1	1	1	1	1
R204 801 - R409 600		Statistics South Africa			75	75	1		1			1

R409 601 - R819 200		Statistics South Africa						1	1	1	1		1
> R819 200		Statistics South Africa						1 1	1	1 1	1 1		1
Household/demographics (000)													
Number of people in municipal area		Statistics South Africa	394 472	443 453	444 830	443	452	452	452	452	452	452	452
-													

Detail on the provision of municipal services for A10

				2012/13	2013/14	2014/15	Current Year 2015/16			2016/17 Medium Term Revenue & Expenditure Framework		
	Ref.			Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Total municipal services /		Household service targets (000)										
		Water:										
		Piped water inside dwelling		21 413	42 626	42 626	42 626	42 626	42 626	42 626	42 626	42 626
		Piped water inside yard (but not in dwelling)		16 771	24 405	24 405	24 405	24 405	24 405	24 405	24 405	24 405
	8	Using public tap (at least min.service level)		–	–	–	–	–	–	–	–	–
	10	Other water supply (at least min.service level)		–	–	–	–	–	–	–	–	–
		Minimum Service Level and Above sub-total		38 184	67 031	67 031	67 031	67 031	67 031	67 031	67 031	67 031
	9	Using public tap (< min.service level)		–	–	–	–	–	–	–	–	–
	10	Other water supply (< min.service level)		–	–	–	–	–	–	–	–	–
		No water supply		–	–	–	–	–	–	–	–	–
		Below Minimum Service Level sub-total		–	–	–	–	–	–	–	–	–
		Total number of households		38 184	67 031	67 031	67 031	67 031	67 031	67 031	67 031	67 031
		Sanitation/sewerage:										
		Flush toilet (connected to sewerage)		22 174	37 356	37 356	37 356	37 356	37 356	37 356	37 356	37 356
		Flush toilet (with septic tank)		–	–	–	–	–	–	–	–	–
		Chemical toilet		–	–	–	–	–	–	–	–	–
		Pit toilet (ventilated)		26 191	53 138	53 138	53 138	53 138	53 138	53 138	53 138	53 138
		Other toilet provisions (> min.service level)		–	–	–	–	–	–	–	–	–
		Minimum Service Level and Above sub-total		48 365	90 494	90 494	90 494	90 494	90 494	90 494	90 494	90 494
		Bucket toilet		1 458	496	496	496	496	496	496	496	496
		Other toilet provisions (< min.service level)		–	–	–	–	–	–	–	–	–
		No toilet provisions		39 874	14 416	14 416	14 416	14 416	14 416	14 416	14 416	14 416
		Below Minimum Service Level sub-total		41 332	14 912	14 912	14 912	14 912	14 912	14 912	14 912	14 912
		Total number of households		89 697	105 406	105 406	105 406	105 406	105 406	105 406	105 406	105 406

		Energy:										
		Electricity (at least min.service level)		400	450	450	450	450	450	450	450	450
		Electricity - prepaid (min.service level)		36 985	76 732	76 732	76 732	76 732	76 732	76 732	76 732	76 732
		Minimum Service Level and Above sub-total		37 385	77 182	77 182	77 182	77 182	77 182	77 182	77 182	77 182
		Electricity (< min.service level)		18 130	60 464	60 464	60 464	60 464	60 464	60 464	60 464	60 464
		Electricity - prepaid (< min. service level)		12 230	20 888	20 888	20 888	20 888	20 888	20 888	20 888	20 888
		Other energy sources		–	–	–	–	–	–	–	–	–
		Below Minimum Service Level sub-total		30 360	81 352	81 352	81 352	81 352	81 352	81 352	81 352	81 352
		Total number of households		67 745	158 534	158 534	158 534	158 534	158 534	158 534	158 534	158 534
		Refuse:										
		Removed at least once a week		21 498	27 562	27 562	27 562	27 562	27 562	27 562	27 562	27 562
		Minimum Service Level and Above sub-total		21 498	27 562	27 562	27 562	27 562	27 562	27 562	27 562	27 562
		Removed less frequently than once a week		45 056	64 603	64 603	64 603	64 603	64 603	64 603	64 603	64 603
		Using communal refuse dump		–	–	–	–	–	–	–	–	–
		Using own refuse dump		–	–	–	–	–	–	–	–	–
		Other rubbish disposal		23 143	11 494	11 494	11 494	11 494	11 494	11 494	11 494	11 494
		No rubbish disposal		–	–	–	–	–	–	–	–	–
		Below Minimum Service Level sub-total		68 199	76 097	76 097	76 097	76 097	76 097	76 097	76 097	76 097
		Total number of households		89 697	103 659	103 659	103 659	103 659	103 659	103 659	103 659	103 659
Municipal in-house services				2012/13	2013/14	2014/15	Current Year 2015/16			2016/17 Medium Term Revenue & Expenditure Framework		
	Ref.			Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
		Household service targets (000)										
		Water:										
		Piped water inside dwelling		21 413	42 626	42 626	42 626	42 626	42 626	42 626	42 626	42 626
		Piped water inside yard (but not in dwelling)		16 771	24 405	24 405	24 405	24 405	24 405	24 405	24 405	24 405
	8	Using public tap (at least min.service level)										
	10	Other water supply (at least min.service level)										
		Minimum Service Level and Above sub-total		38 184	67 031	67 031	67 031	67 031	67 031	67 031	67 031	67 031
	9	Using public tap (< min.service level)										

	10	Other water supply (< min.service level)											
		No water supply											
		Below Minimum Service Level sub-total		–	–	–	–	–	–	–	–	–	
		Total number of households		38 184	67 031	67 031	67 031	67 031	67 031	67 031	67 031	67 031	
		Sanitation/sewerage:											
		Flush toilet (connected to sewerage)		22 174	37 356	37 356	37 356	37 356	37 356	37 356	37 356	37 356	
		Pit toilet (ventilated)		26 191	53 138	53 138	53 138	53 138	53 138	53 138	53 138	53 138	
		Other toilet provisions (> min.service level)											
		Minimum Service Level and Above sub-total		48 365	90 494	90 494	90 494	90 494	90 494	90 494	90 494	90 494	
		Bucket toilet		1 458	496	496	496	496	496	496	496	496	
		Other toilet provisions (< min.service level)											
		No toilet provisions		39 874	14 416	14 416	14 416	14 416	14 416	14 416	14 416	14 416	
		Below Minimum Service Level sub-total		41 332	14 912	14 912	14 912	14 912	14 912	14 912	14 912	14 912	
		Total number of households		89 697	105 406	105 406	105 406	105 406	105 406	105 406	105 406	105 406	
		Energy:											
		Electricity (at least min.service level)		400	450	450	450	450	450	450	450	450	
		Electricity - prepaid (min.service level)		36 985	76 732	76 732	76 732	76 732	76 732	76 732	76 732	76 732	
		Minimum Service Level and Above sub-total		37 385	77 182	77 182	77 182	77 182	77 182	77 182	77 182	77 182	
		Electricity (< min.service level)		18 130	60 464	60 464	60 464	60 464	60 464	60 464	60 464	60 464	
		Electricity - prepaid (< min. service level)		12 230	20 888	20 888	20 888	20 888	20 888	20 888	20 888	20 888	
		Total number of households		37 385	77 182	77 182	77 182	77 182	77 182	77 182	77 182	77 182	
		Refuse:											
		Removed at least once a week		21 498	27 562	27 562	27 562	27 562	27 562	27 562	27 562	27 562	
		Minimum Service Level and Above sub-total		21 498	27 562	27 562	27 562	27 562	27 562	27 562	27 562	27 562	
		Removed less frequently than once a week		45 056	64 603	64 603	64 603	64 603	64 603	64 603	64 603	64 603	
		Using communal refuse dump											
		Using own refuse dump											
		Other rubbish disposal		23 143	11 494	11 494	11 494	11 494	11 494	11 494	11 494	11 494	
		No rubbish disposal											
		Below Minimum Service Level sub-total		68 199	76 097	76 097	76 097	76 097	76 097	76 097	76 097	76 097	
		Total number of households		89 697	103 659	103 659	103 659	103 659	103 659	103 659	103 659	103 659	

Table 27 MBRR - Supporting Table SA10 Funding measurement

EC157 King Sabata Dalindyebo Supporting Table SA10 Funding measurement

Description	MFMA section	Ref	2012/13	2013/14	2014/15	Current Year 2015/16				2016/17 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Funding measures												
Cash/cash equivalents at the year end - R'000	18(1)b	1	238 114	128 546	40 262	40 262	40 262	40 262	40 262	65 189	171 948	282 257
Cash + investments at the yr end less applications - R'000	18(1)b	2	(185 957)	(116 131)	(149 287)	(137 850)	(135 425)	(135 425)	(135 425)	19 278	6 274	66 229
Cash year end/monthly employee/supplier payments	18(1)b	3	5,3	2,0	0,8	0,7	0,7	0,7	0,7	1,0	2,6	4,0
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	4	188 901	(150 249)	18 465	22 220	21 842	21 842	21 842	24 716	5 214	12 874
Service charge rev % change - macro CPIX target exclusive	18(1)a,(2)	5	N.A.	(5,3%)	0,7%	(5,7%)	8,3%	(6,0%)	(6,0%)	6,4%	11,8%	(0,3%)
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	6	97,5%	89,9%	66,5%	78,5%	81,2%	81,2%	81,2%	94,5%	94,4%	95,6%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	7	6,4%	10,4%	5,9%	6,9%	6,1%	6,1%	6,1%	5,0%	3,1%	2,9%
Capital payments % of capital expenditure	18(1)c;19	8	42,5%	69,3%	61,9%	50,4%	49,1%	49,1%	49,1%	100,0%	100,0%	100,0%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	9	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Grants % of Govt. legislated/gazetted allocations	18(1)a	10								0,0%	0,0%	0,0%
Current consumer debtors % change - incr(decr)	18(1)a	11	N.A.	(28,8%)	39,8%	1,0%	0,0%	0,0%	0,0%	57,6%	(41,1%)	(33,1%)
Long term receivables % change - incr(decr)	18(1)a	12	N.A.	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	(100,0%)	0,0%	0,0%
R&M % of Property Plant & Equipment	20(1)(vi)	13	0,0%	1,5%	1,2%	1,5%	1,4%	1,4%	1,5%	1,6%	1,6%	1,7%
Asset renewal % of capital budget	20(1)(vi)	14	13,6%	29,1%	29,3%	55,9%	55,9%	55,9%	0,0%	55,0%	80,6%	76,1%
Supporting indicators												
% incr *total service charges (incl prop rates)*	18(1)a			0,7%	6,7%	0,3%	14,3%	0,0%	0,0%	12,4%	17,8%	5,7%
% incr Property Tax	18(1)a			15,2%	9,5%	2,0%	0,0%	0,0%	0,0%	19,2%	24,6%	6,0%
% incr Service charges - electricity revenue	18(1)a			0,3%	3,6%	(6,3%)	29,6%	0,0%	0,0%	6,5%	13,8%	6,0%
% incr Service charges - water revenue	18(1)a			0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
% incr Service charges - sanitation revenue	18(1)a			0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
% incr Service charges - refuse revenue	18(1)a			(18,5%)	19,1%	11,5%	12,0%	0,0%	0,0%	16,0%	14,7%	7,0%

% incr in Service charges - other	18(1)a			(100,0%)	0,0%	0,0%	(80,3%)	0,0%	0,0%	229,6%	20,2%	(27,0%)
Total billable revenue	18(1)a		403 229	405 965	433 095	434 364	496 476	496 476	496 476	557 913	657 484	694 795
Service charges			403 229	405 965	433 095	434 364	496 476	496 476	496 476	557 913	657 484	694 795
Property rates			131 782	151 866	166 333	169 603	169 603	169 603	169 603	202 177	251 882	266 995
Service charges - electricity revenue			231 009	231 606	239 978	224 883	291 449	291 449	291 449	310 447	353 283	374 480
Service charges - water revenue			–	–	–	–	–	–	–	–	–	–
Service charges - sanitation revenue			–	–	–	–	–	–	–	–	–	–
Service charges - refuse removal			27 597	22 493	26 783	29 868	33 451	33 451	33 451	38 789	44 504	47 619
Service charges - other			12 841	–	–	10 011	1 972	1 972	1 972	6 500	7 815	5 701
Rental of facilities and equipment			13 629	14 635	15 055	20 588	14 991	14 991	14 991	18 156	19 331	20 582
Capital expenditure excluding capital grant funding			30 721	44 335	15 384	22 220	21 842	21 842	21 842	14 663	5 207	12 880
Cash receipts from ratepayers	18(1)a		603 483	457 674	456 047	456 047	456 047	456 047	456 047	596 525	695 121	743 768
Ratepayer & Other revenue	18(1)a		618 759	508 872	685 276	580 869	561 541	561 541	561 541	631 038	736 058	778 037
Change in consumer debtors (current and non-current)			(13 161)	(25 689)	25 267	1 054	1 054	1 054	1 054	51 428	(58 080)	(27 502)
Operating and Capital Grant Revenue	18(1)a		274 408	387 056	387 260	501 255	584 970	584 970	584 970	530 464	380 929	407 261
Capital expenditure - total	20(1)(vi)		298 822	323 728	259 248	318 319	326 689	326 689	326 689	266 002	104 169	116 750
Capital expenditure - renewal	20(1)(vi)		40 635	94 069	76 067	177 898	182 460	182 460		146 339	83 962	88 871
Supporting benchmarks												
Growth guideline maximum			6,0%	6,0%	6,0%	6,0%	6,0%	6,0%	6,0%	6,0%	6,0%	6,0%
CPI guideline			4,3%	3,9%	4,6%	5,0%	5,0%	5,0%	5,0%	5,4%	5,6%	5,4%
Total Operating Revenue			801 437	722 800	912 702	862 256	847 362	847 362	847 362	916 237	1 026 752	1 090 660
Total Operating Expenditure			713 823	1 051 414	1 058 479	1 068 147	1 130 367	1 130 367	1 130 367	1 142 861	1 120 500	1 181 657
Operating Performance Surplus/(Deficit)			87 614	(328 614)	(145 777)	(205 891)	(283 005)	(283 005)	(283 005)	(226 624)	(93 748)	(90 997)
Cash and Cash Equivalents (30 June 2012)										65 189		
Revenue												
% Increase in Total Operating Revenue				(9,8%)	26,3%	(5,5%)	(1,7%)	0,0%	0,0%	8,1%	12,1%	6,2%
% Increase in Property Rates Revenue				15,2%	9,5%	2,0%	0,0%	0,0%	0,0%	19,2%	24,6%	6,0%
% Increase in Electricity Revenue				0,3%	3,6%	(6,3%)	29,6%	0,0%	0,0%	6,5%	13,8%	6,0%
% Increase in Property Rates & Services Charges				0,7%	6,7%	0,3%	14,3%	0,0%	0,0%	12,4%	17,8%	5,7%
Expenditure												
% Increase in Total Operating Expenditure				47,3%	0,7%	0,9%	5,8%	0,0%	0,0%	1,1%	(2,0%)	5,5%
% Increase in Employee Costs				7,6%	18,4%	10,2%	(3,5%)	0,0%	0,0%	15,8%	6,0%	6,0%

% Increase in Electricity Bulk Purchases				4,8%	8,9%	21,3%	0,0%	0,0%	0,0%	9,4%	6,6%	9,0%
Average Cost Per Budgeted Employee Position (Remuneration)					298012,0997	333117,7792				364962,4147		
Average Cost Per Councillor (Remuneration)					297913,3286	321191,0296				355578,0893		
R&M % of PPE			0,0%	1,5%	1,2%	1,5%	1,4%	1,4%		1,6%	1,6%	1,7%
Asset Renewal and R&M as a % of PPE			2,0%	5,0%	4,0%	9,0%	9,0%	9,0%		8,0%	5,0%	5,0%
Debt Impairment % of Total Billable Revenue			6,4%	10,4%	5,9%	6,9%	6,1%	6,1%	6,1%	5,0%	3,1%	2,9%
Capital Revenue												
Internally Funded & Other (R'000)			15 329	44 335	15 384	22 220	21 842	21 842	21 842	14 663	5 207	12 880
Borrowing (R'000)			15 392	–	–	–	–	–	–	–	–	–
Grant Funding and Other (R'000)			268 101	279 393	243 864	296 100	304 847	304 847	304 847	251 339	98 962	103 871
Internally Generated funds % of Non Grant Funding			49,9%	100,0%	100,0%	100,0%	100,0%	100,0%	100,0%	100,0%	100,0%	100,0%
Borrowing % of Non Grant Funding			50,1%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Grant Funding % of Total Funding			89,7%	86,3%	94,1%	93,0%	93,3%	93,3%	93,3%	94,5%	95,0%	89,0%
Capital Expenditure												
Total Capital Programme (R'000)			298 822	323 728	259 248	318 319	326 689	326 689	326 689	266 002	104 169	116 750
Asset Renewal			40 635	94 069	76 067	177 898	182 460	182 460	182 460	146 339	83 962	88 871
Asset Renewal % of Total Capital Expenditure			13,6%	29,1%	29,3%	55,9%	55,9%	55,9%	55,9%	55,0%	80,6%	76,1%
Cash												
Cash Receipts % of Rate Payer & Other			97,5%	89,9%	66,5%	78,5%	81,2%	81,2%	81,2%	94,5%	94,4%	95,6%
Cash Coverage Ratio			0	0	0	0	0	0	0	0	0	0
Borrowing												
Credit Rating (2009/10)										0		
Capital Charges to Operating			(1,1%)	(17,7%)	0,9%	1,4%	2,4%	2,4%	2,4%	2,2%	2,2%	2,1%
Borrowing Receipts % of Capital Expenditure			0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Reserves												
Surplus/(Deficit)			(185 957)	(116 131)	(149 287)	(137 850)	(135 425)	(135 425)	(135 425)	19 278	6 274	66 229
Free Services												
Free Basic Services as a % of Equitable Share			0,0%	0,0%	0,0%	0,0%	0,0%	0,0%		0,0%	0,0%	0,0%

Free Services as a % of Operating Revenue (excl operational transfers)			0,0%	0,0%	0,0%	1,6%	1,7%	1,7%		1,7%	1,4%	1,4%
High Level Outcome of Funding Compliance												
Total Operating Revenue			801 437	722 800	912 702	862 256	847 362	847 362	847 362	916 237	1 026 752	1 090 660
Total Operating Expenditure			713 823	1 051 414	1 058 479	1 068 147	1 130 367	1 130 367	1 130 367	1 142 861	1 120 500	1 181 657
Surplus/(Deficit) Budgeted Operating Statement			87 614	(328 614)	(145 777)	(205 891)	(283 005)	(283 005)	(283 005)	(226 624)	(93 748)	(90 997)
Surplus/(Deficit) Considering Reserves and Cash Backing			(185 957)	(116 131)	(149 287)	(137 850)	(135 425)	(135 425)	(135 425)	19 278	6 274	66 229
MTREF Funded (1) / Unfunded (0)		15	0	0	0	0	0	0	0	1	1	1
MTREF Funded ü / Unfunded û		15	û	û	û	û	û	û	û	ü	ü	ü

Table 28 MBRR - Supporting Table SA11 Property rates summary

EC157 King Sabata Dalindyebo - Supporting Table SA11 Property rates summary

Description	Ref	2012/13	2013/14	2014/15	Current Year 2015/16			2016/17 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Valuation:	1									
Date of valuation:		07-01-2008	07-01-2008	07-02-2013	07-02-2013					
Financial year valuation used		2009/2010	2009/2010	2014/2015	2014/2015			2014/2015		
Municipal by-laws s6 in place? (Y/N)	2	Yes	Yes	Yes	Yes			Yes		
Municipal/assistant valuer appointed? (Y/N)		No	No	No	No			No		
Municipal partnership s38 used? (Y/N)		No	No	No	No	No	No	No	No	No
No. of assistant valuers (FTE)	3	–	–	–	–	–	–	–	–	–
No. of data collectors (FTE)	3	–	–	–	–	–	–	–	–	–
No. of internal valuers (FTE)	3	–	–	–	–	–	–	–	–	–
No. of external valuers (FTE)	3	1	1	1	1	1	1	1	1	1
No. of additional valuers (FTE)	4	1	1	1	1	1	1	1	1	1
Valuation appeal board established? (Y/N)		Yes	Yes	No	No			No		
Implementation time of new valuation roll (mths)		12	12	12	12			12		
No. of properties	5	17 309	17 309	17 385	17 385	17 385	17 385	17 385	17 385	17 385
No. of sectional title values	5	–	–	20	20	20	20	20	20	20
No. of unreasonably difficult properties s7(2)		–	–	–	–	–	–	–	–	–
No. of supplementary valuations		5	5	5	5	5	5	5	5	5
No. of valuation roll amendments		1 226	1 226	–	–	–	–	–	–	–
No. of objections by rate payers		174	174	1 820	1 820	1 820	1 820	1 820	1 820	1 820
No. of appeals by rate payers		7	7	–	–	–	–	–	–	–
No. of successful objections	8	55	55	–	–	–	–	–	–	–
No. of successful objections > 10%	8	43	43	–	–	–	–	–	–	–
Supplementary valuation		2	2	2	2	–	–	2	2	2
Public service infrastructure value (Rm)	5	–	–	–	–	–	–	–	–	–
Municipality owned property value (Rm)		1 468	1 468	1 468	1 468	1 468	1 468	1 468	1 468	1 468
Valuation reductions:										
Valuation reductions-public infrastructure (Rm)		–	–	–	–	–	–	–	–	–
Valuation reductions-nature reserves/park (Rm)		–	–	–	–	–	–	–	–	–
Valuation reductions-mineral rights (Rm)		–	–	–	–	–	–	–	–	–
Valuation reductions-R15,000 threshold (Rm)		–	–	202	202	202	202	202	202	202
Valuation reductions-public worship (Rm)		–	–	29	29	29	29	29	29	29
Valuation reductions-other (Rm)		–	–	573	573	573	573	573	573	573
Total valuation reductions:		–	–	805	805	805	805	805	805	805

Total value used for rating (Rm)	5	9 007	17 367	17 367	17 367	17 367	17 367	17 367	17 367	17 367
Total land value (Rm)	5	–	–	–	–	–	–	–	–	–
Total value of improvements (Rm)	5	–	–	–	–	–	–	–	–	–
Total market value (Rm)	5	9 007	17 367	17 367	17 367	17 367	17 367	17 367	17 367	17 367
Rating:										
Residential rate used to determine rate for other categories? (Y/N)		Yes	Yes	Yes	Yes			Yes		
Differential rates used? (Y/N)	5	Yes	Yes	Yes	Yes			Yes		
Limit on annual rate increase (s20)? (Y/N)		No	No	No	No	No	No	No	No	No
Special rating area used? (Y/N)		No	No	No	No			No		
Phasing-in properties s21 (number)		0	0	0	0	0	0	0	0	0
Rates policy accompanying budget? (Y/N)		Yes	Yes	Yes	Yes			Yes		
Fixed amount minimum value (R'000)		40	40	60	60			60		
Non-residential prescribed ratio s19? (%)		–		25,1%	25,1%			25,1%		
Rate revenue:										
Rate revenue budget (R '000)	6	131 782	151 866	166 333	169 603	169 603	169 603	202 177	251 882	266 995
Rate revenue expected to collect (R'000)	6	–	–	153 425	169 603	169 603	169 603	202 177	251 882	266 995
Expected cash collection rate (%)		95,0%	95,0%	95,0%	95,0%	95,0%	95,0%	95,0%	95,0%	95,0%
Special rating areas (R'000)	7	–	–	–	–	–	–	–	–	–
Rebates, exemptions - indigent (R'000)		20 000	20 000	24 000	24 000	24 000	24 000	24 000	24 000	24 000
Rebates, exemptions - pensioners (R'000)		–	–	–	–	–	–	–	–	–
Rebates, exemptions - bona fide farm. (R'000)		–	–	–	–	–	–	–	–	–
Rebates, exemptions - other (R'000)		–	–	–	–	–	–	–	–	–
Phase-in reductions/discounts (R'000)		–	–	–	–	–	–	–	–	–
Total rebates,exemptns,reductns,discs (R'000)		20 000	20 000	24 000	24 000	24 000	24 000	24 000	24 000	24 000

Table 29 MBRR - Supporting Table SA12a Property rates by category (current year)
EC157 King Sabata Dalindyebo - Supporting Table SA12a Property rates by category (current year)

Description	Ref	Resi.	Indust.	Bus. & Comm.	Farm props.	State-owned	Muni props.	Public service infra.	Private owned towns	Formal & Informal Settle.	Comm. Land	State trust land	Section 8(2)(n) (note 1)	Protect. Areas	National Monum/ts	Public benefit organs.	Mining Props.
Current Year 2015/16 Valuation:																	
No. of properties		13 737	–	682	–	30	64	–	–	13 737	–	–	–	–	–	5	–
No. of sectional title property values		20	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
No. of unreasonably difficult properties s7(2)		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
No. of supplementary valuations		1	–	1	–	1	1	1	1	1	–	–	–	–	–	–	–
Supplementary valuation (Rm)		767 979 000	–	830 123 500	–	–	35 937 000	–	–	–	–	–	–	–	–	–	–
No. of valuation roll amendments		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
No. of objections by rate-payers		4	–	1	–	–	–	–	–	–	–	–	–	–	–	–	–
Years since last valuation (select)		1		1													
Frequency of valuation (select)		5															
Method of valuation used (select)		Market		Market		Market	Market			Market							
Base of valuation (select)		Other		Other		Other	Other			Other							
Phasing-in properties s21 (number)		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Combination of rating types used? (Y/N)		No		No		No	No			No							
Flat rate used? (Y/N)		Yes															
Is balance rated by uniform rate/variable rate?		Uniform	Uniform	Uniform	Uniform	Uniform	Uniform	Uniform	Uniform	Uniform	Uniform	Uniform	Uniform	Uniform	Uniform	Uniform	Uniform
Valuation reductions:																	

Valuation reductions-R15,000 threshold (Rm)		202	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Valuation reductions-public worship (Rm)		29	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Valuation reductions-other (Rm)	2	573	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total valuation reductions:																	
Total value used for rating (Rm)	6	7 466	–	2 552	–	2 280	1 475	–	–	7 466	–	–	–	–	–	–	–
Total land value (Rm)	6	–															
Total value of improvements (Rm)	6	–															
Total market value (Rm)	6	7 466	–	2 552	–	2 280	1 475	–	–	7 466	–	–	–	–	–	–	–
Rating:																	
Average rate	3																
Rate revenue budget (R '000)		56 839		68 793		43 657											
Rate revenue expected to collect (R'000)		56 839		68 793		43 657											
Expected cash collection rate (%)	4	95,0%	95,0%	95,0%	95,0%	95,0%	95,0%	95,0%	95,0%	95,0%	95,0%	95,0%	95,0%	95,0%	95,0%	95,0%	95,0%
Special rating areas (R'000)		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Rebates, exemptions - indigent (R'000)		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Rebates, exemptions - pensioners (R'000)		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Rebates, exemptions - bona fide farm. (R'000)		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Rebates, exemptions - other (R'000)		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Phase-in reductions/discounts (R'000)		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total rebates,exemptns,reductns,discs (R'000)																	

Table 30 MBRR - Supporting Table SA12b Property rates by category (budget year)
EC157 King Sabata Dalindyebo - Supporting Table SA12b Property rates by category (budget year)

Description	Ref	Resi.	Indust.	Bus. & Comm.	Farm props.	State-owned	Muni props.	Public service infra.	Private owned towns	Formal & Informal Settle.	Comm. Land	State trust land	Section 8(2)(n) (note 1)	Prote ct. Areas	National Monum /ts	Public benef it orga ns.	Mining Props.
Budget Year 2016/17																	
Valuation:																	
No. of properties		13 737	–	682	–	30	64	–	–	13 737	–	–	–	–	–	5	–
No. of sectional title property values		20	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
No. of unreasonably difficult properties s7(2)		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
No. of supplementary valuations		1	–	1	–	1	1	1	1	1	–	–	–	–	–	–	–
Supplementary valuation (Rm)		767 979 000	–	830 123 500	–	–	35 937 000	–	–	–	–	–	–	–	–	–	–
No. of valuation roll amendments		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
No. of objections by rate-payers		4	–	1	–	–	–	–	–	–	–	–	–	–	–	–	–
No. of appeals by rate-payers		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
No. of appeals by rate-payers finalised		–	–	–	–	–		–	–	–	–	–	–	–	–	–	–
No. of successful objections	5	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
No. of successful objections > 10%	5	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Estimated no. of properties not valued																	
Years since last valuation (select)		1		1													
Frequency of valuation (select)		5															
Method of valuation used (select)		Market		Market		Market	Market			Market							
Base of valuation (select)		Other		Other		Other	Other			Other							
Phasing-in properties s21 (number)		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Combination of rating types used? (Y/N)		No		No		No	No			No							
Flat rate used? (Y/N)		Yes															
Is balance rated by uniform rate/variable rate?		Uniform	Uniform	Uniform	Uniform	Uniform	Uniform	Uniform	Uniform	Uniform	Uniform	Uniform	Uniform	Unifor	Uniform	Uniform	Uniform

														m			
Valuation reductions:																	
Valuation reductions-public infrastructure (Rm)		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Valuation reductions-nature reserves/park (Rm)		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Valuation reductions-mineral rights (Rm)		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Valuation reductions-R15,000 threshold (Rm)		202	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Valuation reductions-public worship (Rm)		29	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Valuation reductions-other (Rm)	2	573	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total valuation reductions:																	
Total value used for rating (Rm)	6	7 466	–	2 552	–	2 280	1 475	–	–	7 466	–	–	–	–	–	–	–
Total land value (Rm)	6	–															
Total value of improvements (Rm)	6	–															
Total market value (Rm)	6	7 466	–	2 552	–	2 280	1 475	–	–	7 466	–	–	–	–	–	–	–
Rating:																	
Average rate	3																
Rate revenue budget (R '000)		56 839	–	68 793	–	43 657	–	–	–	–	–	–	–	–	–	–	–
Rate revenue expected to collect (R'000)		56 839	–	68 793	–	43 657	–	–	–	–	–	–	–	–	–	–	–
Expected cash collection rate (%)	4	95,0%	95,0%	95,0%	95,0%	95,0%	95,0%	95,0%	95,0%	95,0%	95,0%	95,0%	95,0%	95,0%	95,0%	95,0%	95,0%
Special rating areas (R'000)		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Rebates, exemptions - indigent (R'000)		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Rebates, exemptions - pensioners (R'000)		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Rebates, exemptions - bona fide farm. (R'000)		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Rebates, exemptions - other (R'000)		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Phase-in reductions/discounts (R'000)		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total rebates,exemptns,reductns,discs (R'000)																	

Table 31 MBRR - Supporting Table SA13a Service Tariffs by category

EC157 King Sabata Dalindyebo - Supporting Table SA13a Service Tariffs by category

Description	Ref	Provide description of tariff structure where appropriate	2012/13	2013/14	2014/15	Current Year 2015/16	2016/17 Medium Term Revenue & Expenditure Framework		
							Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Property rates *(rate in the Rand)*	1								
Residential properties		Domestic	0,0096	0,0102	0,0058	0,0061	0,0066	0,0070	0,0074
Residential properties - vacant land			0,0096	0,0102	0,0058	0,0061	0,0066	0,0070	0,0074
Formal/informal settlements			0,0096	0,0102	0,0058	0,0061	0,0066	0,0070	0,0074
Small holdings			0,0096	0,0102	0,0058	0,0061	0,0066	0,0070	0,0074
Farm properties - used		Agricultural	0,0096	0,0102	0,0058	0,0061	0,0066	0,0070	0,0074
Farm properties - not used			0,0096	0,0102	0,0058	0,0061	0,0066	0,0070	0,0074
Industrial properties			0,0096	0,0102	0,0058	0,0061	0,0066	0,0070	0,0074
Business and commercial properties		Business/ Commercial	0,0192	0,0204	0,0116	0,0123	0,0131	0,0139	0,0147
Communal land - residential									
Communal land - small holdings									
Communal land - farm property									
Communal land - business and commercial									
Communal land - other									
State-owned properties		Government/ Parastatals	0,0264	0,0280	0,0174	0,0184	0,0197	0,0209	0,0221
Municipal properties					-	-		-	-
Public service infrastructure		PSI	-	-	-	-	0,0165	0,0175	0,0185
Privately owned towns serviced by the owner									
State trust land									
Restitution and redistribution properties									
Protected areas									
National monuments properties									
Exemptions, reductions and rebates *(Rands)*									
Residential properties									
R15 000 threshhold rebate			15 000	15 000	15 000	15 000	15 000	15 000	15 000
General residential rebate			25 000	25 000	45 000	45 000	45 000	45 000	45 000
Indigent rebate or exemption			-	-	-	-	-	-	-
Pensioners/social grants rebate or exemption			-	-	-	-	-	-	-
Temporary relief rebate or exemption			-	-	-	-	-	-	-

Bona fide farmers rebate or exemption	2	Tariff code 1000(MPRA S17 (1) (i)	- 1	- 1	- 1	- 1	- 1	- 1	- 1
Other rebates or exemptions									
Prepaid - IBT Block 1 (c/kwh)		Block 1	69	70	74	79	85		
Prepaid - IBT Block 2 (c/kwh)		Block 2	80	86	91	100	108		
Prepaid - IBT Block 3 (c/kwh)		Block 3	108	116	124	141	152		
Prepaid - IBT Block 4 (c/kwh)		Block 4	119	126	138	166	179		
Prepaid - IBT Block 5 (c/kwh)		(fill in thresholds)							
Other	2								
Waste management tariffs									
Domestic									
Street cleaning charge			121	173	185	196	210		
Basic charge/fixed fee									
80l bin - once a week									
250l bin - once a week									

Table 32 MBRR - Supporting Table SA13b Service Tariffs by category – explanatory

EC157 King Sabata Dalindyebo - Supporting Table SA13b Service Tariffs by category - explanatory

Description	Ref	Provide description of tariff structure where appropriate	2012/13	2013/14	2014/15	Current Year 2015/16	2016/17 Medium Term Revenue & Expenditure Framework		
							Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Exemptions, reductions and rebates *(Rands)*									
Property rates		Residential					775 234 500	775 234 500	775 234 500
Water tariffs									
[Insert blocks as applicable]		(fill in thresholds)							
		(fill in thresholds)							
		(fill in thresholds)							
		(fill in thresholds)							
		(fill in thresholds)							
		(fill in thresholds)							
		(fill in thresholds)							
		(fill in thresholds)							
		(fill in thresholds)							
		(fill in thresholds)							
Waste water tariffs									
[Insert blocks as applicable]		(fill in structure)							
		(fill in structure)							
		(fill in structure)							
		(fill in structure)							
		(fill in structure)							
		(fill in structure)							

		(fill in structure)							
		(fill in structure)							
		(fill in structure)							
Electricity tariffs									
[Insert blocks as applicable]		Block 1 (0-50kwh)	69	73	74	79	85	92	100
		Block 2 (51-350kWh)	80	85	91	100	108	117	126
		Block 3 (351 - 600kWh)	108	116	126	141	152	164	178
		Block 4 (>600)	118	126	137	166	179	194	209
		Block 1 (0-50kwh)	68	70	74	334		-	-
		Block 2 (51-350kWh)	80	85	91	152		-	-
		Block 3 (351 - 600kWh)	108	116	124	163		-	-
		Block 4 (>600)	118	127	138	175		-	-
		(fill in thresholds)				175		-	-
		(fill in thresholds)				1 012		-	-
		(fill in thresholds)				60		-	-
		(fill in thresholds)				246		-	-
		(fill in thresholds)							

Table 33 MBRR - Supporting Table SA14 Household bills

EC157 King Sabata Dalindyebo - Supporting Table SA14 Household bills

Description	Ref	2012/13	2013/14	2014/15	Current Year 2015/16			2016/17 Medium Term Revenue & Expenditure Framework			
Rand/cent		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17 % incr.	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Monthly Account for Household - 'Middle Income Range'	1										
Rates and services charges:											
Property rates		898,00	1 462,66	1 802,70	674,30	674,30	674,30	–	674,30	674,30	674,30
Electricity: Basic levy			–					–			
Electricity: Consumption		781,00	779,50	841,86	841,86	841,86	841,86	–	841,86	841,86	841,86
Water: Basic levy								–			
Water: Consumption								–			
Sanitation								–			
Refuse removal		121,28	173,20	185,32	196,44	196,44	196,44	7%	210,19	210,19	210,19
Other											
sub-total		1 800,28	2 415,36	2 829,88	1 712,60	1 712,60	1 712,60	0,8%	1 726,35	1 726,35	1 726,35
VAT on Services											
Total large household bill:		1 800,28	2 415,36	2 829,88	1 712,60	1 712,60	1 712,60	0,8%	1 726,35	1 726,35	1 726,35
% increase/-decrease			34,2%	17,2%	(39,5%)	–	–		0,8%	–	–
-											
Monthly Account for Household - 'Affordable Range'	2										
Rates and services charges:											
Property rates		330,00	330,00	330,00	330,00	330,00	330,00	0%	330,00	330,00	330,00
Electricity: Basic levy			–					0%			
Electricity: Consumption		350,00	350,00	350,00	350,00	350,00	350,00	0%	350,00	350,00	350,00
Water: Basic levy			–					0%			
Water: Consumption			–					0%			
Sanitation			–					0%			
Refuse removal		121,28	173,20	185,32	196,44	196,44	196,44	7%	210,19	210,19	210,19
Other								0%			
sub-total		801,28	853,20	865,32	876,44	876,44	876,44	1,6%	890,19	890,19	890,19

VAT on Services											
Total small household bill:		801,28	853,20	865,32	876,44	876,44	876,44	1,6%	890,19	890,19	890,19
% increase/-decrease			6,5%	1,4%	1,3%	–	–		1,6%	–	–
				-0,78	-0,10	-1,00	-				
Monthly Account for Household - 'Indigent' Household receiving free basic services	3										
Rates and services charges:											
Property rates		–	–	–	–	–	–	0%	–	–	–
Electricity: Basic levy			–					0%			
Electricity: Consumption		100,00	100,00	100,00	100,00	100,00	100,00	0%	100,00	100,00	100,00
Water: Basic levy			–					0%			
Water: Consumption			–					0%			
Sanitation			–					0%			
Refuse removal		121,28	173,20	185,32	196,44	196,44	196,44	7%	210,19	210,19	210,19
Other								0%			
sub-total		221,28	273,20	285,32	296,44	296,44	296,44	4,6%	310,19	310,19	310,19
VAT on Services											
Total small household bill:		221,28	273,20	285,32	296,44	296,44	296,44	4,6%	310,19	310,19	310,19
% increase/-decrease			23,5%	4,4%	3,9%	–	–		4,6%	–	–

Table 34 MBRR - Supporting Table SA15 Investment particulars by type

EC157 King Sabata Dalindyebo - Supporting Table SA15 Investment particulars by type

Investment type	Ref	2012/13	2013/14	2014/15	Current Year 2015/16			2016/17 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Parent municipality										
Securities - National Government										
Listed Corporate Bonds										
Deposits - Bank		216 832	123 536	32 775	32 775	32 775	32 775	32 775	8 496	8 194
Deposits - Public Investment Commissioners										
Deposits - Corporation for Public Deposits										
Bankers Acceptance Certificates										
Negotiable Certificates of Deposit - Banks										
Guaranteed Endowment Policies (sinking)										
Repurchase Agreements - Banks										
Municipal Bonds										
Municipality sub-total	1	216 832	123 536	32 775	32 775	32 775	32 775	32 775	8 496	8 194
Entities										
Securities - National Government										
Listed Corporate Bonds										
Deposits - Bank										
Deposits - Public Investment Commissioners										
Deposits - Corporation for Public Deposits										
Bankers Acceptance Certificates										
Negotiable Certificates of Deposit - Banks										
Guaranteed Endowment Policies (sinking)										
Repurchase Agreements - Banks										
Entities sub-total		–	–	–	–	–	–	–	–	–
Consolidated total:		216 832	123 536	32 775	32 775	32 775	32 775	32 775	8 496	8 194

Table 35 MBRR - Supporting Table SA16 Investment particulars by maturity

EC157 King Sabata Dalindyebo - Supporting Table SA16 Investment particulars by maturity

Investments by Maturity Name of institution & investment ID	Ref 1	Period of Investment Yrs/Months	Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed interest rate	Interest Rate 3.	Expiry date of investment	Opening balance	Interest to be realised	Closing Balance
Parent municipality										
INVESTEC		30 DAYS	CALL DEPOSIT	YES	VARIABLE	0,0585	ANNUAL RENEWAL	213	12	225
INDWE SELF ASSURANCE		ANNUAL RENEWAL	INSURANCE POLICY	NO	VARIABLE	0,0997	ANNUAL RENEWAL	2 693	268	2 961
UNCLAIMED GROUP LIFE		30 DAYS	CALL DEPOSIT	YES	VARIABLE	0,0996	ANNUAL RENEWAL	2 284	227	2 511
ABSA BANK - VARIOUS & DEDICATED ACCOUNTS		30 DAYS	CALL DEPOSIT	NO	VARIABLE	0,0996	ANNUAL RENEWAL	4 593	457	5 050
FNB - VARIOUS & DEDICATED ACCOUNTS		30 DAYS	CALL DEPOSIT	NO	VARIABLE	TIERED	ANNUAL RENEWAL	22 992	2	22 994
										–
										–
Municipality sub-total								32 775		33 743
Entities sub-total								–		–
TOTAL INVESTMENTS AND INTEREST	1							32 775		33 743

Table 36 MBRR - Supporting Table SA17 Borrowing

EC157 King Sabata Dalindyebo - Supporting Table SA17 Borrowing

Borrowing - Categorised by type	Ref	2012/13	2013/14	2014/15	Current Year 2015/16			2016/17 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Parent municipality										
Long-Term Loans (annuity/reducing balance)		59 169	144 294	41 757	41 757	41 757	41 757	41 757	41 757	68 950
Long-Term Loans (non-annuity)		–	–	–						
Local registered stock		–	–	–						
Instalment Credit		–	–	–						
Financial Leases			13 690	5 555	5 555	5 555	5 555	5 555	5 555	5 555
Municipality sub-total	1	59 169	157 984	47 313	47 313	47 313	47 313	47 313	47 313	74 505
Other Securities										
Entities sub-total	1	–	–	–	–	–	–	–	–	–
Total Borrowing	1	59 169	157 984	47 313	47 313	47 313	47 313	47 313	47 313	74 505

Table 37 MBRR - Supporting Table SA18 Transfers and grant receipts

EC157 King Sabata Dalindyebo - Supporting Table SA18 Transfers and grant receipts

Description	Ref	2012/13	2013/14	2014/15	Current Year 2015/16			2016/17 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
RECEIPTS:	1, 2									
Operating Transfers and Grants										
National Government:		185 784	199 405	217 313	262 966	263 428	263 428	271 388	278 148	299 349
Local Government Equitable Share		169 531	184 567	206 246	251 210	251 210	251 210	249 468	265 719	280 838
Finance Management		2 146	1 550	1 600	1 675	1 675	1 675	1 810	2 145	2 400
Municipal Systems Improvement		800	926	934	930	1 035	1 035	1 300	1 365	1 434
Infrastructure Skills Development		8 000	3 492	3 000	3 200	3 557	3 557	5 000	4 500	5 000
EPWP Incentive		1 000	1 000	1 529	1 768	1 768	1 768	1 699		
Municipal Infrastructure Grant		2 807	3 444	4 004	4 183	4 183	4 183	4 111	4 419	4 677
Electricity Demand Side Management		1 500	4 426					8 000	–	5 000
Provincial Government:		13 650	13 234	9 074	2 719	9 236	9 236	7 737	1 750	1 852
		–	–			106	106			
Various		11 936	10 520	7 360	1 005	5 381	5 381	5 987		
Housing		–				974	974			
Sport and Recreation		1 714	1 714	1 714	1 714	2 774	2 774	1 750	1 750	1 852
EPWP Incentive			1 000							
Total Operating Transfers and Grants	5	199 434	212 639	226 387	265 686	272 664	272 664	279 125	279 898	301 201
Capital Transfers and Grants										
National Government:		102 377	211 990	134 044	99 482	102 068	102 068	113 102	98 962	103 871
Municipal Infrastructure Grant (MIG)		53 380	94 069	76 067	79 482	79 482	79 482	78 102	83 962	88 871
Neighbourhood Development Partnership		8 446		–						
Rural Households Infrastructure		9 000	–							
Integrated National Electrification Programme		31 551	117 921	57 977	20 000	22 586	22 586	25 000	15 000	15 000
Rotary Stadium								10 000		
Provincial Government:		136 463	67 403	30 459	196 618	202 779	202 779	138 237	–	–
Various		136 463	67 403	30 459	196 618	202 779	202 779	138 237		
Total Capital Transfers and Grants	5	238 841	279 394	164 504	296 100	304 847	304 847	251 339	98 962	103 871
TOTAL RECEIPTS OF TRANSFERS & GRANTS		438 275	492 032	390 890	561 785	577 511	577 511	530 464	378 860	405 072

Table 38 MBRR - Supporting Table SA19 Expenditure on transfers and grant programme

EC157 King Sabata Dalindyebo - Supporting Table SA19 Expenditure on transfers and grant programme

Description	Ref	2012/13	2013/14	2014/15	Current Year 2015/16			2016/17 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
EXPENDITURE:	1									
Operating expenditure of Transfers and Grants										
National Government:		185 784	199 405	217 313	262 966	263 428	263 428	271 388	278 148	299 349
Local Government Equitable Share		169 531	184 567	206 246	251 210	251 210	251 210	249 468	265 719	280 838
Finance Management		2 146	1 550	1 600	1 675	1 675	1 675	1 810	2 145	2 400
Municipal Systems Improvement		800	926	934	930	1 035	1 035	1 300	1 365	1 434
Infrastructure Skills Development		8 000	3 492	3 000	3 200	3 557	3 557	5 000	4 500	5 000
EPWP Incentive		1 000	1 000	1 529	1 768	1 768	1 768	1 699		
Municipal Infrastructure Grant		2 807	3 444	4 004	4 183	4 183	4 183	4 111	4 419	4 677
Electricity Demand Side Management		1 500	4 426					8 000	–	5 000
Provincial Government:		13 650	13 234	9 074	2 719	9 236	9 236	7 737	1 750	1 852
		–	–			106	106			
Various		11 936	10 520	7 360	1 005	5 381	5 381	5 987		
Housing		–				974	974			
Sport and Recreation		1 714	1 714	1 714	1 714	2 774	2 774	1 750	1 750	1 852
EPWP Incentive			1 000							
Total operating expenditure of Transfers and Grants:		199 434	212 639	226 387	265 686	272 664	272 664	279 125	279 898	301 201
Capital expenditure of Transfers and Grants										
National Government:		102 377	211 990	134 044	99 482	102 068	102 068	113 102	98 962	103 871
Municipal Infrastructure Grant (MIG)		53 380	94 069	76 067	79 482	79 482	79 482	78 102	83 962	88 871
Neighbourhood Development Partnership		8 446		–						
Rural Households Infrastructure		9 000	–							
Integrated National Electrification Programme		31 551	117 921	57 977	20 000	22 586	22 586	25 000	15 000	15 000
Rotary Stadium								10 000		
Provincial Government:		136 463	67 403	30 459	196 618	202 779	202 779	138 237	–	–
Various		136 463	67 403	30 459	196 618	202 779	202 779	138 237		
Total capital expenditure of Transfers and Grants		238 841	279 394	164 504	296 100	304 847	304 847	251 339	98 962	103 871
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		438 275	492 032	390 890	561 785	577 511	577 511	530 464	378 860	405 072

Table 39 MBRR - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds

EC157 King Sabata Dalindyebo - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds

Description	Ref	2012/13	2013/14	2014/15	Current Year 2015/16			2016/17 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Operating transfers and grants:	1,3									
National Government:										
Balance unspent at beginning of the year					463					
Current year receipts		173 121	208 691	223 018	272 978	280 123	280 123	273 332	280 205	301 526
Conditions met - transferred to revenue		173 121	208 691	223 018	273 143	280 123	280 123	273 332	280 205	301 526
Conditions still to be met - transferred to liabilities					297					
Provincial Government:										
Balance unspent at beginning of the year										
Current year receipts								5 793	1 762	1 864
Conditions met - transferred to revenue		–	–	–	–	–	–	5 793	1 762	1 864
Conditions still to be met - transferred to liabilities										
District Municipality:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		–	–	–	–	–	–	–	–	–
Conditions still to be met - transferred to liabilities										
Other grant providers:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		–	–	–	–	–	–	–	–	–
Conditions still to be met - transferred to liabilities										
Total operating transfers and grants revenue		173 121	208 691	223 018	273 143	280 123	280 123	279 125	281 967	303 390
Total operating transfers and grants - CTBM	2	–	–	–	297	–	–	–	–	–
Capital transfers and grants:	1,3									
National Government:										
Balance unspent at beginning of the year										
Current year receipts		268 101	279 393	243 864	296 100	304 847	304 847	113 102	98 962	103 871
Conditions met - transferred to revenue		268 101	279 393	243 864	296 100	304 847	304 847	113 102	98 962	103 871
Conditions still to be met - transferred to liabilities										
Provincial Government:										
Balance unspent at beginning of the year										
Current year receipts								138 237		
Conditions met - transferred to revenue		–	–	–	–	–	–	138 237	–	–

Total capital transfers and grants revenue		268 101	279 393	243 864	296 100	304 847	304 847	251 339	98 962	103 871
Total capital transfers and grants - CTBM	2	–	–	–	–	–	–	–	–	–
TOTAL TRANSFERS AND GRANTS REVENUE		441 222	488 084	466 882	569 243	584 970	584 970	530 464	380 929	407 261
TOTAL TRANSFERS AND GRANTS - CTBM		–	–	–	297	–	–	–	–	–

Table 40 MBRR - Supporting Table SA21 Transfers and grants made by the municipality
EC157 King Sabata Dalindyebo - Supporting Table SA21 Transfers and grants made by the municipality

Description	Ref	2012/13	2013/14	2014/15	Current Year 2015/16				2016/17 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Total Non-Cash Grants To Organisations		–	–	–	–	–	–	–	–	–	–
Groups of Individuals											
Insert description	5				24 000	24 000	24 000	24 000	24 000	24 000	24 000
Total Non-Cash Grants To Groups Of Individuals:		–	–	–	24 000	24 000	24 000	24 000	24 000	24 000	24 000
TOTAL NON-CASH TRANSFERS AND GRANTS		–	–	–	24 000	24 000	24 000	24 000	24 000	24 000	24 000
TOTAL TRANSFERS AND GRANTS	6	–	–	–	24 000	24 000	24 000	24 000	24 000	24 000	24 000

Table 41 MBRR - Supporting Table SA22 Summary councillor and staff benefits

EC157 King Sabata Dalindyebo - Supporting Table SA22 Summary councillor and staff benefits

Summary of Employee and Councillor remuneration	Ref	2012/13	2013/14	2014/15	Current Year 2015/16			2016/17 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
	1	A	B	C	D	E	F	G	H	I
Councillors (Political Office Bearers plus Other)										
Basic Salaries and Wages		12 719	13 279	15 515	16 198	16 847	16 847	17 341	18 382	19 485
Pension and UIF Contributions		96	–							
Medical Aid Contributions		(183)	–					83	88	93
Motor Vehicle Allowance		3 978	4 187	4 588	4 790	4 790	4 790	5 430	5 756	6 102
Cellphone Allowance		911	1 585	1 073	1 120	1 120	1 120	1 817	1 926	2 041
Housing Allowances			–	150	157	157	157	103	110	116
Other benefits and allowances			–	210	219	219	219	116	123	0
Sub Total – Councillors		17 521	19 052	21 536	22 483	23 133	23 133	24 890	26 384	27 837
% increase	4		8,7%	13,0%	4,4%	2,9%	–	7,6%	6,0%	5,5%
Senior Managers of the Municipality	2									
Basic Salaries and Wages		4 367	16 092	9 933	10 370	10 370	10 370	11 158	11 827	12 537
Pension and UIF Contributions										
Medical Aid Contributions										
Overtime										
Performance Bonus										
Motor Vehicle Allowance	3									
Cellphone Allowance	3									
Housing Allowances	3									
Other benefits and allowances	3									
Payments in lieu of leave										
Long service awards										
Post-retirement benefit obligations	6									
Sub Total - Senior Managers of Municipality		4 367	16 092	9 933	10 370	10 370	10 370	11 158	11 827	12 537
% increase	4		268,5%	(38,3%)	4,4%	–	–	7,6%	6,0%	6,0%
Other Municipal Staff										
Basic Salaries and Wages		136 981	158 245	191 666	195 755	187 671	187 671	214 804	227 693	241 355
Pension and UIF Contributions		19 626	24 055	27 808	29 719	28 918	28 918	32 838	34 808	36 896
Medical Aid Contributions		16 506	16 325	19 724	21 262	22 409	22 409	24 739	26 223	27 797

Overtime		10 866	8 896	13 796	12 314	10 497	10 497	14 368	15 230	16 144
Performance Bonus		9 544	413	117	174	90	90	181	192	203
Motor Vehicle Allowance	3	9 518	5 949	8 106	9 216	8 337	8 337	10 683	11 324	12 004
Cellphone Allowance	3		492	678	750	734	734	915	969	1 028
Housing Allowances	3	12 565	13 414	16 656	17 519	17 594	17 594	19 746	20 931	22 186
Other benefits and allowances	3	18 724	17 095	21 237	27 122	26 112	26 112	32 338	34 278	36 335
Payments in lieu of leave		1 205	10 456	11 694	12 327	12 162	12 162	14 664	15 544	16 476
Long service awards		4 050	3 849	5 104	5 382	5 403	5 403	6 048	6 411	6 796
Post-retirement benefit obligations	6	4 431	464	495		–	–			
Sub Total - Other Municipal Staff		244 016	259 652	317 081	331 540	319 928	319 928	371 323	393 603	417 219
% increase	4		6,4%	22,1%	4,6%	(3,5%)	–	16,1%	6,0%	6,0%
Total Parent Municipality		265 904	294 796	348 550	364 393	353 431	353 431	407 372	431 814	457 593
			10,9%	18,2%	4,5%	(3,0%)	–	15,3%	6,0%	6,0%
TOTAL SALARY, ALLOWANCES & BENEFITS		265 904	294 796	348 550	364 393	353 431	353 431	407 372	431 814	457 593
% increase	4		10,9%	18,2%	4,5%	(3,0%)	–	15,3%	6,0%	6,0%
TOTAL MANAGERS AND STAFF	5,7	248 383	275 744	327 014	341 910	330 298	330 298	382 481	405 430	429 756

Table 42 MBRR - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers)

EC157 King Sabata Dalindyebo - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers)

Disclosure of Salaries, Allowances & Benefits 1. Rand per annum	Ref	No.	Salary	Contributions 1.	Allowances	Performance Bonuses	In-kind benefits	Total Package 2.
Councillors	3							
Speaker	4	1	596 822		–			596 822
Chief Whip		1	559 522		–			559 522
Executive Mayor		1	746 029		–			746 029
Deputy Executive Mayor		–	–					–
Executive Committee		9	5 035 698		–			5 035 698
Total for all other councillors		58	30 288 760		–			30 288 760
Total Councillors	8	70	37 226 831	–	–			37 226 831
Senior Managers of the Municipality	5							
Municipal Manager (MM)		1	1 242 967		800			1 243 767
Chief Finance Officer		1	1 173 622		800			1 174 422
Corporate Services Director		1	1 232 303		800			1 233 103
Community Services Director		1	1 204 998		800			1 205 798
Public Safety Director		1	1 232 303		800			1 233 103
PSED Director		1	1 204 998		800			1 205 798
List of each offical with packages >= senior manager								
Infrastructure Director		1	1 266 237		800			1 267 037
Human Settlements Director		1	1 270 088		800			1 270 888
								–
Total Senior Managers of the Municipality	8,10	8	9 827 516	–	6 400	–		9 833 916
TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION	10	78	47 054 347	–	6 400	–		47 060 747

Table 43 MBRR - Supporting Table SA24 Summary of personnel numbers

EC157 King Sabata Dalindyebo - Supporting Table SA24 Summary of personnel numbers

Summary of Personnel Numbers	Ref	2014/15			Current Year 2015/16			Budget Year 2016/17		
Number	1,2	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
Municipal Council and Boards of Municipal Entities										
Councillors (Political Office Bearers plus Other Councillors)		70		70	70		70	70		70
Board Members of municipal entities	4									
Municipal employees	5									
Municipal Manager and Senior Managers	3	10	–	8	10		8	28	22	6
Other Managers	7	38	38		38	38		38	38	
Professionals		*332*	*326*	*23*	*332*	*326*	*23*	*330*	*325*	*37*
Finance		96	90	6	96	90	6	83	78	5
Spatial/town planning		4	4		4	4		4	4	
Information Technology		8	8		8	8		8	8	
Roads		143	143		143	143		143	143	
Electricity		11	11		11	11		11	11	
Water										
Sanitation										
Refuse		26	26		26	26		26	26	
Other		44	44	17	44	44	17	55	55	32
Technicians		*577*	*574*	*3*	*577*	*574*	*3*	*579*	*575*	*4*
Finance										
Spatial/town planning										
Information Technology										
Roads		217	217		217	217		217	217	
Electricity		60	57	3	60	57	3	62	58	4
Water										
Sanitation										
Refuse		52	52		52	52		52	52	
Other		248	248		248	248		248	248	
Clerks (Clerical and administrative)		71	71		71	71		73	73	
Service and sales workers										
Skilled agricultural and fishery workers										
Craft and related trades										
Plant and Machine Operators										
Elementary Occupations										
TOTAL PERSONNEL NUMBERS	9	1 098	1 009	104	1 098	1 009	104	1 118	1 033	117

% increase					–	–	–	1,8%	2,4%	12,5%
Total municipal employees headcount	6, 10	1 098	1 009	104	1 098	1 009	104	1 098	1 009	104
Finance personnel headcount	8, 10	96	90	6	96	90	6	96	90	6
Human Resources personnel headcount	8, 10	17	17	–	17	17	–	17	17	–

Table 44 MBRR - Supporting Table SA25 Budgeted monthly revenue and expenditure

EC157 King Sabata Dalindyebo - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description	Ref	Budget Year 2016/17												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Revenue By Source																
Property rates		202,177	–	–	–	–	–	–	–	–	–	–	0	202,177	251,882	266,995
Service charges - electricity revenue		26,310	25,432	28,384	27,816	24,935	24,965	21,472	23,567	21,518	27,816	28,384	29,850	310,447	353,283	374,480
Service charges - refuse revenue		32,717	410	296	845	314	276	296	480	695	845	695	921	38,789	44,504	47,619
Service charges - other		3,609	263	263	263	263	263	263	263	263	263	263	263	6,500	7,815	5,701
Rental of facilities and equipment		1,508	1,508	1,508	1,508	1,508	1,508	1,508	1,508	1,508	1,508	1,508	1,571	18,156	19,331	20,582
Interest earned - external investments		393	393	393	393	393	393	393	393	393	393	393	419	4,738	5,513	5,832
Interest earned - outstanding debtors		2,384	1,218	2,516	2,534	2,885	3,146	2,759	3,216	2,789	2,789	2,508	1,526	30,271	32,390	34,269
Dividends received													–	–	–	–
Fines		211	211	211	211	211	211	211	211	211	211	211	211	2,529	2,706	2,863
Licences and permits		1,337	1,337	1,337	1,337	1,337	1,337	1,337	1,337	1,337	1,337	1,337	1,427	16,136	17,765	18,795
Agency services													–	–	–	–
Transfers recognised - operational		146,654	–	–	–	74,840	–	–	–	57,630	–	–	0	279,125	281,967	303,390
Other revenue		501	501	501	501	501	501	501	501	501	501	501	518	6,033	6,382	6,733
Gains on disposal of PPE		–	–	–	–	–	–	1,336	–	–	–	–	0	1,336	3,214	3,400
Total Revenue (excluding capital transfers and contributions)		417,800	31,273	35,409	35,407	107,187	32,599	30,074	31,475	86,844	35,662	35,800	36,708	916,237	1,026,752	1,090,660
Expenditure By Type																
Employee related costs		31,873	31,873	31,873	31,873	31,873	31,873	31,873	31,873	31,873	31,873	31,873	31,873	382,481	405,322	429,642
Remuneration of councillors		1,400	1,400	1,400	1,400	1,400	2,600	2,600	2,600	2,600	2,600	2,600	2,290	24,890	26,384	27,967

Debt impairment		–	–	–	–	–	–	–	–	–	–	–	28,053	28,053	20,056	20,059
Depreciation & asset impairment		19,522	19,522	19,522	19,522	19,522	19,522	19,522	19,522	19,522	19,522	19,522	26,601	241,339	205,000	205,000
Finance charges		1,450	1,450	1,450	1,450	1,450	1,450	1,450	1,450	1,450	1,450	1,450	1,450	17,400	17,400	17,400
Bulk purchases		30,348	32,057	25,348	24,417	8,306	15,715	17,153	15,001	15,601	17,598	20,502	23,977	246,022	262,149	285,614
Other materials													–	–	–	–
Contracted services		661	661	661	661	661	661	661	661	661	661	661	661	7,935	3,348	3,549
Transfers and grants		2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	24,000	24,000	24,000
Other expenditure		14,095	14,353	9,535	18,304	14,462	15,425	18,434	8,704	19,401	15,350	13,381	16,948	178,391	156,841	168,425
Loss on disposal of PPE													–	–	–	–
Total Expenditure		101,349	103,316	91,789	99,627	79,674	89,246	93,693	81,811	93,109	91,054	91,989	133,853	1,150,511	1,120,500	1,181,657
Surplus/(Deficit)		316,451	(72,043)	(56,381)	(64,220)	27,513	(56,647)	(63,619)	(50,337)	(6,265)	(55,393)	(56,189)	(97,145)	(234,274)	(93,748)	(90,997)
Transfers recognised - capital		51,034	–	46,079	–	26,034	46,079	10,000	–	72,113	–	–	0	251,339	98,962	103,871
Contributed assets													–	–	–	–
Surplus/(Deficit) after capital transfers & contributions		367,485	(72,043)	(10,301)	(64,220)	53,547	(10,568)	(53,619)	(50,337)	65,849	(55,393)	(56,189)	(97,145)	17,066	5,214	12,874
Surplus/(Deficit)	1	367,485	(72,043)	(10,301)	(64,220)	53,547	(10,568)	(53,619)	(50,337)	65,849	(55,393)	(56,189)	(97,145)	17,066	5,214	12,874

Table 45 MBRR - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)
EC157 King Sabata Dalindyebo - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

Description	Ref	Budget Year 2016/17												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	Novem ber	Decembe r	January	February	March	April	May	June	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Revenue by Vote	-															
Vote 1 - EXECUTIVE & COUNCIL		1,300	122	123	98	105	278	115	223	60	94	77	54	2,649	2,805	2,957
Vote 2 - FINANCE & ASSET MANAGEMENT		305,987	12,737	8,315	9,416	70,102	8,849	8,000	10,472	41,866	10,000	11,213	10,204	507,161	579,315	613,348
Vote 3 - CORPORATE SERVICES		202	202	202	202		202	202	202	202	202	202	399	2,416	2,561	2,716
Vote 4 - COMMUNITY SERVICES		34,694	1,251	1,120	1,000	600	1,250	1,828	1,750	1,800	1,253	1,125	1,383	49,055	46,019	54,238
Vote 5 - PUBLIC SAFETY		1,760	1,760	1,760	1,760	1,760	1,760	1,760	1,760	1,760	1,760	1,760	1,865	21,228	23,677	25,039
Vote 6 - PLANNING, SOCIAL AND ECONOMIC DEVELOPMENT		10,000	676	676	575	570	676	676	676	676	676	676	6,090	22,642	2,169	2,297
Vote 7 - HUMAN SETTLEMENT		15,108	830	635	5,429	1,070	4,422	780	450	18,567	1,200	2,200	2,380	53,071	2,714	2,884
Vote 8 - INFRASTRUCTURE		103,259	24,213	32,340	31,340	80,340	24,965	23,014	24,415	68,340	32,335	32,340	32,455	509,355	466,454	491,051
Total Revenue by Vote		472,310	41,790	45,171	49,820	154,548	42,402	36,375	39,948	133,271	47,520	49,593	54,830	1,167,577	1,125,714	1,194,531
Expenditure by Vote to be appropriated	-															
Vote 1 - EXECUTIVE & COUNCIL		7,490	7,725	7,152	7,856	6,417	6,430	6,690	6,260	6,513	7,231	7,897	15,326	92,986	88,173	93,714
Vote 2 - FINANCE & ASSET MANAGEMENT		36,664	37,847	36,282	37,301	34,656	36,022	36,664	30,783	36,664	35,144	36,664	46,277	440,967	395,841	402,261
Vote 3 - CORPORATE SERVICES		4,183	4,365	2,801	3,820	1,175	3,183	3,183	3,183	3,183	3,183	3,183	2,753	38,192	39,823	41,552
Vote 4 - COMMUNITY SERVICES		6,415	7,098	5,533	6,552	3,907	5,915	5,915	5,915	5,915	5,915	5,915	7,985	72,982	67,191	75,764

Vote 5 - PUBLIC SAFETY		9,183	9,866	8,301	9,320	6,675	8,683	8,683	8,683	8,683	8,683	8,683	8,754	104,198	110,265	116,696
Vote 6 - PLANNING, SOCIAL AND ECONOMIC DEVELOPMENT		2,980	3,163	1,598	2,617	1,980	1,980	1,980	1,980	1,980	1,980	1,980	4,072	28,292	26,804	28,276
Vote 7 - HUMAN SETTLEMENT		3,225	3,407	1,843	2,862	2,225	2,225	2,225	2,225	2,225	2,225	2,225	787	27,696	29,229	30,854
Vote 8 - INFRASTRUCTURE		31,209	29,845	28,280	29,299	22,639	24,809	28,353	22,782	27,946	26,693	25,442	47,901	345,199	363,175	392,540
Total Expenditure by Vote		101,349	103,316	91,789	99,627	79,674	89,246	93,693	81,811	93,109	91,054	91,989	133,855	1,150,511	1,120,500	1,181,657
Surplus/(Deficit) before assoc.		370,961	(61,526)	(46,617)	(49,808)	74,874	(46,844)	(57,319)	(41,863)	40,162	(43,534)	(42,396)	(79,025)	17,066	5,214	12,874
Taxation													–	–	–	–
Attributable to minorities													–	–	–	–
Share of surplus/ (deficit) of associate													–	–	–	–
Surplus/(Deficit)	1	370,961	(61,526)	(46,617)	(49,808)	74,874	(46,844)	(57,319)	(41,863)	40,162	(43,534)	(42,396)	(79,025)	17,066	5,214	12,874

Table 46 MBRR - Supporting Table SA27 Budgeted monthly revenue and expenditure (standard classification)
EC157 King Sabata Dalindyebo - Supporting Table SA27 Budgeted monthly revenue and expenditure (standard classification)

Description	Ref	Budget Year 2016/17												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Revenue - Standard	-															
Governance and administration		307,489	10,575	9,980	9,621	75,338	9,051	5,332	7,436	62,068	5,201	6,661	3,474	512,225	584,681	619,021
Executive and council		1,300	–	–	–	–	–	–	–	–	1,124	–	225	2,648	2,805	2,957
Budget and treasury office		305,987	10,374	9,778	9,416	75,136	8,849	5,200	7,200	61,866	3,876	6,459	3,020	507,161	579,315	613,348
Corporate services		202	202	202	205	202	202	132	236	202	202	202	229	2,416	2,561	2,716
Community and public safety		41,176	2,568	3,548	3,754	3,390	6,141	2,269	3,259	6,488	6,961	4,080	5,409	89,042	10,156	15,749
Community and social services		15	15	15	15	15	15	15	459	689	478	15	183	1,927	1,938	2,051
Sport and recreation		10,000	6	6	9	6	6	6	4	8	6	6	8	10,071	76	81
Public safety		2,624	915	915	948	1,760	1,760	915	915	915	2,010	915	2,084	16,677	7,073	7,472
Housing		27,800	895	1,875	2,045	129	2,800	653	1,458	4,120	3,979	2,800	2,964	51,518	1,070	1,145
Health		738	738	738	738	1,480	1,560	680	424	756	487	344	169	8,850	–	5,000
Economic and environmental services		42,789	211	432	405	36,780	275	206	330	24,825	295	109	111	106,768	112,031	118,810
Planning and development		148	102	117	147	420	147	102	215	98	152	11	111	1,770	1,876	1,986
Road transport		42,641	109	315	258	36,360	128	104	115	24,727	143	98	(0)	104,998	110,155	116,824
Environmental protection													–	–	–	–
Trading services		80,856	28,435	31,212	36,040	39,040	26,936	28,568	28,923	39,891	35,063	38,744	45,836	459,542	418,846	440,951
Electricity		46,162	27,940	30,832	35,615	38,745	26,449	28,256	27,936	39,111	34,678	38,384	45,301	419,407	372,902	391,793
Water													–	–	–	–

Waste water management												–		–	–
Waste management		34,694	495	380	425	295	487	312	987	780	385	360	534	40,134	45,943	49,157
Other													–	–	–	–
Total Revenue - Standard		472,310	41,790	45,171	49,820	154,548	42,402	36,375	39,948	133,271	47,520	49,593	54,830	1,167,577	1,125,714	1,194,531
			69,846	76,135	85,596	193,727	69,012	64,747	68,557	173,169	83,952	88,002				
Expenditure - Standard																
Governance and administration		48,337	49,937	47,234	48,977	45,246	46,634	46,537	42,225	46,359	45,558	47,743	53,634	568,421	519,896	533,355
Executive and council		7,490	7,725	7,152	7,856	6,417	6,430	6,690	6,260	6,513	7,231	7,897	15,326	92,986	88,173	93,714
Budget and treasury office		36,664	37,847	36,282	37,301	34,656	36,022	36,664	30,783	36,664	35,144	36,664	32,829	427,519	381,835	387,665
Corporate services		4,183	4,365	3,801	3,820	4,173	4,183	3,183	5,183	3,183	3,183	3,183	5,480	47,917	49,888	51,976
Community and public safety		10,624	10,406	10,729	12,610	8,646	11,654	12,654	11,654	12,391	12,489	10,110	15,933	139,899	138,183	150,687
Community and social services		1,410	1,410	1,349	1,910	910	910	910	812	950	1,130	910	1,190	13,804	14,267	15,084
Sport and recreation		1,201	1,201	1,101	701	1,701	701	1,701	800	950	901	800	842	12,603	13,284	14,006
Public safety		5,683	6,253	6,301	8,003	4,675	8,683	8,683	8,683	8,683	8,683	6,415	11,402	92,148	97,542	102,767
Housing		1,225	407	843	862	225	225	225	225	875	900	850	874	7,734	8,165	8,622
Health		1,104	1,134	1,134	1,134	1,134	1,134	1,134	1,134	933	875	1,134	1,624	13,611	4,926	10,208
Economic and environmental services		6,490	6,560	7,769	9,627	8,990	8,990	8,990	8,990	8,990	8,990	6,723	20,122	111,233	111,486	118,429
Planning and development		2,980	3,163	1,598	2,617	1,980	1,980	1,980	1,980	1,980	1,980	1,980	1,640	25,860	24,336	25,667
Road transport		3,109	2,996	5,770	6,609	6,609	6,609	6,609	6,609	6,609	6,609	4,342	18,081	80,564	82,061	86,927
Environmental protection		401	401	401	401	401	401	401	401	401	401	401	401	4,809	5,089	5,836
Trading services		35,898	36,413	27,735	28,413	16,791	21,968	25,512	18,941	25,369	24,016	27,413	42,488	330,958	350,935	379,185
Electricity		31,512	32,057	25,057	24,057	12,435	17,612	21,156	14,585	22,057	19,660	23,057	33,439	276,685	293,837	319,092
Water													–	–	–	–
Waste water management		348	318	318	318	318	318	318	318	319	318	318	287	3,813	4,035	4,270
Waste management		4,038	4,038	2,360	4,038	4,038	4,038	4,038	4,038	2,993	4,038	4,038	8,761	50,460	53,064	55,823
Other														–	–	

													–			–
Total Expenditure - Standard		101,349	103,316	93,466	99,627	79,674	89,246	93,693	81,811	93,109	91,054	91,989	132,176	1,150,511	1,120,500	1,181,657
Surplus/(Deficit) before assoc.		370,960	(61,526)	(48,295)	(49,807)	74,874	(46,844)	(57,318)	(41,864)	40,162	(43,534)	(42,396)	(77,347)	17,066	5,214	12,874
Share of surplus/ (deficit) of associate													–	–	–	–
Surplus/(Deficit)	1	370,960	(61,526)	(48,295)	(49,807)	74,874	(46,844)	(57,318)	(41,864)	40,162	(43,534)	(42,396)	(77,347)	17,066	5,214	12,874

Table 47 MBRR - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)
EC157 King Sabata Dalindyebo - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)

Description	Ref	Budget Year 2016/17												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Single-year expenditure *to be appropriated*																
Vote 1 - EXECUTIVE & COUNCIL													–	–	–	–
Vote 2 - FINANCE & ASSET MANAGEMENT					3 000		142						0	3 142	2 144	2 240
Vote 3 - CORPORATE SERVICES													–	–	–	–
Vote 4 - COMMUNITY SERVICES				2 000		–	–	–	–	–	–	–	–	2 000	–	2 000
Vote 5 - PUBLIC SAFETY		3 000				2 243							0	5 243	2 135	4 259
Vote 6 - PLANNING, SOCIAL AND ECONOMIC DEVELOPMENT		10 000					350			–			7 719	18 069	370	392
Vote 7 - HUMAN SETTLEMENT		4 210	4 210	4 210	4 282	4 210	4 210	4 210	4 210	4 210	4 210	4 210	4 205	50 590	76	81
Vote 8 - INFRASTRUCTURE		16 223	16 223	16 223	16 223	16 223	16 223	16 223	16 223	16 223	16 223	16 223	8 504	186 957	99 443	107 780
Capital single-year expenditure sub-total	2	33 433	20 433	22 433	23 505	22 676	20 925	20 433	20 433	20 433	20 433	20 434	20 428	266 002	104 169	116 750
Total Capital Expenditure	2	33 433	20 433	22 433	23 505	22 676	20 925	20 433	20 433	20 433	20 433	20 434	20 428	266 002	104 169	116 750

Table 48 MBRR - Supporting Table SA29 Budgeted monthly capital expenditure (standard classification)
EC157 King Sabata Dalindyebo - Supporting Table SA29 Budgeted monthly capital expenditure (standard classification)

Description	Ref	Budget Year 2016/17												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Capital Expenditure - Standard	1															
Governance and administration		–	–	–	3 000	–	142	–	–	–	–	–	0	3 142	2 144	2 240
Executive and council													–	–	–	–
Budget and treasury office		–	–	–	3 000	–	142	–	–	–	–	–	0	3 142	2 144	2 240
Corporate services													–	–	–	–
Community and public safety		17 210	4 210	4 210	4 282	6 453	4 560	4 210	4 210	4 210	4 210	4 210	4 211	66 184	2 581	4 731
Community and social services					72								0	72	76	81
Sport and recreation		10 000		–	–		350						–	10 350	370	392
Public safety		3 000				2 243							0	5 243	2 135	4 259
Housing		4 210	4 210	4 210	4 210	4 210	4 210	4 210	4 210	4 210	4 210	4 210	4 210	50 518	–	–
Health													–	–	–	–
Economic and environmental services		7 390	7 390	7 390	7 390	7 390	7 390	7 390	7 390	7 390	7 390	7 390	7 390	88 676	84 443	91 780
Planning and development													–	–	–	–
Road transport		7 390	7 390	7 390	7 390	7 390	7 390	7 390	7 390	7 390	7 390	7 390	7 390	88 676	84 443	91 780
Environmental protection													–	–	–	–
Trading services		8 833	8 833	10 833	8 833	8 833	8 833	8 833	8 833	8 833	8 833	8 833	8 833	108 000	15 000	18 000
Electricity		8 833	8 833	8 833	8 833	8 833	8 833	8 833	8 833	8 833	8 833	8 833	8 833	106 000	15 000	16 000
Water													–	–	–	–
Waste water management													–	–	–	–
Waste management				2 000									–	2 000	–	2 000
Other													–	–	–	–
Total Capital Expenditure - Standard	2	33 433	20 433	22 433	23 505	22 676	20 925	20 433	20 433	20 433	20 433	20 433	20 434	266 002	104 169	116 750
Funded by:																

National Government		38 534				26 034		12 500		26 034			10 000	113 102	98 962	103 871
Provincial Government		33 600	20 000	10 000	10 000	24 000	10 000	10 000	10 000	10 637			0	138 237	–	–
District Municipality													–	–	–	–
Other transfers and grants													–	–	–	–
Transfers recognised - capital		72 134	20 000	10 000	10 000	50 034	10 000	22 500	10 000	36 671	–	–	10 000	251 339	98 962	103 871
Public contributions & donations													–	–	–	–
Borrowing													–	–	–	–
Internally generated funds		1 222	1 222	1 222	1 222	1 222	1 222	1 222	1 222	1 222	1 222	1 222	1 222	14 663	5 207	12 880
Total Capital Funding		73 356	21 222	11 222	11 222	51 256	11 222	23 722	11 222	37 893	1 222	1 222	11 222	266 002	104 169	116 750

Table 49 MBRR - Supporting Table SA30 Budgeted monthly cash flow
EC157 King Sabata Dalindyebo - Supporting Table SA30 Budgeted monthly cash flow

MONTHLY CASH FLOWS	Budget Year 2016/17												Medium Term Revenue and Expenditure Framework		
R thousand	July	August	Sept.	October	Novem ber	Decem ber	Januar y	February	March	April	May	June	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Cash Receipts By Source													1		
Property rates	10 123	11 564	54 739	45 790	18 662	9 227	8 074	10 731	8 901	6 879	7 590	8 878	201 158	250 000	266 995
Property rates - penalties & collection charges												–			
Service charges - electricity revenue	26 310	25 432	28 384	27 816	24 935	24 965	21 472	23 567	21 518	27 816	28 384	29 850	310 447	353 000	374 480
Service charges - water revenue												–	–	–	–
Service charges - sanitation revenue												–	–	–	–
Service charges - refuse revenue	32 717	410	296	845	314	276	296	480	695	845	695	921	38 789	44 504	47 619
Service charges - other	3 609	263	263	263	263	263	263	263	263	263	263	227	6 464	7 815	5 701
Rental of facilities and equipment	2 508	2 346	2 000	1 856	1 681	1 508	1 600	1 756	1 400	1 479	1 508	1 452	21 093	19 331	20 582
Interest earned - external investments	393	393	393	393	393	393	393	393	393	393	393	393	4 711	5 513	5 832
Interest earned - outstanding debtors	2 508	2 508	2 508	2 508	2 508	2 508	2 508	2 508	2 508	2 508	2 508	2 509	30 101	32 390	34 269
Dividends received												–			
Fines	211	211	211	211	211	211	211	211	211	211	211	211	2 528	2 706	2 863
Licences and permits	1 337	1 337	1 337	1 337	1 337	1 337	1 337	1 337	1 337	1 337	1 337	1 337	16 046	17 765	18 795
Agency services												–			
Transfer receipts - operational	146 654	–	–	–	74 840	–	–	–	57 630	–	–	–	279 124	281 967	303 390
Other revenue												–			6 733
Cash Receipts by Source	226 370	44 464	90 130	81 018	125 143	40 688	36 153	41 245	94 856	41 731	42 888	45 777	910 461	1 014 991	1 087 260
Other Cash Flows by Source															
Transfer receipts - capital	51 034	–	46 079	–	26 034	46 079	10 000	–	72 113	–	–	0	251 339	98 962	103 871
Total Cash Receipts by Source	277 404	44 464	136 209	81 018	151 177	86 767	46 153	41 245	166 969	41 731	42 888	45 777	1 161 801	1 113 953	1 191 130
Cash Payments by Type															

Employee related costs	31 873	31 873	31 873	31 873	31 873	31 873	31 873	31 873	31 873	31 873	31 873	31 874	382 481	405 430	429 642
Remuneration of councillors	1 400	1 400	1 400	1 400	1 400	2 600	2 600	2 600	2 600	2 600	2 074	2 816	24 890	26 383	27 967
Finance charges	1 450	1 450	1 450	1 450	1 450	1 450	1 450	1 450	1 450	1 450	1 450	1 450	17 400	17 400	17 400
Bulk purchases - Electricity	30 348	32 057	25 348	24 417	8 306	15 715	17 153	15 001	15 601	17 598	20 502	23 977	246 022	262 149	285 614
Bulk purchases - Water & Sewer												–	–		
Other materials												–			
Contracted services	661	661	661	661	661	661	661	661	661	661	661	661	7 935	3 348	3 549
Transfers and grants - other municipalities												–			
Transfers and grants - other	2 000	2 000	2 000	2 000	2 000	2 000	2 000	2 000	2 000	2 000	2 000	2 000	24 000	24 000	24 000
Other expenditure	14 095	14 353	9 535	18 304	14 462	15 425	18 434	8 704	19 401	15 350	13 381	(874)	160 570	156 741	168 325
Cash Payments by Type	81 828	83 794	72 267	80 106	60 152	69 724	74 172	62 290	73 587	71 533	71 941	61 904	863 298	895 452	956 497
Other Cash Flows/Payments by Type															
Capital assets	21 584	21 584	21 584	21 584	21 584	21 584	21 584	21 584	21 584	21 584	21 584	28 584	266 002	104 169	116 750
Repayment of borrowing			587			3 200			587			3 200	7 574	7 574	7 574
Other Cash Flows/Payments												–			
Total Cash Payments by Type	103 411	105 378	94 438	101 689	81 736	94 508	95 755	83 873	95 757	93 116	93 525	93 687	1 136 874	1 007 195	1 080 821
NET INCREASE/(DECREASE) IN CASH HELD	173 993	(60 914)	41 771	(20 671)	69 441	(7 741)	(49 602)	(42 629)	71 211	(51 386)	(50 637)	(47 910)	24 927	106 758	110 309
Cash/cash equivalents at the month/year begin:	40 262	214 255	153 341	195 112	174 441	243 882	236 140	186 539	143 910	215 121	163 736	113 099	40 262	65 189	171 948
Cash/cash equivalents at the month/year end:	214 255	153 341	195 112	174 441	243 882	236 140	186 539	143 910	215 121	163 736	113 099	65 189	65 189	171 948	282 257

Table 50 MBRR - NOT REQUIRED - municipality does not have entities

EC157 King Sabata Dalindyebo - NOT REQUIRED - municipality does not have entities

Description	Ref	2012/13	2013/14	2014/15	Current Year 2015/16			2016/17 Medium Term Revenue & Expenditure Framework		
R million		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Financial Performance										
Property rates										
Service charges										
Investment revenue										
Transfers recognised - operational										
Other own revenue										
Contributions recognised - capital & contributed assets										
Total Revenue (excluding capital transfers and contributions)		–	–	–	–	–	–	–	–	–
Employee costs										
Remuneration of Board Members										
Depreciation & asset impairment										
Finance charges										
Materials and bulk purchases										
Transfers and grants										
Other expenditure										
Total Expenditure		–	–	–	–	–	–	–	–	–
Surplus/(Deficit)		–	–	–	–	–	–	–	–	–
Total non current liabilities										
Equity										
Cash flows										
Net cash from (used) operating										
Net cash from (used) investing										
Net cash from (used) financing										
Cash/cash equivalents at the year end										

Table 51 MBRR - Supporting Table SA32 List of external mechanisms

EC157 King Sabata Dalindyebo - Supporting Table SA32 List of external mechanisms

External mechanism Name of organisation	Yrs/ Mths	Period of agreement 1. Number	Service provided	Expiry date of service delivery agreement or contract	Monetary value of agreement 2. R thousand

Table 52 MBRR - Supporting Table SA33 Contracts having future budgetary implications

EC157 King Sabata Dalindyebo - Supporting Table SA33 Contracts having future budgetary implications

Description	Ref	Preceding Years	Current Year 2015/16	2016/17 Medium Term Revenue & Expenditure Framework			Forecast 2025/26	Total Contract Value
R thousand	1,3	Total	Original Budget	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19	Estimate	Estimate
Parent Municipality:								
Revenue Obligation By Contract	2							
Contract 1								–
Contract 2								–
Contract 3 etc								–
Total Operating Revenue Implication		–	–	–	–	–	–	–
Expenditure Obligation By Contract	2							
Contract 1			1 000	1 000				2 000
Contract 2								–
Contract 3 etc								–
Total Operating Expenditure Implication		–	1 000	1 000	–	–	–	2 000
Capital Expenditure Obligation By Contract	2							
Contract 1			5 808	5 808				11 617
Contract 2								–
Contract 3 etc								–
Total Capital Expenditure Implication		–	5 808	5 808	–	–	–	11 617
Total Parent Expenditure Implication		–	6 808	6 808	–	–	–	13 617
-								
Total Entity Expenditure Implication		–	–	–	–	–	–	–

Table 52 MBRR - Supporting Table SA34a Capital expenditure on new assets by asset class

EC157 King Sabata Dalindyebo - Supporting Table SA34b Capital expenditure on the renewal of existing assets by asset class

Description	Ref	2012/13	2013/14	2014/15	Current Year 2015/16			2016/17 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Capital expenditure on renewal of existing assets by Asset Class/Sub-class										
Infrastructure		40 635	94 069	76 067	177 898	182 460	182 460	136 339	83 962	88 871
Infrastructure - Road transport		40 635	94 069	76 067	87 200	87 200	87 200	85 821	83 962	88 871
Roads, Pavements & Bridges		40 635	94 069	76 067	87 200	87 200	87 200	85 821	83 962	88 871
Storm water										
Infrastructure - Electricity		–	–	–	1 798	1 000	1 000	–	–	–
Generation										
Transmission & Reticulation					1 798	1 000	1 000			
Infrastructure - Other		–	–	–	88 900	94 260	94 260	50 518	–	–
Other	3				88 900	94 260	94 260	50 518		
Community		–	–	–	–	–	–	10 000	–	–
Parks & gardens										
Sportsfields & stadia								10 000		
Other										
Total Capital Expenditure on renewal of existing assets	1	40 635	94 069	76 067	177 898	182 460	182 460	146 339	83 962	88 871
Specialised vehicles		–	–	–	–	–	–	–	–	–
Refuse										
Fire										
Conservancy										
Ambulances										
Renewal of Existing Assets as % of total capex		*13,6%*	*31,3%*	*29,3%*	*55,9%*	*55,9%*	*55,9%*	*55,0%*	*80,6%*	*76,1%*
Renewal of Existing Assets as % of deprecn"		*41,9%*	*23,8%*	*25,8%*	*86,8%*	*66,8%*	*66,8%*	*60,6%*	*41,0%*	*43,4%*

Table 53 MBRR - Supporting Table SA34b Capital expenditure on the renewal of existing assets by asset class

EC157 King Sabata Dalindyebo - Supporting Table SA34c Repairs and maintenance expenditure by asset class

Description	Ref	2012/13	2013/14	2014/15	Current Year 2015/16			2016/17 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Repairs and maintenance expenditure by Asset Class/Sub-class										
Infrastructure		–	23 999	17 227	20 880	22 340	22 340	23 978	25 342	26 805
Infrastructure - Road transport		–	14 413	10 191	10 143	17 100	17 100	18 126	19 177	20 290
Roads, Pavements & Bridges			14 413	10 191	10 143	17 100	17 100	18 126	19 177	20 290
Storm water										
Infrastructure - Electricity		–	9 586	7 037	10 737	5 241	5 241	5 852	6 165	6 515
Generation										
Transmission & Reticulation			9 586	5 580	10 737	5 241	5 241	5 852	6 165	6 515
Street Lighting			–	1 457						
Community		–	1 013	2 496	–	–	–	–	–	–
Parks & gardens										
Sportsfields & stadia										
Swimming pools			1 013	1 013						
Community halls										
Social rental housing	8									
Other				1 483						
Other assets		–	10 204	7 979	11 997	9 268	9 268	9 310	9 630	9 978
General vehicles				4 195	5 678	3 697	3 697	3 874	4 098	4 336
Specialised vehicles	10	–	–	–	–	–	–	–	–	–
Plant & equipment			4 315			333	333	200	212	224
Computers - hardware/equipment			70	74	81	20	20	21	22	24
Furniture and other office equipment			184	204	196	49	49	52	54	57
Abattoirs			–							
Markets			–							
Civic Land and Buildings			–							
Other Buildings			5 635	3 350	3 049	1 732	1 732	1 836	1 865	1 898
Other Land			–			–	–			
Surplus Assets - (Investment or Inventory)			–			–	–			
Other			–	156	2 993	3 438	3 438	3 327	3 378	3 439

Agricultural assets		–	–	–	–	–	–	–	–	–
List sub-class										
Biological assets		–	–	–	–	–	–	–	–	–
List sub-class										
Intangibles		–	–	–	–	–	–	–	–	–
Computers - software & programming										
Other *(list sub-class)*										
Total Repairs and Maintenance Expenditure	1	–	35 216	27 702	32 877	31 608	31 608	33 289	34 972	36 783

Specialised vehicles		–	–	–	–	–	–	–	–	–
Refuse										
Fire										
Conservancy										
Ambulances										
R&M as a % of PPE		*0,0%*	*1,5%*	*1,2%*	*1,5%*	*1,4%*	*1,4%*	*1,6%*	*1,6%*	*1,7%*
R&M as % Operating Expenditure		*0,0%*	*3,3%*	*2,6%*	*3,1%*	*2,8%*	*2,8%*	*2,9%*	*3,1%*	*3,1%*

Table 54 MBRR - Supporting Table SA34c Repairs and maintenance expenditure by asset class

EC157 King Sabata Dalindyebo - Supporting Table SA34d Depreciation by asset class

Description	Ref	2012/13	2013/14	2014/15	Current Year 2015/16			2016/17 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Depreciation by Asset Class/Sub-class										
-										
Infrastructure		97 077	395 589	294 620	205 000	272 989	272 989	241 339	205 000	205 000
Infrastructure – Other		97 077	395 589	294 620	205 000	272 989	272 989	241 339	205 000	205 000
Other	3	97 077	395 589	294 620	205 000	272 989	272 989	241 339	205 000	205 000
Agricultural assets		–	–	–	–	–	–	–	–	–
List sub-class										
Biological assets		–	–	–	–	–	–	–	–	–
List sub-class										
Intangibles		–	–	–	–	–	–	–	–	–
Computers - software & programming										
Other *(list sub-class)*										
Total Depreciation	1	97 077	395 589	294 620	205 000	272 989	272 989	241 339	205 000	205 000

Table 55 MBRR- Supporting Table SA34d Depreciation by asset class

EC157 King Sabata Dalindyebo - Supporting Table SA35 Future financial implications of the capital budget

Vote Description	Ref	2016/17 Medium Term Revenue & Expenditure Framework			Forecasts			
R thousand		Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19	Forecast 2019/20	Forecast 2020/21	Forecast 2021/22	Present value
Capital expenditure	1							
Vote 1 - EXECUTIVE & COUNCIL		–	–	–				
Vote 2 - FINANCE & ASSET MANAGEMENT		3 142	2 144	2 240				
Vote 3 - CORPORATE SERVICES		–	–	–				
Vote 4 - COMMUNITY SERVICES		2 000	–	2 000				
Vote 5 - PUBLIC SAFETY		5 243	2 135	4 259				
Vote 6 - PLANNING, SOCIAL AND ECONOMIC DEVELOPMENT		18 069	370	392				
Vote 7 - HUMAN SETTLEMENT		50 590	76	81				
Vote 8 - INFRASTRUCTURE		186 957	99 443	107 780				
Total Capital Expenditure		266 002	104 169	116 750	–	–	–	–
Total future revenue		–	–	–	–	–	–	–
Net Financial Implications		266 002	104 169	116 750	–	–	–	–

Table 56 MBRR- Supporting Table SA35 Future financial implications of the capital budget

Table 57 MBRR - Supporting Table SA36 Detailed capital budget

EC157 King Sabata Dalindyebo - Supporting
Table SA36 Detailed capital budget

Municipal Vote/Capital project	Ref	Program/Project description	Project number	IDP Goal code 2	Individually Approved (Yes/No)	Asset Class	Asset Sub-Class	GPS co-ordinates	Total Project Estimate	Prior year outcomes		2016/17 Medium Term Revenue & Expenditure Framework			Project information	
R thousand	4				6	3	3	5		Audited Outcome 2014/15	Current Year 2015/16 Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19	Ward location	New or renewal
Parent municipality: *List all capital projects grouped by Municipal Vote*																
Roads		Ngcenduna to Phephesi Access Road	EC20 14185		Yes	*Infrastructure - Road transport*	*Roads, Pavements & Bridges*	*Ngcenduna ,Mqanduli*			168	6 942			25,27	New
Roads		Surfacing of Bhongweni to Eskom	EC20 14184		Yes	*Infrastructure - Road transport*	*Roads, Pavements & Bridges*	*Bhongweni, Mthatha*			5 523	13 173	12 595		4	New
Roads		Surfacing of Boundary road to Waterfall Tax Rank	EC20 14183		Yes	*Infrastructure - Road transport*	*Roads, Pavements & Bridges*	*Waterfall, Mthatha*			221	7 000	8 168		9	New
Roads		Momelezi to Timber street	EC20 14187		Yes	*Infrastructure - Road transport*	*Roads, Pavements & Bridges*	*Southernwood, Mthatha*				9 000	7 885		6	Renewal
Roads		Surfacing of Gerald Hawlkes Street			Yes	*Infrastructure - Road transport*	*Roads, Pavements & Bridges*	*Hillcrest, Mthatha*				4 650	7 505		9	Renewal
Roads		Gxididi Community Hall	EC20 15137		Yes	*Community*	*Community halls*	*Gxididi, Mthatha*				2 500	211		10	New
Roads		Khalalo Community Hall	EC20 15357		Yes	*Community*	*Community halls*	*Khalalo, Mqanduli*				2 500	211		21	New
Roads		Tyumbu Access Road	EC20 15246		Yes	*Infrastructure - Road transport*	*Roads, Pavements & Bridges*	*Tyumbu, Mthatha*				7 745	1 755		35	Renewal

Roads		Mthatha-Mqanduli Hawker Stalls	EC20 1513 3		Yes	*Infrastructure - Other*	*Markets*	*Mthatha & Mqanduli*				1 026	4 044		29,7	New
Roads		Elliot Street	EC20 1516 7		Yes	*Infrastructure - Road transport*	*Roads, Pavements & Bridges*	*Mthatha*				5 000	20 187		7	Renewal
Roads		Bokisini - Phingilili Access Road	EC20 1513 5		Yes	*Infrastructure - Road transport*	*Roads, Pavements & Bridges*	*Bokisini, Mqanduli*				2 612	5 788		18	Renewal
Roads		Construction of New Lindile-Tshemese-Qelana Access Road	EC20 1516 5		Yes	*Infrastructure - Road transport*	*Roads, Pavements & Bridges*	*Lindile, Mthatha*				4 139	1 351		14	New
Roads		Centuli Access Road	EC20 1520 16		Yes	*Infrastructure - Road transport*	*Roads, Pavements & Bridges*	*Centuli, Mthatha*				3 400			31	New
Roads		Construction of Nyibeni Access Road & Chatam-Tembu STr	EC20 1513 8&EC 2015 249		Yes	*Infrastructure - Road transport*	*Roads, Pavements & Bridges*	*Nyibeni, Mthatha*				5 318	14 268		18	New & Renewal
Roads		Mthatha Stadium				*Infrastructure - Other*	*Sportsfields & stadia*	*Mthatha*				4 000	8 500		6	Renewal
Electricity		Various			Yes	*Infrastructure - Electricity*	*Transmission & Reticulation*	*Mthatha*				105 000	15 000			Renewal
Parent Capital expenditure	1											184 005	107 468	–		
Entities: *List all capital projects grouped by Entity*																
Entity A																
Entity Capital expenditure										–	–	–	–	–		
Total Capital expenditure										–	5 912	184 005	107 468	–		

Table 58 MBRR- Supporting Table SA37 Projects delayed from previous financial year/s

EC157 King Sabata Dalindyebo - Supporting Table SA37 Projects delayed from previous financial year/s

Municipal Vote/Capital project R thousand	Ref. 1,2	Project name	Project number	Asset Class 3	Asset Sub-Class 3	GPS co-ordinates 4	Previous target year to complete Year	Current Year 2015/16		2016/17 Medium Term Revenue & Expenditure Framework		
								Original Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Parent municipality: *List all capital projects grouped by Municipal Vote*				*Examples*	*Examples*							
Entities: *List all capital projects grouped by Municipal Entity*												

Part 2 – Supporting Documentation

2.1. Overview of the annual budget process

Section 53 of the MFMA requires the Mayor of the municipality to provide general political guidance in the budget process and the setting of priorities that must guide the preparation of the budget. In addition Chapter 2 of the Municipal Budget and Reporting Regulations states that the Mayor of the municipality must establish a Budget Steering Committee to provide technical assistance to the Mayor in discharging the responsibilities set out in section 53 of the Act.

The Budget Steering Committee consists of the Municipal Manager and senior officials of the municipality meeting under the chairpersonship of the MMC for Finance.

The primary aims of the Budget Steering Committee is to ensure:

- that the process followed to compile the budget complies with legislation and good budget practices;
- that there is proper alignment between the policy and service delivery priorities set out in the Municipality's IDP and the budget, taking into account the need to protect the financial sustainability of municipality;
- that the municipality's revenue and tariff setting strategies ensure that the cash resources needed to deliver services are available; and
- that the various spending priorities of the different municipal departments are properly evaluated and prioritised in the allocation of resources.

2.1.1. Budget Process Overview

In terms of section 21 of the MFMA the Mayor is required to table in Council ten months before the start of the new financial year .e. in August a time schedule that sets out the process to revise the IDP and prepare the budget.

The Mayor tabled in Council the required the IDP and budget time schedule in September 2014. Key dates applicable to the process were:

2.2 FINAL BUDGET PROCESS PLAN 2015-2016

The Process Plan

2016/2017 Draft Integrated development Plan (IDP), Budget Review and formulation of Performance Management System

Prepared by the Office of the Municipal Manager 01 July 2015

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1. INTRODUCTION AND BACKGROUND

1.1 Introduction

The Integrated Development Plan (IDP) and Budget Formulation process is a means through which the municipalities prepare their strategic development plans for a five-year period. An IDP is one of the key instruments for local government to cope with its new developmental role. It facilitates decision-making on issues such as municipal budgets, land use planning and management, promotion of local economic development and institutional transformation in a consultative, systematic and strategic manner.

In order to ensure certain minimum quality standards of the IDP and Budget review process, and proper coordination between, and within spheres of government, municipalities need to prepare IDP Review and Budget Formulation Process Plan (Process Plan). The Process Plans must include the following:

- **A programme specifying the time-frames for the different planning steps;**
- **Appropriate mechanisms, processes and procedures for consultation and participation of local communities, organs of state, traditional authorities and other role players in the IDP review and budget formulation processes;**
- **Cost estimates for the review process; and**
- **Take into cognisance that three wards have been added to KSD Local Municipality**

The Process Plan must also be set out in writing, and requires the adoption by Council. It is critical for the council that the previous annual performance report be presented to the communities as part of the IDP Review process

1.2 Legal Planning Context

The Municipal Systems Act, No 32 of 2000 (MSA) and the Municipal Finance Management Act, No 56 of 2003 (MFMA) regulate the preparation of the IDP and budget processes. As a legislative requirement, the IDP supersedes all other plans that guide development at local level. The MSA and MFMA confer the responsibility to provide political guidance over the IDP and Budget Formulation process on the Mayor.

In chapter 5 Section 25 (1) the MSA provides that, each municipal council must, within a prescribed period after the start of its elected term, adopt a single, all inclusive and strategic plan for the development of the municipality which-

- **Links integrates and coordinates plans and takes into account proposals for the development of the municipality;**
- **Aligns the resources and capacity of the municipality with the implementation of the plan;**
- **Complies with the provisions of this Chapter; and**
- **Is compatible with national and provincial development plans and planning requirements binding on the municipality in terms of legislation.**

With respect to the core components of the IDP, chapter 5, section 26 of the MSA provides that an IDP must reflect-

- **The municipal council's vision for the long term development of the municipality with special emphasis on the municipality's most critical development and internal transformation needs;**
- **An assessment of the existing level of development in the municipality, which must include an identification of communities which do not have access to basic municipal services;**
- **The council's development priorities and objectives for its elected term, including its local economic development aims and its internal transformation needs;**
- **The council's development strategies which must be aligned with any national and provincial sectoral plans and planning requirements binding on the municipality in terms of legislation;**
- **A spatial development framework which must include the provision of basic guidelines for land use management system for the municipality;**
- **The council's operational strategies;**
- **Applicable disaster management plans;**
- **A financial plan, which must include a budget projection for at least the next three years; and**
- **The key performance indicators and performance targets determined in terms of section 41.**

In Section 27, the MSA stipulates further that-

- **Each district municipality, within a prescribed period after the start of its elected terms, and after following a consultative process with the local municipalities within its area, must adopt a framework for integrated development planning in the area as a whole;**
- **A framework referred to in above binds both the district municipality and the local municipalities in the area of the district municipalities;**
- **The framework must ensure proper consultation, co-ordination and alignment of the IDP Process of the district municipality and the various local municipalities**

In section 34, the MSA provides that a municipal council:

- **Must review its IDP annually in accordance with an assessment of its performance measurements, and to the extent that changing circumstances so demand; and**
- **May amend its integrated development plan in accordance with a prescribed process**.

1.3 Alignment between IDP, Budget and PMS

In terms of the Municipal Systems Act, municipalities are required to prepare organisational performance management system (OPMS) that is linked to the IDP. KSD is currently in the process of finalising the OPMS and this has been incorporated into this IDP Process Plan. The PMS process will address the following issues:

- Alignment of the PMS, Budget and IDP processes;
- Implementation of individual performance management system at managerial level.

The IDP, OPMS and budget are all components of one overall development planning and management system. The IDP sets out what the municipality aims to accomplish, and how it will do this. The PMS enables the municipality to check the extent to which it is achieving its aims. The budget provides the resources that the municipality will use to achieve its aims.

1.4 The Purpose of the IDP Process Plan

KSD needs to plan, direct and manage its capacity, and resources to support the successful implementation of its integrated development planning, and the budget formulation processes. The reality of limited capacity and resources in KSD demands innovation and the need for greater cooperation between various spheres of government. The KSD Process Plan is therefore intended to describe how the municipality will prepare and implement the integrated development planning and budgeting process. To the extent that the process plan has a bearing on resources allocation, it therefore has implications for both the current, as well as future IDP.

The Process Plan is therefore meant to ensure proper management of the planning process through the following:

Setting the scene to manage the planning process and legal requirements in planning for the implementation of the integrated planning system;

A programme specifying time schedule that guide IDP and budget planning processes and various planning steps;

Outlining appropriate mechanisms, processes and procedures on how the public, stakeholders, state organs can participate in the drafting of the IDP and formulation of the budget structures that will be used to ensure this participation

Indicate necessary organisational arrangements to ensure the successful implementation of the integrated development planning process;

Binding plans and planning requirements, i.e. policy and legislation;

Mechanisms and procedures for vertical and horizontal alignment;

A programme specifying how the processes will be monitored in order to manage the progress of the IDP and budget processes.

1.5 The IDP Review and Annual budget

The Annual Budget and the IDP are inextricably linked to one another, and has been formalised through the promulgation of the MFMA. In Chapter 4 and Section 21 (1) of the MFMA directs that, the Mayor of a municipality must, at least 10 months before the start of the budget year, table in the municipal council a time schedule outlining key deadlines for:

- **The preparation, tabling and approval of the annual budget;**
- **The annual review of the IDP in terms of section 34 of the MSA, and the budget related policies;**
- **The tabling and adoption of any amendments to the IDP and the budget-related policies; and**
- **The consultative processes forming part of the processes referred to in above**.

This document therefore considers or constitutes the Process Plan of the IDP Review 2013/14 and Budget formulation for the KSD Local Municipality. It essentially fulfils the function of both a business, and operational plan for the IDP and Budget Formulation processes. It presents, in a simple and transparent manner, what should happen when, by whom, with whom and where during the process of formulating an IDP for the KSD Local Municipality.

2. IDP DEVELOPMENT PROCESS

2.1 Framework Underpinning the IDP Process Plan

In addition to the legislative imperatives, the Ten Priorities of the 2009-2014 Medium Term Strategic Framework (MTSF) as well as the “Ten Point Plan for Local Government” which were presented to Cabinet at the January 2010 Lekgotla will inform the IDP Review and Budget Formulation processes. The Ten Point Plan seeks to reinforce and support the implementation of the Local Government Turn-Around Strategies (LGTAS).

The Ten Point Plan comprises the following ten Local Government Outcomes:

- **Improve the quantity and quality of municipal basic services to the people in the areas of access to water, sanitation, electricity, waste management, roads and disaster management;**
- **Enhance the municipal contribution to job creation and sustainable livelihoods through LED. Ensure the development and adoption of reliable and credible IDP's;**
- **Deepen democracy through a refined Ward Committee model;**
- **Build and strengthen the administrative, institutional and financial capabilities of municipalities;**
- **Create a single window of coordination for support, monitoring and intervention in municipalities;**
- **Uproot fraud, corruption, nepotism and all forms of maladministration affecting local government;**
- **Develop a coherent and cohesive system of governance and more equitable intergovernmental fiscal system; and**
- **Develop and strengthen a politically and administratively stable system of municipalities. Restore the institutional integrity of municipalities.**

2.2 Binding Legislation & Plans

PLANNING FRAMEWORK	IMPLICATIONS FOR IDP/ ALIGNMENT ISSUES
National Spatial Development Perspective	Potential index for OR Tambo indicates that the following spatial development categories are applicable • Agriculture (spread throughout the District) • Tourism(mainly concentrated in the wild coast areas) • Innovation and experimentation (untapped resource potential) • Public service and administration
Provincial Growth and Development Plan	• The systematically eradication of poverty • Transformation of Agrarian Reform • Developing and diversifying our manufacturing and tourism sector • Building human resource capabilities • Infrastructure including eradication of backlogs and the development of enabling infrastructure for economic growth and

	development • Public sector and institutional transformation
Medium Term Strategy Framework	• Consider MTSF priorities when developing strategies and priority programmes • 10 priorities which government work must be centred around • 12 Outcomes through which government performance will be monitored
Municipal Turn Around Strategy	District and Local Municipalities to integrate the targets and municipal action plans identified in the MTAS to IDP and hence Service Delivery Budget & Implementation Plan (SDBIP)
District Programme of Action	District and Local Municipalities to integrate the targets set DPOA and align their implementation targets to those agreed upon
IDP credibility Framework	Consider inputs and recommendations made during the IDP engagement sessions
MECs comments	• Consider recommendations made by the MEC – through the IDP analysis process • All municipalities attend to the issues highlighted in the IDP analysis report
5 Year LG Strategic Agenda 2006-2011	• Programme identification, analysis, planning and prioritization according to the 5KPAs
District Growth and development Plan Summit agreements	• Consider commitments and targets agreed upon by stakeholders in the DGDS agreements • Incorporate these in prioritization and development of implementation plans
KSD 2030 Vision (Master-plan)	• Incorporate and align strategies, programmes and projects contained in the Master-plan into the IDP

2.3 Addressing Comments on the Current IDP Review

The review will incorporate responses to the comments received from the MEC for Local Government and Traditional Affairs (CoGTA), as well as the IDP and Budget Hearings for the 2016/17 IDP. Remarks by the Auditor General will also receive priority attention under the list of key issues for the 2016/17 .

2.4 Key Activities to Accomplish Outputs

The following is a summary of the key activities to be undertaken as part of the IDP review and budget formulation process.

2.4.1 Incorporation of Inputs from other Role Players

In developing the IDP for the remaining term of the current Council, the Municipality needs to assess the extent of impact that the IDP implementation has had on the achievement of development priorities. This includes reviewing the projects and programme since 2006, including those initiated, or sponsored by different role-players within and outside of the municipal area.

2.4.2 Review of Progress with Lessons for the Future

The starting point in understanding the current developmental situation is the review of the relevance, or fit of the strategies employed to achieve the set goals. Secondly, extent of implementation with regard to projects, programmes and services against IDP plans for the previous years must be determined. The bulk of this information will be sourced from secondary data (including previous annual reports).

The review of the organisational performance for the 2016/17 financial year will also provide an opportunity to review progress for the purposes of the IDP review. This process requires the integration of the annual report preparation, as well as service audit processes. In addition to raw data, it is suggested a mechanism should be created which would allow the various directorates to provide remarks on lessons learned, and the implications such have for the future IDPs and budgets. The expect output of the above processes will be a comprehensive report on the state of development within the municipal area, as well as the organisational performance and service delivery audit which should be tabled for Council adoption.

2.4.3 Core elements of the IDP preparation

The core elements of the IDP preparation correspond to the core functions of the municipalities as outlined in the MSA and other legislations. The core components of the IDP include:

- **The municipal council's vision for the long term development of the municipality with special emphasis on the municipality's most critical development and internal transformation needs;**

- **An assessment of the existing level of development in the municipality, which must include the identification of communities which do not have access to basic municipal services;**
- **The council's development priorities and objectives for its elected term, including its local economic development aims and its internal transformation needs;**
- **The council's development strategies which must be aligned with any national or provincial sectoral plans and planning requirements binding on the municipality in terms of legislation;**
- **A spatial development framework which must include the provision of basic guidelines for a land use management system for the municipality;**
- **The council's operational strategies;**
- **Applicable disaster management plans;**
- **A financial plan, which must include a budget projection for at least the next three years; and**
- **The key performance indicators and performance targets determined in terms of section 41 of Municipal Systems Act.**

2.4.4 Inclusion of New Information Where Necessary

Where necessary, the IDP and Budget must incorporate new areas that were left in the previous reviews. Among others, these may include:

- **Alignment of the IDP with newly completed KSD policies and plans;**
- **Review of the strategic plan and municipal scorecard component of the IDP;**
- **The on-going alignment of the KSD Performance Management System (PMS), in terms of Chapter 6 of the MSA, with the IDP;**
- **The update of the Financial Plan, the list of projects (both internal and external), and the capital investment framework;**
- **Incorporate final Ward Projects in term of Medium Term Revenue and Expenditure Framework (MTREF); and**
- **The updating of the Ward Needs Register**

3. HORIZONTAL AND VERTICAL ALIGNMENT

3.1 OR Tambo District Municipality Framework Plan

In terms of Chapter 5 and Section 26 of the MSA, districts are required to prepare and adopt a Framework Plan, which indicates how the district and Local Municipalities will align their IDPs. The Framework Plan provides the linkage and binding relationships to be established between the district and local municipalities in the district and in doing so, proper consultation, coordination and alignment of the review process of the district municipality and various local municipalities can be maintained.

KSD municipality has developed a **Process Plan** which is informed by the Framework Plan of the District municipality in order to ensure alignment between the IDP of KSD Municipality and the District. The alignment between the two IDPs is especially important because of the ORTDM's role as a Water and Sanitation Authority (WSA).

3.2 Alignment with Plans of other Municipal Stakeholders & Inter-municipal relations

Alignment with stakeholders is essential in order that both the ORTDM and KSD's priorities are reflected in their project prioritisation process, and reflective of IDP projects. It is proposed that a special IDP and Budget Alignment Workshop should be convened specifically for the purposes of effecting the alignment of the different stakeholders' programmes. The Mayoral Committee and the Executive Management Committee should ideally lead the proposed workshop. The Executive should through the Intergovernmental Relations as underpinned in the Intergovernmental Relations convene meetings with the neighbouring municipalities to share identical challenges or achievements and successes.

3.3 Intergovernmental Relations

In terms of Intergovernmental Relations Act, 2003, KSD Municipality has established an IGR Forum and it was launched by the Executive Mayor.

3.3.1 Objectives of the KSD IGR Forum

The main objective of the KSD IGR Forum is to enhance integrated development and consider priorities in the entire municipality. Additional objectives include the following:

- Development of a Local Programme of Action in relation to the National, Provincial and District programmes.
- To facilitate the coordination and integration of provincial and municipal strategic planning and to put in place mechanisms and procedures that will ensure that both the district and provincial strategic planning inform and are informed by the IDP of the KSD LM.
- To consult on policy issues that materially affects Local Government.
- To develop and provide mechanisms to engage provincial government, the Office of the Premier and DLGTA on IGR related matters and/or challenges.
- To consider such other matters of mutual interest as either party may place on the agenda of a meeting from time to time.
- To promote economic growth and development through trade, investment and tourism.
- To share knowledge and expertise in local governance generally or in agreed functional areas.
- The objectives of the KSD LM IGR Forum will be informed by the overarching strategic priorities for the current term of Local Government.

The goal of the KSD IGR Forum is to ensure that the decisions reached are implemented by:

- Sharing of information on and understanding of the respective programmes of all stakeholders
- A clearer understanding of mutual strategic priorities and how these complement each other
- A commitment to collaborate, engage continually and share information on policy implementation, success stories and co-ordinate activities.

3.3.2 Role of KSD Local Municipality IGR Forum

The KSD IGR Forum is a consultative forum for KSD to discuss and consult with stakeholders on matters of mutual interest, including:

- Draft national, provincial and district policies and legislations relating to matters affecting local government interests in KSD Local Municipality;

The implementation of national, provincial and district policies and legislations with respect to such matters in KSD Local Municipality;

Matters arising in the District Mayors Forum (DIMAFO), Provincial MuniMEC and the Premier's Coordinating Forum affecting KSD Local Municipality;

Mutual support in terms of the section 88 of Local Government Municipal structures Act 117 of 1998;

The provision of services in KSD LM as well as the performance of the KSD Local Municipality in the provision of services in order to detect failures and to initiate supportive, preventive or corrective action when necessary;

Coherent planning and development in KSD Local Municipality;

The coordination and alignment of the strategic and performance plans and priorities, objectives and strategies between the KSD Local Municipality, District Municipality and the Province; and any other matters of strategic importance which affects the interests of KSD LM.

4. ESTABLISHMENT PROCESS

The Executive Committee, or Executive Mayor, or Committee of appointed Councillors should, in consultation and with support of the Municipal Manger:

- Define terms of reference for the IDP manger and steering committee
- Indentify an appropriate IDP manager, taking into consideration the importance of the IDP;
- Assign responsibilities to the municipal manager regarding the drafting of the IDP;
- Identify and nominate suitable candidates for the IDP steering committee ensuring that all relevant issues (e.g. LED, Spatial, Housing, Finance, etc.) have at least one responsible Senior Official; and
- Include portfolio councillors where applicable

If there is no IDP Manger, the Municipal Manager must decide on:

- Powers and functions to be delegated
- Responsibility remaining with municipal manger/ accountability and
- Reporting mechanisms

IDP Steering committee will if deemed necessary to:

- Establish subcommittees and decide on relationship/reporting mechanisms and
- Appoint the secretariat.

2.2. Roles and Responsibilities of the Executive Mayor

In terms of section 30 of the Municipal Systems Act, 2000, the executive committee or executive mayor of a municipality or, if the municipality does not have an executive committee or executive mayor, a committee of appointed councillors, must:

- Mange the drafting of the IDP;
- Assign responsibilities in this regard to the municipal manager; and
- Submit the draft plan to the municipal council for adoption.

These are structures already established and required by the Structures Act. The committee of councillors appointed by the municipal council (n the plenary type) in terms of Section 30 of the Systems Act is a specific structure established for purposes of the IDP. It is recommended that the responsibility for managing the drafting of the IDP be assigned to the Municipal Manager or IDP manager on his behalf.

2.3. The Role of the Municipality

- Prepare**,** decide on and adopt a **process plan**
- Undertake the overall management and co-ordination of the planning process, which includes ensuring that:
  - All relevant stakeholders are appropriately involved;
  - Appropriate mechanisms and procedures for public consultation and participate are applied
  - The planning events are undertaken in accordance with the set time
  - The planning process is related to the key development priorities in the municipality; and
  - National and provincial sector planning requirements are satisfied.
- Adopt and approve the IDP;

- Amend the IDP in accordance with the requirements of the MEC for Local Government;
- Ensure that the annual operational business plans and budget are linked to and based on the IDP;

2.4. The Role of the Municipal Manager

The Municipal Manager or IDP Manager on his behalf, is the responsible person for championing the IDP process. The selection of the appropriate person is crucial for the success of Integrated Development Planning and has to be done as the first step towards preparing the **Process Plan,** since the IDP manger is also the responsible person for designing the **Process Plan.**

The IDP Manger should be a dedicated person that has the required experience and authority to involve all relevant roles players, and will have the following responsibilities:

- The preparation of the process plan
- The day to day management of the planning process in terms of time resources and people, and ensuring:
  - The involvement of all relevant role players, especially officials;
  - That the time frames are being adhered to;
  - That the planning process is horizontally and vertically aligned and complies with National and Provincial requirements
  - That conditions for participation are provided and
  - That outcomes are being documented.
- Chairing the steering committee
- Management of consultants

2.5. IDP, Budget and PMS Technical Committee

Chaired by:

General manager: Mayor's Office/ IDP Manager /(CFO where applicable)

Secretariat:-

IDP Unit

2.5.1. Composition

- Director: Social & Economic Development
- Chief Financial Officer
- Director: Infrastructure
- Director Human Settlement
- Director: Corporate Services
- Director: Community Services
- Director: Public (Community) Safety
- General Managers and Middle Management
- Appointed Professional team

2.6. Roles and responsibilities of the IDP, Budget and PMS Technical Committee

- As the persons in charge for implementing IDP's, the technical/ sector officers must be fully involved in the planning process to:-

- Provide methodological assistance on the development of IDP Process Plan
- Manage and monitor the IDP, Budget and PMS from development of IDP, Budget and PMS Process plan until the final approval of IDP, Budget and PMS
- Provide relevant technical, sector and financial information for analysis for determining priority issues.
- Contribute technical expertise in the consideration and finalisation of strategies and identification of projects.
- Provide departmental operational and capital budgetary information.
- Be responsible for the preparation of project proposals, the integration of projects and sector programmes.
- Be responsible for preparing amendments to the draft IDP for submission to the municipal council for approval and the MEC for local government.

2.7. IDP Steering Committee

A steering committee for K.S.D. Municipality in order master the integration and ensure horizontal and vertical alignment has to be formally established and composed as follows:-

Chaired by:

The Municipal Manager (Acting): Ms. N. Soldati

Secretariat:-

Appointed professional team/ IDP Unit (where applicable)

2.7.1. Composition

a) Heads of Departments (KSD Municipality)

- Director: Social & Economic Development
- Chief Financial Officer
- Director: Infrastructure
- Director Human Settlement
- Director: Corporate Services
- Director: Community Services
- Director: Public (Community) Safety

b) Other senior officials (permanent on ad hoc basis): KSD Municipality

- General Managers and Middle Management
-

c) IDP Manager

d) Other appointed officials

- Senior Managers from National and Provincial Departments, OR Tambo District Municipality, sister municipalities and Parastatals
- Sector Specialists (Heads of all sector departments)

2.7.2. The IDP Steering will be responsible for the following:

- Responsible for the establishment of the IDP Representative Forum and defining terms of reference and criteria for members of the IDP representative forum;
- Informing the public about establishment of IDP representative forum and request submission of applications from stakeholders/ community groups indicating Goals, Objectives, Constitution and number of members;
- As the driver of the IDP Process should be attending all Steering Committee and Representative Forum Meetings
- Provide terms of reference for subcommittees and the various planning activities and also provide sector expertise.
- Commission research studies
- Consider comment on:
    - Inputs from subcommittee(s) study teams and consultants; and
    - Inputs from provision sector departments and support , such as, sister Municipalities in and with District Municipality,

- Process, summarise and draft outputs.
- Make recommendations
- Prepare, facilitate and minute meetings. Prepare and submit reports to the IDP representative forum.

The IDP Steering committee may establish subcommittees for specific activities and outputs which may include additional person outside the Steering committee.

An official of the municipality should be appointed to prepare, facilitate and document meeting. The function should be the responsibility of the IDP/ Budget official or similar official.

For the logistics of workshops, dissemination of information and invitations, the responsible official should be supported by Clerk of Council.

2.8. IDP Representative (Rep.) Forum

The IDP Representative forum is the structure which institutionalises and guarantees representative participation in the IDP process. The selection of members to the IDP representative forum has to be based on criteria which ensure geographical and social representation.

2.8.1. The composition of the IDP Representative forum:

- **Chairperson**-

  Executive Mayor or a Member of the committee of appointed councillors

  Secretariat-
  IDP steering committee (Municipal Manager / IDP Manager/ Appointed Professional Team)

- **Members**:
  - All Steering Committee Members
  - Members of the executive committee/mayoral committee/committee of appointed councillors
  - Councillors (including councillors who are members of the district council and relevant portfolio councillors)
  - Traditional leaders;
  - Ward committee secretaries
  - Heads of Department/Senior Officials (internal);
  - OR Tambo District Municipality
  - National and Provincial Government departments
  - Organised Business and Labour

- Stakeholders' representatives of organised groups (NGOs, CBOs, etc.)
- Resource persons; and
- Relevant Community representatives

2.8.2. The IDP Representative forum Code of Conduct

The code of conduct will at least include the following:-

- Meeting schedule (frequency and attendance);
- Agenda, facilitation and documentation of meeting
- Purpose of the forum
- Regular feedback to constituents
- Required majority for approval
- Quorum requirements; and
- Resolution of disputes(including Provincial assistance)
- Proposed Co-ordination Process

The preparation, organisation and facilitation and documentation of meetings and workshops of the IDP Representative Forum may need to be supported by IDP office.

Support providers and Planning Professionals (if necessary)

Support providers and professionals such as consultants, NGO's, and Municipal Planning Officials have the following roles and responsibilities:-

- Providing methodological/technical guidance in terms of the IDP process
- Facilitation of planning workshops
- Special studies or other product relevant contribution
- Support to organised and unorganised groups and communities to more effectively engage in and contribute to the planning process and
- Ensuring that the IDP is aligned with budget and planning requirements of Provincial and National departments.

3. PUBLIC PARTICIPATION AND COMMUNITY

The structure composition and positions may vary between different categories and types of Communities or wards to suit the available human and institutional resources, but the proposed generic arrangement are recommended as a minimum requirement, and are based on the following:-

- Public participation has to be institutionalised to ensure that all residents have an equal; right to participate, in the case of KSD Municipality, these will be run through

Ward to Ward IDP/Budget Outreach Programmes and Public hearings or Roadshows;

- Structure participation will specify who is to participate on behalf of whom, on which issues, through which organisational mechanisms and to what effect.

In is worth noting that Public participation is not equally relevant and appropriate in each stage of planning, and not all participation procedures are equally suitable for each planning step. To limit participation costs, to avoid participation fatigue, and to optimise the impact of participation, the mechanisms of participation will have to differ from stage to stage.

4. COMMUNITY (WARD) BASED PLANNING

A fundamental and statutory component of the IDP process is community engagement and the public participation. Participation in the integrated development planning process is only one of the several arenas of participatory interaction between local government and citizens.

The municipality strives to improve the participation of stakeholders in the IDP and Budget processes. In this review, the municipality intends to employ a number of innovative measures, which are aimed at enhancing the effectiveness and quality of stakeholder participation. Pursuant to this endeavour, the municipality plans to roll out in earnest, the Community-Based Planning process.

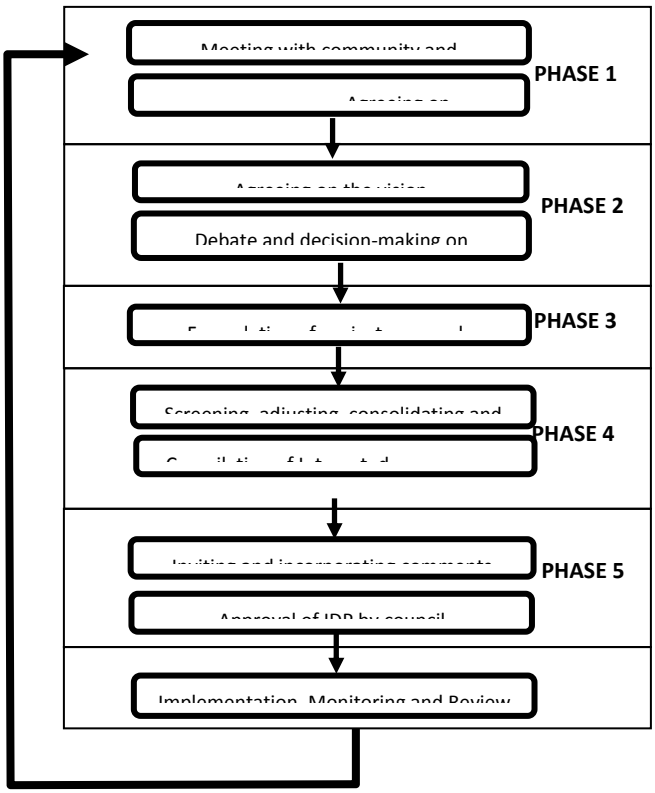
CBP as a form of participation in the development of KSD IDP is seen within the context that it must be people-focused and empowering, led and owned by Ward Councillors and ward committee members, based on vision and strengths of the ward, and should be holistic and promote mutual accountability between elected public representatives, community and municipal administration. Through CBP, communities and stakeholders highlight and/or confirm their development priorities that should be included in the IDP in the form of projects, services and programmes.

KSD Municipality has piloted ward based planning with the aim of developing ward based Plans which will feed onto the IDP. This exercise also assists in the creation of ward data profile. The statistical data of each ward and capturing of key priority issues has been conducted as the basis for Ward Based Plans

KSD Municipality in planning for its wards has conducted a study at ward level in order to get the population number of residents and current situation for each ward. Each ward had to engage its ward committees to assist in data collection, however, some wards could not provide ward committees, particularly at Mqanduli which is composed of the following wards 21,22,23,24,25,26,27,28 and 29 to get data for their respective areas.

In order to get the data from the aforementioned wards, the municipality used its officials being assisted by the Department of Local Government and Traditional Affairs in the Eastern Cape Province.

5. PHASES OF THE IDP



6. INSTITUTIONAL ARRANGEMENTS

The elected council is the ultimate decision – making forum on IDP's. The role of participatory democracy is to inform, negotiate on those decisions in the course of the planning process.

The following positions and structures are recommended and will serve as a guide:

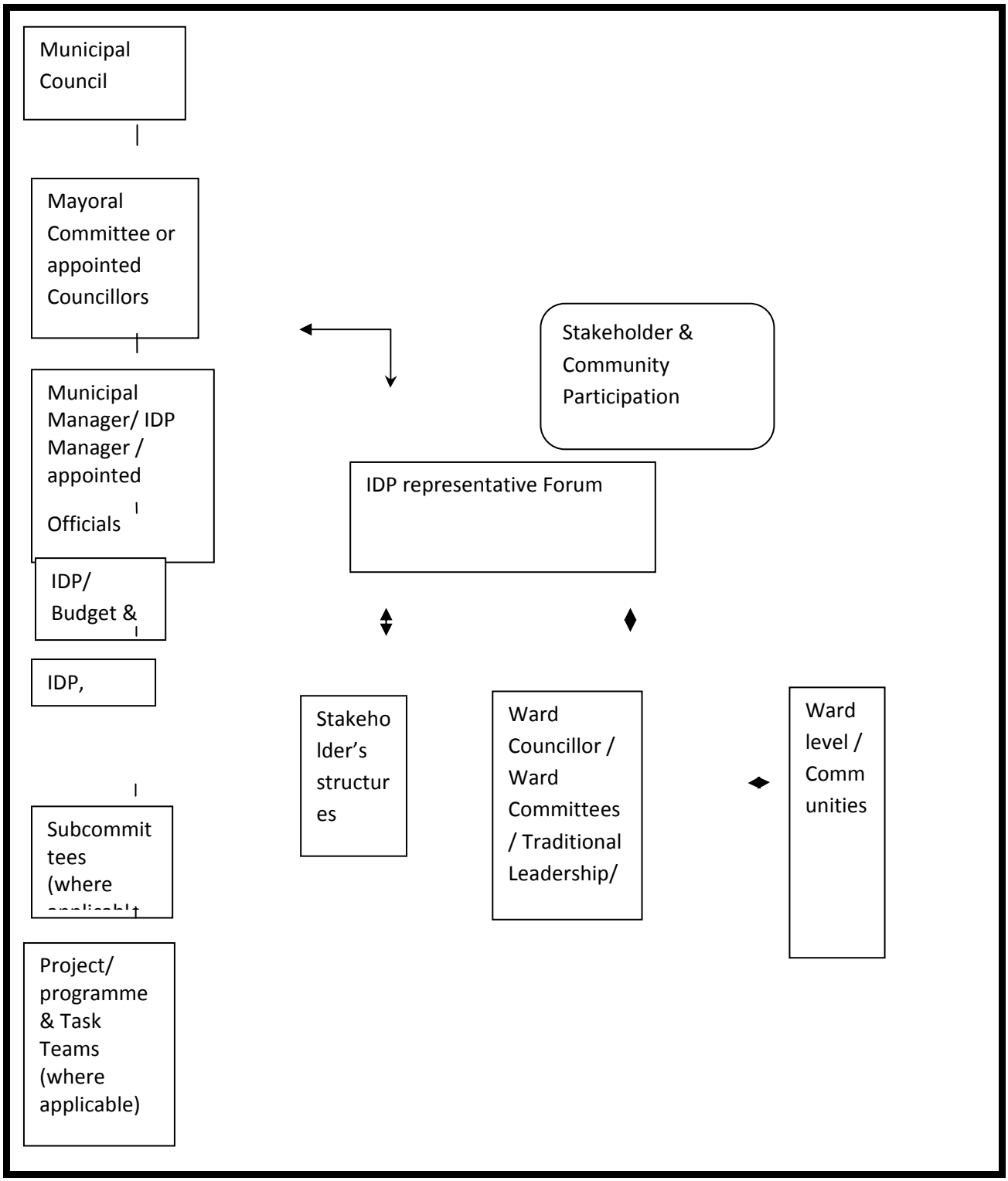
- Municipal manger or IDP Manager
- IDP, Budget and PMS Technical Committee
- IDP, Budget and PMS steering committee
- IDP Representative forum
- Project, Programme and sectoral task teams
- IDP Working Team |(subcommittees)

The IDP manger, IDP steering committee and IDP representative forum are structures required throughout the IDP process.

The project, programme and sectoral task teams will be small operational teams composed of a number of relevant municipal sector departments and technical officials involved in the management of the implementation and, where appropriate, community stakeholders directly affected by the project and programme.

6.1. Proposed IDP Structure

The following is a proposed IDP, Budget and PMS structure that guide the process:-


Municipal Council
Mayoral Committee or appointed Councillors
Municipal Manager/ IDP Manager / appointed Officials
IDP/ Budget &
IDP,
Subcommit tees (where
Project/ programme & Task Teams (where applicable)
Stakeholder & Community Participation
IDP representative Forum
Stakeho lder's structur es
Ward Councillor / Ward Committees / Traditional Leadership/
Ward level / Comm unities

7. IDP / BUDGET AND PMS FORMULATION PROCESS PLAN FOR 2016-17

NO	ACTIVITY	DATE	ACTUAL DATE
	JULY 2015		
1.	Review of Rollovers to be included in the 2016/17 Budget	02-15 July 2015	
2.	Alignment of draft process plan and draft IDP process framework with O R Tambo district municipality	22-23 July 2015	
3.	Compilation of Budget Evaluation Checklist for 2015/16	29 July 2015	
4.	Develop draft process and timetable for the 2016/17 Budget	31 July 2015	
5.	IDP, Budget and PMS Technical Committee/ MANCOM to discuss Draft process plan	11 August 2015	
6.	IDP/Budget Steering Committee -to discuss process plan	13 August 2015	
7.	2016/17 Financial Statements submitted to Auditor-General	27 August 2015	
8.	IDP Representative forum meeting- presentation of draft IDP ,budget and PMS process plan	27 August 2015	

9.	Council consider IDP, Budget and PMS Process Plan 2016-17for adoption	27 August 2015	
SEPTEMBER 2015			
10.	Submission of IDP and PMS Process Plan to OR Tambo DM and other spheres of government	01 September 2015	
11.	Advertise IDP/ PMS and Budget Process Plan on the local print media	03 September 2015	
12.	IDP/Budget Framework Workshop	10 Sept 2015	
13.	Submission of Personnel Request Forms	15 - 29 Sept 2015	
14.	IDP, Budget and PMS Process Plan steering committee- discussion of situational gap analysis	17 September 2015	

OCTOBER 2015				
15.	HR and Budget collate Personnel Request Forms and analyze results through staff keys book	Section 21 of the MFMA 56 of 2003:Budget Preparation Process	01 – 21 Oct 2015	Director Corporate Services, CFO,GM Budget and Accounting and GM: Human Resources
16.	Ward to Ward IDP, Budget and PMS Outreach Programme – Needs Analysis and prioritisation	Section 16 of Local Government: Municipal Systems Act,No.32 of 2000 states that Municipality must develop a culture of municipal governance that complements formal representative government with a system of participatory governance ,and must for this purpose (a) encourage ,and create conditions for, the local community to participate in the affairs of the municipality ,including in- (i)the preparation ,implement and review of its integrated development plan in terms of chapter 5 Section 21 of the MFMA 56 OF 2003: budget preparation process	01 October -29 October 2015	Executive Mayor & Members of the Mayoral Committee
17.	IDP Representative Forum to present Draft situational analysis report	Section 16 of Local Government: Municipal Systems Act,No.32 of 2000 states that Municipality must develop a culture of municipal governance that complements formal representative government with a system of participatory governance ,and must for this purpose (a)	02 October 2015	Executive Mayor/ Professional team

		encourage ,and create conditions for, the local community to participate in the affairs of the municipality ,including in- (i)the preparation ,implement and review of its integrated development plan in terms of chapter 5 Section 21 of the MFMA 56 OF 2003: budget preparation process		
18.	Steering Committee – Presentation and discussions on the performance reports of the 1st quarter continue with the situational analysis	Section 55 (1)of Local Municipality: Municipal Systems Act,No.32 of 2000 states that As head of administration the municipal manager of a municipality is, subject to the policy directions of the municipal council ,responsible and accountable for-(ii) equipped to carry out the task of implementing the municipality 's integrated development plan in accordance with chapter 5. (c) the implement of the municipality's integrated development plan, and monitoring of progress with implementation of the plan	20 October 2015	Municipal manager, All Directors
19.	Analyze results of personnel expenditure and communicate to Directorates		21 - 29 Oct 2015	Director Corporate Services, CFO,GM Budget and Accounting and GM: Human Resources

20.	IDP Representative forum – presentation of the situational analysis and workshop on key issues and strategies and objectives.	Section 16 of Local Government: Municipal Systems Act,No.32 of 2000 states that Municipality must develop a culture of municipal governance that complements formal representative government with a system of participatory governance ,and must for this purpose (a) encourage ,and create conditions for, the local community to participate in the affairs of the municipality ,including in- (i)the preparation ,implement and review of its integrated development plan in terms of chapter 5 Section 21 of the MFMA 56 OF 2003: budget preparation process	28 October 2015	Executive Mayor
21.	Submission of Performance reports and performance information of the first quarter to Council	Section 55 (1)of Local Municipality: Municipal Systems Act,No.32 of 2000 states that As head of administration the municipal manager of a municipality is, subject to the policy directions of the municipal council ,responsible and accountable for-(ii) equipped to carry out the task of implementing the municipality 's integrated development plan in accordance with chapter 5. (c) the implement of the municipality's integrated development plan, and	29 October 2015	Executive Mayor and Municipal Manager

		monitoring of progress with implementation of the plan		
22.	Submission of D-Form to NERSA	Section 43 of the MFMA: Applicability of Tax and Tariff capping on Municipalities	30 October 2015	GM: Budget and Accounting ,CFO and Electrical Engineer
23.	IDP, Budget and PMS Steering Committee – Presentation and discussion on: • Development of Strategies and Objectives • Project identification	Section 55 (1)of Local Municipality: Municipal Systems Act,No.32 of 2000 states that As head of administration the municipal manager of a municipality is, subject to the policy directions of the municipal council ,responsible and accountable for-(ii) equipped to carry out the task of implementing the municipality 's integrated development plan in accordance with chapter 5. (c) the implement of the municipality's integrated development plan, and monitoring of progress with implementation of the plan	30 -31 October 2015	Municipal Manager, All Directors

NOVEMBER 2015				
24.	Submission of Budget Request Forms General Expenses-Capital outlay ,Capital Budget ,Operating Projects and Review of Tariffs	Section 21 of the MFMA 56 of 2003 Budget Preparation Process	04-20 November 2015	Municipal Manager, All Directorates
25.	Obtain from National, Provincial Governments and District Municipalities for any information in relation to budget and adjustment budget to projected allocations for the next three years.		05-30 November 2015	GM: Accounting and Budget /CFO
26.	CFO to collate budgets and analyze results		25 -27 November 2015	GM: Accounting and Budget /CFO
27.	Discuss Draft audit report from the Auditor-General for the 2015/2016 financial statements		11 -27 November 2015	GM: Accounting and Budget /CFO
28.	Review of Budget Related Policies	Section 21 of the MFMA 56 of 2003:Budget Preparation Process	26 November 2015	GM: Accounting and Budget /CFO
29.	Representative Forum Meeting – Presentation of Strategies and Objections and Identification of Projects	Section 16 of Local Government: Municipal Systems Act,No.32 of 2000 states that Municipality must develop a culture of municipal governance that complements formal representative government with a system of participatory governance ,and must for this purpose (a) encourage ,and create conditions for, the	27 November 2015	Executive Mayor

		local community to participate in the affairs of the municipality ,including in- (i)the preparation ,implement and review of its integrated development plan in terms of chapter 5 Section 21 of the MFMA 56 OF 2003: budget preparation process		

DECEMBER 2015				
30.	Technical Committee/ MANCOM meeting to Review three year capital budget and Operating projects	Section 21 of the MFMA 56 of 2003:Budget Preparation Process	03-07 December 2015	All Directorates
31.	Steering Committee meeting – Finalize projects identification	Section 16 of Local Government: Municipal Systems Act,No.32 of 2000 states that Municipality must develop a culture of municipal governance that complements formal representative government with a system of participatory governance ,and must for this purpose (a) encourage ,and create conditions for, the local community to participate in the affairs of the municipality ,including in- (i)the preparation ,implement and review of its integrated development plan in terms of chapter 5 Section 21 of the MFMA 56 OF 2003: budget preparation process	10 December 2015	
JANUARY 2016				
32.	Obtain from National, Provincial Governments &	Section 21 of the MFMA 56 of 2003:Budget Preparation	14-21 Jan 2016	GM: Accounting and

	District Municipalities for any adjustments to projected allocations for the next three years.	Process		Budget /CFO
33.	Institutional Strategic Session – to discuss Integration and alignment of Budget, Programmes and projects	Section 41 of Local Government: Municipal systems Act No 32 of 2000 state that (1) a municipality must in terms of its performance management system and in accordance with any regulation and guidelines that may be prescribed- (a) set appropriate key performance indicators as a yardstick for meaning performance, including outcomes and impact with regard to the municipality's development priorities and objectives set out in its integrated development plan. In Terms of section 120 to provide for regulate (d) the regular review by a municipality of its key performance indicators; (e) the setting of a framework for performance targets by municipalities consistent with their development priorities, objectives and strategies set out in their IDP Alignment of municipal plans with Provincial and National targets – alignment of proposed interventions with allocated budgets	25-26 January 2016	Municipal Manager
34.	Special Council Meeting – Table in to the Council an annual report, the audit report for 2015/2016, and Mid –year report 2015/2016	Section 72 (1) of the MFMA: The Accounting Officer of a Municipality must by 25 January of each year assess the performance of the Municipality during the first half of the financial year. Section 121 of the MFMA: Preparation and	27 Jan 2016	Executive Mayor

		adoption of the annual report		

FEBRUARY 2016				
35.	Budget adjustment Consultation Process begins	Section 28 of the MFMA the Municipality May revise an approved annual budget though an adjustment budget	01-05 February 2016	GM: Budgeting and Accounting
36.	IDP, Budget and PMS Technical Committee - To discuss and Finalize the Draft MTREF Budget and 1st Adjustment Budget	Section 21 of the MFMA 56 of 2003:Budget Preparation Process	09 February 2016	All Directorates
37.	IDP, Budget and PMS Steering Committee - To discuss the and Finalize the Draft MTREF Budget and 1st Adjustment Budget as well as presentation of the daft IDP	Section 21 of the MFMA 56 of 2003:Budget Preparation Process	16 February 2016	Municipal Manager
38.	IDP Rep Forum - Presentation of first draft IDP, PMS 2016/17 and Budget 2016/17 to finalise integration, alignment of budgets and continue with project formulation	Section 16 of Local Government: Municipal Systems Act,No.32 of 2000 states that Municipality must develop a culture of municipal governance that complements formal representative government with a system of participatory governance ,and must for this purpose (a) encourage ,and create conditions for, the local community to participate in the affairs of the municipality ,including in- (i)the preparation ,implement and review of its integrated development plan in terms of chapter 5 Section 21 of the MFMA 56 OF 2003: budget preparation process	24 February 2016	Executive Mayor

39.	Council to approve 1st Adjustment Budget	Section 28 of the MFMA the Municipality May revise an approved annual budget though an adjustment budget and read together with Section 72(3) The Accounting Officer must as part of the review make recommendations as to whether an adjustment budget is necessary and recommend revised projection of revenue and expenditure to the extent that this may be necessary	26 February 2016	Executive Mayor and Municipal Manager
40.	Council to approve 1st Adjustment Budget	Section 28 of the MFMA the Municipality May revise an approved annual budget though an adjustment budget and read together with Section 72(3) The Accounting Officer must as part of the review make recommendations as to whether an adjustment budget is necessary and recommend revised projection of revenue and expenditure to the extent that this may be necessary	26 February 2016	Executive Mayor and Municipal Manager
MARCH 2016				
41.	IDP/ PMS and Budget technical committee/MANCOM -first draft IDP 2016/2017 and Draft MTERF Budget		03 March 2016	CFO/ Director: PSED
42.	IDP Steering Committee to present first draft IDP 2016/17 and Draft MTERF Budget	Section 16(2) Annual Budget: The Mayor of a Municipality must table the annual budget at a council meeting 90 days before the start of the	15 March 2016	Municipal Manager

		budget year Section 43 of the MFMA		
43.	IDP/PMS and Budget representative Forum to present first draft IDP 2016/2017 and Draft MTERF Budget	Section 16(2) Annual Budget: The Mayor of a Municipality must table the annual budget at a council meeting 90 days before the start of the budget year Section 43 of the MFMA	18 March 2016	Executive Mayor
44.	Approval of Electricity Tariffs by NERSA		04-31 March 2016	GM: Budget and Accounting ,CFO and Electrical Engineer
45.	Council adopts First Draft 2016-17 IDP, PMS and Budget for 2016/2017	Section 16(2) Annual Budget: The Mayor of a Municipality must table the annual budget at a council meeting 90 days before the start of the budget year Section 43 of the MFMA	30 March 2016	Executive Mayor
APRIL 2015				
46.	Submission of the Draft IDP/ Budget and related plans and policies to members of Council to be ready for Council approval	Section 16 of Local Government: Municipal Systems Act,No.32 of 2000 states that Municipality must develop a culture of municipal governance that complements formal representative government with a system of participatory governance ,and must for this purpose (a) encourage ,and create conditions for, the local community to participate in the affairs of the municipality ,including in-	12 April 2016	Municipal Manager

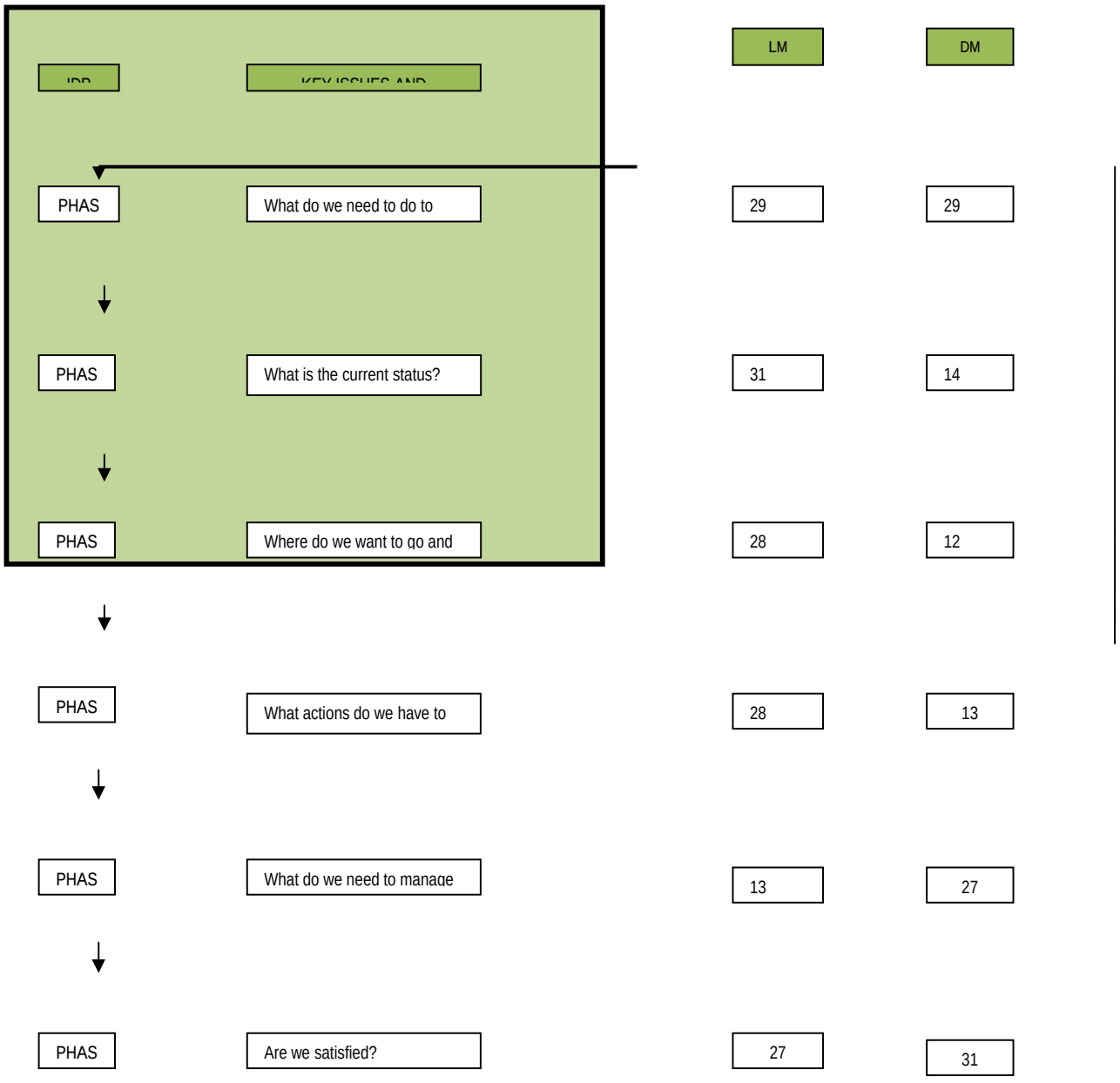
		(i)the preparation ,implement and review of its integrated development plan in terms of chapter 5 Section 21 of the MFMA 56 OF 2003: budget preparation process		
47.	Submit to National Treasury, Provincial Treasury and the MEC responsible for Local Government the annual report, Annual financial statements, the audit report and any corrective action taken in response to the findings of the audit report relating to 2015/16.	Regulation 15(4)a: The Municipal Manager must send copies of the annual budget and supporting documentation as tabled in the Municipal Council in both printed and electronic form	12 April 2016	GM: Budget and Accounting/CFO
48.	Budget IDP Review 2016-17 advertised for public comments, Public Meetings & Consultation	Section 22(a) after an annual budget is tabled in the municipal Council ,the Accounting Officer must make public the annual budget and documents referred to in section 17(3) and invite the local Community to submit representation in connection with the budget	12 April 2016	CFO
49.	IDP, PMS and Budget Steering Committee for the third quarter performance report	Section 55 (1)of Local Municipality: Municipal Systems Act, No. 32 of 2000 states that As head of administration the municipal manager of a municipality is, subject to the policy directions of the municipal council ,responsible and accountable for-(ii) equipped to carry out the task of implementing the municipality 's integrated development plan in accordance with chapter 5. (c) the implement of the municipality's integrated development plan, and monitoring of progress with implementation of the plan	19 April 2016	GM: Compliance
50.	IDP/Budget road shows- present draft IDP, PMS Review 2016-17 and Budget to solicit comments from members of	Section 23(1)a when the annual budget has been tabled the Municipal council must consider views of	13-22 April 2016	Executive Mayor and All

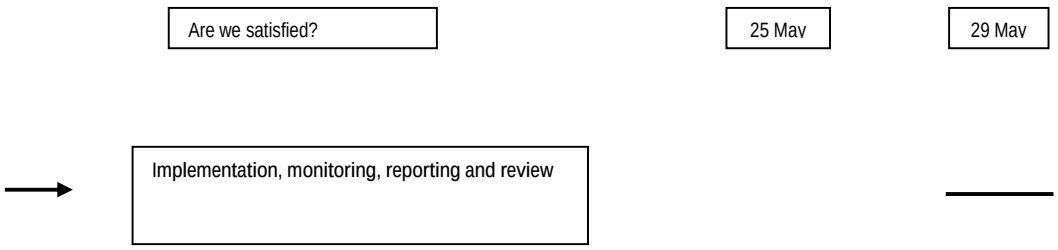
	the community	local community		Councilors
MAY 2015				
51.	IDP/ PMS and Budget steering committee to discuss Public comments and the final draft IDP , PMS 2016/ 2017 and Budget 2016/18 review	Section 24(1) the Municipal Council must at least 30 days before the start of the budget year consider approval of the annual budget	05 May 2016	CFO/ Director: PSED
52.	IDP/ PMS and Budget steering committee to discuss Public comments and the final draft IDP , PMS 2016/ 2017 and Budget 2016/18 review	Section 24(1) the Municipal Council must at least 30 days before the start of the budget year consider approval of the annual budget	12 May 2016	Municipal Manager
53.	IDP Rep. Forum - discuss Public comments and the final draft IDP , PMS 2016/ 2017 and Budget 2016/17 review	Section 24(1) the Municipal Council must at least 30 days before the start of the budget year consider approval of the annual budget	13 May 2016	Portfolio Head Finance/ Executive Mayor
54.	Council consider adoption of Final Draft IDP, PMS 2016-17 and Budget for 2016/2018	Section 24(1) the Municipal Council must at least 30 days before the start of the budget year consider approval of the annual budget	27 May 2016	Executive Mayor

JUNE 2015				
55.	Preparation of draft Service Delivery and Budget Implementation Plan for the financial year ending June 2016	Section 41 of Local Government: Municipal systems Act No 32 of 2000 state that (1) a municipality must in terms of its performance management system and in accordance with any regulation and guidelines that may be prescribed- (a) set appropriate key performance indicators as a yardstick for meaning performance, including outcomes and impact with regard to the municipality's development priorities and objectives set out in its integrated development plan. In Terms of section 120 to provide for regulate (d) the regular review by a municipality of its key performance indicators; (e) the setting of a framework for performance targets by municipalities consistent with their development priorities, objectives and strategies set out in their IDP	03—05 June 2016	GM Compliance and All Directors
56.	MTREF Budget, Budget related policies, annual report published on Council website.	Section 75(1)(a,b)The Accounting Officer of a Municipality must place on the website referred to in section 21Aof the systems Act the following documents: Annual and Adjustment budget and all related policies	12 June 2016	GM: Accounting and Budget
57.	Annual Budget Reports to National & Provincial Treasury.	Regulation 20(1) The Municipal Manager must comply with section 24(3) of the Act within 10 working days after the council has approved the annual budget ,The Municipal Manager must submit to National Treasury and relevant provincial Treasury in both electronic and printed form	12 June 2016	GM: Accounting and Budget

7.1. OR Tambo District Municipality IDP, PMS & Budget Schedule of Activities for Alignment

Overview of this IDP process time frame is illustrated in the cycle below. This cycle should be used as a guide through which the process can be better managed by municipalities. The form and content of the IDP document is however subject to the discretion of each municipality. A uniform IDP Table of Contents has been requested and will be developed to be used throughout the District. This will be used as an example and does not discourage other ideas from the municipalities. Each municipality should follow the prescribed IDP process:-





There were some deviations from the key dates set out in the Budget Time Schedule tabled in Council. MFMA deadlines in terms of submission of reports such as midyear assessment and tabling and submission of reports were however not met.

1.1.1 IDP and Service Delivery and Budget Implementation Plan

The Municipality's IDP is its principal strategic planning instrument, which directly guides and informs its planning, budget, management and development actions. This framework is rolled out into objectives, key performance indicators and targets for implementation which directly inform the Service Delivery and Budget Implementation Plan. The Process Plan applicable to the fourth revision cycle included the following key IDP processes and deliverables:

- Registration of community needs;
- Compilation of departmental business plans including key performance indicators and targets;
- Financial planning and budgeting process;
- Public participation process;
- Compilation of the SDBIP, and
- The review of the performance management and monitoring processes.

With the compilation of the 2016/2017 MTREF, each department/function had to review the business planning process, including the setting of priorities and targets after reviewing the mid-year and third quarter performance against the 2015/2016 Departmental Service Delivery and Budget Implementation Plan. Business planning links back to priority needs and master planning, and essentially informed the detail operating budget appropriations and three-year capital programme.

1.1.2 Financial Modeling and Key Planning Drivers

As part of the compilation of the 2016/2017 MTREF, extensive financial modelling was undertaken to ensure affordability and long-term financial sustainability. The following key factors and planning strategies have informed the compilation of the 2016/2017 MTREF:

- Municipality growth

- Policy priorities and strategic objectives
- Economic climate and trends (i.e inflation, Eskom increases, household debt, migration patterns)
- Performance trends
- The approved 2015/16 adjustments budget and performance against the SDBIP
- Cash Flow Management Strategy
- Debtor payment levels
- Loan and investment possibilities
- The need for tariff increases versus the ability of the community to pay for services;
- Improved and sustainable service delivery

In addition to the above, the strategic guidance given in National Treasury's MFMA Circulars 78, 79 and 80 have been taken into consideration in the planning and prioritisation process.

1.1.3 Community Consultation

The draft 2016/2017 MTREF as tabled before Council on 30 March 2016 for community consultation was published on the municipality's website, and hard copies were made available at customer care offices, municipal notice boards and various libraries. The opportunity to give feedback was also communicated on the Municipality's website, and the Municipality's call centre was engaged in collecting inputs via e-mail, fax and SMS.

All documents in the appropriate format (electronic and printed) were provided to National Treasury, and other national and provincial departments in accordance with section 23 of the MFMA, to provide an opportunity for them to make inputs.

Ward Committees were utilised to facilitate the community consultation process public briefing sessions. Other stakeholders involved in the consultation included churches, non-governmental institutions and community-based organisations.

Submissions received during the community consultation process and additional information regarding revenue and expenditure and individual capital projects will be addressed, and where relevant will be considered as part of the finalisation of the 2015/2016 MTREF. Feedback and responses to the submissions received will be made available on request.

1.2 Overview of alignment of annual budget with IDP

The Constitution mandates local government with the responsibility to exercise local developmental and cooperative governance. The eradication of imbalances in South African society can only be realized through a credible integrated developmental planning process.

Municipalities in South Africa need to utilise integrated development planning as a method to plan future development in their areas and so find the best solutions to achieve sound long-term development goals. A municipal IDP provides a five year strategic programme of action aimed at setting short, medium and long term strategic and budget priorities to create a development platform, which correlates with the term of office of the political incumbents. The plan aligns the resources and the capacity of a municipality to its overall development aims and guides the municipal budget. An IDP is therefore a key instrument which municipalities use to provide vision, leadership and direction to all those that have a role to play in the development of a municipal

area. The IDP enables municipalities to make the best use of scarce resources and speed up service delivery.

Integrated developmental planning in the South African context is amongst others, an approach to planning aimed at involving the municipality and the community to jointly find the best solutions towards sustainable development. Furthermore, integrated development planning provides a strategic environment for managing and guiding all planning, development and decision making in the municipality.

It is important that the IDP developed by municipalities correlate with National and Provincial intent. It must aim to co-ordinate the work of local and other spheres of government in a coherent plan to improve the quality of life for all the people living in that area. Applied to the Municipality, issues of national and provincial importance should be reflected in the IDP of the municipality. A clear understanding of such intent is therefore imperative to ensure that the Municipality strategically complies with the key national and provincial priorities.

The aim of this revision cycle was to develop and coordinate a coherent plan to improve the quality of life for all the people living in the area, also reflecting issues of national and provincial importance. One of the key objectives is therefore to ensure that there exists alignment between national and provincial priorities, policies and strategies and the Municipality's response to these requirements.

The national and provincial priorities, policies and strategies of importance include amongst others:

- Government Programme of Action;
- Development Facilitation Act of 1995;
- Provincial Growth and Development Strategy (GGDS);
- National and Provincial spatial development perspectives;
- Relevant sector plans such as transportation, legislation and policy;
- National Key Performance Indicators (NKPIs);
- Accelerated and Shared Growth Initiative (ASGISA);
- National 2014 Vision;
- National Spatial Development Perspective (NSDP) and
- The National Priority Outcomes.

The Constitution requires local government to relate its management, budgeting and planning functions to its objectives. This gives a clear indication of the intended purposes of municipal integrated development planning. Legislation stipulates clearly that a municipality must not only give effect to its IDP, but must also conduct its affairs in a manner which is consistent with its IDP. The following table highlights the IDP's five strategic objectives for the 2015/16 MTREF and further planning refinements that have directly informed the compilation of the budget:

In order to ensure integrated and focused service delivery between all spheres of government it was important for the Municipality to align its budget priorities with that of national and provincial government. All spheres of government place a high priority on infrastructure development, economic development and job creation, efficient service delivery, poverty alleviation and building sound institutional arrangements.

Local priorities were identified as part of the IDP review process which is directly aligned to that of the national and provincial priorities. The key performance areas can be summarised as follows against the five strategic objectives:

1. Provision of quality basic services and infrastructure which includes, amongst others:
    - Provide Electricity;
    - Provide waste removal;
    - Provide roads and storm water;
    - Provide municipality planning services; and
    - Maintaining the infrastructure of the Municipality.

2. Economic growth and development that leads to sustainable job creation by:
    - Ensuring the is a clear structural plan for the Municipality;
    - Ensuring planning processes function in accordance with set timeframes;
    - Facilitating the use of labour intensive approaches in the delivery of services and the building of infrastructure.

3. Fight poverty and build clean, healthy, safe and sustainable communities:
    - Effective implementation of the Indigent Policy;;
    - Extending waste removal services and ensuring effective municipality cleansing;
    - Working with strategic partners such as SAPS to address crime;
    - Ensuring save working environments by effective enforcement of building and health regulations;
    - Promote viable, sustainable communities through proper zoning; and
    - Promote environmental sustainability by protecting wetlands and key open spaces.

4. Foster participatory democracy and Batho Pele principles through a caring, accessible and accountable service by:
    - Optimising effective community participation in the ward committee system; and
    - Implementing Batho Pele in the revenue management strategy.

5.1 Ensure financial sustainability through:
    - Reviewing the use of contracted services
    - Continuing to implement the infrastructure renewal strategy and the repairs and maintenance plan

5.2 Optimal institutional transformation to ensure capacity to achieve set objectives
    - Review of the organizational structure to optimize the use of personnel;

In line with the MSA, the IDP constitutes a single, inclusive strategic plan for the Municipality. The five-year programme responds to the development challenges and opportunities faced by the Municipality by identifying the key performance areas to achieve the five the strategic objectives mentioned above.

In addition to the five-year IDP, the Municipality undertakes an extensive planning and developmental strategy which primarily focuses on a longer-term horizon; 15 to 20 years. This process is aimed at influencing the development path by proposing a substantial programme of public-led investment to restructure current patterns of settlement, activity and access to resources in the Municipality so as to promote greater equity and enhanced opportunity. The strategy specifically targets future developmental opportunities in traditional dormitory settlements. It provides direction to the Municipality's IDP, associated sectoral plans and strategies, and the allocation of resources of the Municipality and other service delivery partners.

This development strategy introduces important policy shifts which have further been translated into seven strategic focus areas/objectives as outlined below:

- Developing dormant areas;
- Enforcing hard development lines – so as to direct private investment;
- Maintaining existing urban areas;
- Strengthening key economic clusters;
- Building social cohesion;
- Strong developmental initiatives in relation to the municipal institution as a whole; and
- Sound financial fundamentals.

Lessons learned with previous IDP revision and planning cycles as well as changing environments were taken into consideration in the compilation of the fourth revised IDP, including:

- Strengthening the analysis and strategic planning processes of the Municipality;
- Ensuring better coordination through a programmatic approach and attempting to focus the budgeting process through planning interventions; and
- Strengthening performance management and monitoring systems in ensuring the
- objectives and deliverables are achieved.

The 2013/14 MTREF has therefore been directly informed by the IDP revision process and the following tables provide a reconciliation between the IDP strategic objectives and operating revenue, operating expenditure and capital expenditure.

2.3. Measurable performance objectives and indicators

Performance Management is a system intended to manage and monitor service delivery progress against the identified strategic objectives and priorities. In accordance with legislative requirements and good business practices as informed by the National Framework for Managing Programme Performance Information, the Municipality has developed and implemented a performance management system of which system is constantly refined as the integrated planning process unfolds. The Municipality targets, monitors, assesses and reviews organisational performance which in turn will be linked directly linked to individual employee's performance.

At any given time within government, information from multiple years is being considered; plans and budgets for next year; implementation for the current year; and reporting on last year's performance. Although performance information is reported publicly during the last stage, the performance information process begins when policies are being developed, and continues through each of the planning, budgeting, implementation and reporting stages. The planning, budgeting and reporting cycle can be graphically illustrated as follows:

2.4. Municipal manager's quality certificate

I ……, municipal manager of King Sabata Dalindyebo, hereby certify that the annual budget and supporting documentation have been prepared in accordance with the Municipal Finance Management Act and the regulations made under the Act, and that the annual budget and supporting documents are consistent with the Integrated Development Plan of the municipality.

Print Name MLAMLI ZENZILE

Municipal Manager of King Sabata Dalindyebo (EC 157)

Signature _____

Date _____

ANNEXURE G – TARIFF STRUCTURE

	ESTIMATES OF INCOME AND EXPENDITURE- TARIFFS			
	AS FROM 01 JULY 2016			
		2014/2015	**2015/2016**	**2016/2017**
5.0	**PARKS AND RECREATION Proposed increment at 6%**			
5.1	**Recreation Grounds**			
5.1.1	**Deposits**			
5.1.1	*2010 Wcup Stadium - With Gate Collection*	5231.93	5,878.59	6,267
5.1.2	*Rotary With Gate Collection*	1270.96	1,428.05	1,522
5.1.2	*Rotary Without Gate Collection*	1060.00	1,191.02	1,270
5.1.2.1	**Rental (per day)**			
5.1.2.2	Premier Division	6587.26	7,401.45	7,890
5.1.2.3	Hire per day (1st Division/Festival	4680.84	5,259.40	5,607
5.1.2.4	(2nd Division)	3940.31	4,427.33	4,720
5.1.2.5	(3rd Division)	2479.91	2,786.43	2,970
	Vodacom	530.00	595.51	635
	Castle	452.07	507.95	541
	Mqanduli Stadium	452.07	507.94	541
5.2	Without gate collection - deposit/ hire	1060.00	1,191.02	1,270
5.2.1	**Cemeteries : Proposed increment at 6%**			
5.2.1.1	**Graves**			
5.2.1.2	Per Adult burial (Umtata)	847.29	952.01	1,015
5.2.1.3	Per Child burial (Umtata)	466.02	523.62	558

5.2.2	Per Adult or Child (Mqanduli -site only)	42.37	47.60	51
	Sale of Caskets (each)	1241.68	1,395.16	1,487
5.3				
5.3.1	**Swimming Pools**			
5.3.1.1	**Sutherland Street**			
5.3.1.2	Adults per seession	17.21	19.34	21
5.3.1.3	Children per session	7.92	8.90	9
	Group session (outside pool hours-per hour)			
5.3.2				
5.3.2.1	**Ngangelizwe**			
5.3.2.2	Adults (per session)	8.36	9.40	10
	Children (per session)	4.65	5.23	6
5.4				
5.4.1	**Horticulture (Hire of Plants)**			
5.4.2	10-20 plants	234.22	263.17	281
5.4.3	21-30 plants	254.88	286.38	305
5.4.4	31-40 plants	275.55	309.60	330
5.4.5	41-50 plants	329.97	370.75	395
	51-75 plants	372.51	418.55	446
	Charge per clearance	321.21	360.92	385
		2013/2014	**2015/2016**	**2016/2017**

15	**COMMONAGE**			
	Grazing fees: per beast per month		2.28	2.43
	Lantyi		18.24	19.44
	Wood sales: head load		0.68	0.72
	Wood sale: Van load		34.2	36.46
	Wood sale: sledge		22.8	24.30
	Tractor or Truck load		57	60.76
	Wood sales: Whole tree		143	152.44
	Poles/ ipali		15.6	16.63
	One bundle- Grass		5	5.33
	Sabunga: Truck load		75	79.95
	Pound fees: Mqanduli			
	Goat and sheep each		10	10.66
	Livestock each		20	21.32

				2015/2016		2016/2017	
8.0	**ROADS AND WORKS**						
8.1	**Vehicle Crossing (Kerb & Channel only)**						
8.1.1	Standard dish type per square meter			2938.56		3132.50	
8.1.2	Bridge Crossing			2838.62		3025.97	
8.1.3	Bollards			308.83		329.21	
8.2	**Premix Pavement Construction**					0.00	
8.2.1	Premix Pavement Construction (25mm thick)			310.99		331.51	
8.2.2	Re-instatement of trenches			9162.32		9767.03	
8.2.3	Sale of Premix			9623.28		10258.41	
8.2.4	Sale of Sabunga			44.50		47.43	
8.3	**Cartage Charges (construction)**					0.00	
8.3.1	Removal of Builder's Rubble/Spoil					0.00	
	(per 5m load or part thereof)			1528.16		1629.02	
9	**CIVIL**					0.00	

	PROTECTION						
9.1	**PERMIT FOR FLAMMABLE SUBSTANCE**						
	Category: A - Up to 2275/25			275.74		293.94	
	" B - 2276 - 4500			330.60		352.42	
	26 kg - 45 kg					0.00	
						0.00	
	" C - 4510- 22500			551.24		587.62	
	46 kg - 225 kg			0.00		0.00	
	" D - Over 22500			826.71		881.27	
				0.00		0.00	
9.2	**INSPECTION FEES**			0.00		0.00	
	Flammable Substances			275.74		293.94	
	L.P.G			330.60		352.42	
	Re-Inspection			330.60		352.42	
	Maximum (4 Insp.per year			2756.46		2938.39	
9.3	**FIRE BRIGADE CHARGES**			0.00		0.00	
	Turning Charges (per call)			0.00		0.00	
	Within Municipal Area			826.74		881.31	
	Outside Municipal			2757.40		2939.39	

	Area						
	Subsidiary Vehicle			553.42		589.94	
	Special Duty			1383.54		1474.86	
				0.00		0.00	
	b) **Fire fighting vehicles**			0.00		0.00	
	Motor pump : major			2205.93		2351.52	
				0		0.00	
	Motor Pump: medium			1929.24		2056.57	
	Motor Pump :small			1654.45		1763.65	
	Portable Pump			2205.93		2351.52	
	Turntable ladder			2205.93		2351.52	
	Snorkel			826.28		880.81	
	Rescue Vehicle			826.28		880.81	
	Emergency Vehicle			826.28		880.81	
	c) **Occupance or properties charges per hour**					0.00	
	Low risk incidents			137.36		146.43	
	Medium risk incidents			276.43		294.68	
	High risk incidents			414.65		442.02	

	Residential - dwellings			1544.56		1646.50	
	Flats			1544.56		1646.50	
	Hotels			2576.00		2746.02	
	Boarding houses			1544.56		1646.50	
	Shacks			772.28		823.25	
	Institutional Hospitals			2061.15		2197.18	
	Nursing homes			2061.15		2197.18	
	Public assembly-churches			2061.15		2197.18	
	Halls			1544.56		1646.50	
	Cinemas			2061.15		2197.18	
	Theatres			2061.15		2197.18	
	Night clubs			2061.15		2197.18	
	High risk building			4120.56		4392.51	
	Malls			4120.56		4392.51	
	Stadium			4120.56		4392.51	
	Fun Fairs			4120.56		4392.51	
	Schools			2061.15		2197.18	
	University			4120.56		4392.51	
	Tax Ranks			4120.56		4392.51	

	Basement Parking			3787.07		4037.02	
	Commercial Restaurants			2061.15		2197.18	
	Cafes			2061.15		2197.18	
	Offices			1544.56		1646.50	
	Shops			1544.56		1646.50	
	Department Stores			1544.56		1646.50	
	Garages			4120.56		4392.51	
	Workshops			2061.15		2197.18	
	Outside storage			4120.56		4392.51	
	Industry Furniture			2061.15		2197.18	
	Industry-Plastic Rubber			4120.56		4392.51	
	-Textile			2061.15		2197.18	
	-Printing			2061.15		2197.18	
	-Milling			2061.15		2197.18	
	-Petroleum			4120.56		4392.51	
	-Food and Drinks			1544.56		1646.50	
	-Paper and Packaging			1544.56		1646.50	
	-Chemicals			4120.56		4392.51	
	-Alcaline metals			4120.56		4392.51	
	-Metals			1544.56		1646.50	
	-Electronics			1544.56		1646.50	

	-LP Gas			2061.15		2197.18	
	Transport -Cars			1544.56		1646.50	
	-Motorcycles			1544.56		1646.50	
	Heavy goods					0.00	
	-Vehicles			4120.56		4392.51	
	-Hazmat vehicles			4120.56		4392.51	
	Explosive Carrying					0.00	
	Vehicles			4120.56		4392.51	
	Buses			4120.56		4392.51	
	Ships			1544.56		1646.50	
	Trains			2061.15		2197.18	
	Aircraft: small			4120.56		4392.51	
	Aircraft: medium			1544.56		1646.50	
	Military Aircraft			4120.56		4392.51	
	Other-Rubbish			2061.15		2197.18	
	Grass & Bush			1544.56		1646.50	
	Plantations			772.28		823.25	
	Crops			2061.15		2197.18	
	Rescues-vehicle extrication			772.28		823.25	

	Water rescues			1544.56		1646.50	
	Lift rescues			2061.15		2197.18	
	Manhole rescues			3085.67		3289.33	
	Trapped rescues			127.84		136.28	
	Fire extinguisher			257.43		274.42	
	Fire hoses			309.26		329.67	
	First aid for sport & recreation			309.26		329.67	
	Breathing apparatus			309.26		329.67	
	Refilling of pools (per water cost)			309.26		329.67	
	Deep Lifting			309.26		329.67	
	Flushing of stormpipes			309.26		329.67	
	Spoil of oil removes (plus type of vehicle)			309.26		329.67	
	Foam concentrate (plus water cost)			155.49		165.75	
	d) **Charge per km**			0.00		0.00	
	TYPE			0.00		0.00	
	Motor Pump Large			58.57		62.44	
	Motor Pump			46.82		49.91	

	medium						
	Motor Pump small			41.55		44.30	
	Sub Vehicle			35.06		37.38	
	e**) Standby Charges**						
	TYPE						
	Motor Pump			127.68		136.10	
	Sub-Vehicle			50.11		53.41	
	Other			127.68		136.10	
	f) **Training fee per person**			0.00		0.00	
	Basic fire fighting course			257.43		274.42	
	Intermediate fire fighting course			304.08		324.15	
	Advanced fire fighting course			387.01		412.55	
	Basic Vehicle rescue course			387.01		412.55	
	Fire marshal course			387.01		412.55	
	Advanced fire safety course			387.01		412.55	

	g) Stationery supply at Fire Department			0.00		0.00	
	Pens			8.21		8.75	
	Pencils			4.14		4.42	
	Rubbers			5.80		6.18	
	Tippex			11.76		12.53	
	Rulers			5.87		6.26	
	Clipboards			1.73		1.84	
	Photostats per sheet			2.51		2.68	
	Flimsies			251.55		268.16	
	Video Film copies			105.39		112.35	
	Old Exams questions and answers			35.06		37.38	
	(per copy older than one year)						
	a) State patients						
	b) Municipal workers			248.18		264.56	
	c) Natural disaster causalities						

	d) Disabled patients						
	e) Patients with an income of the following amount per month						
	R 100- R 300 p.m			141.67		151.02	
	R 301- R 600pm			155.49		165.75	
	R 601- R900 p.m			169.31		180.49	
	R901-R1200 p.m			188.16		200.58	
	R1201-R1500p.m			207.32		221.00	
	R1501-R1800 p.m			228.06		243.11	
	R1801-R2100 p.m			248.79		265.21	
	R2111-R2400 p.m			58.74		62.62	
	R2401-R2700 p.m			300.62		320.47	
	R2701-R3000 p.m			328.27		349.93	
	R3001-R3300 p.m			362.82		386.77	
	R3301-R3600 p.m			397.37		423.60	
	R3601-and up			514.85		548.83	
f) Accounts outside area:Amount in 9,4 plus R5,00 per km							
9.4	**CITY POLICE**						

9.4.1	Tow-away fees						
	Use or contractor						
9.4.2	LMV						
	Without dolly wheels			751.04		800.61	
	With dolly wheels			460.85		491.27	
				0.00			
9.4.3	HMV			1215.10		1295.29	
	Low Bed			1215.10		1295.29	
9.4.4	Impounded Vehicles						
	Storage fees per day or Part thereof			87.77		93.56	
9.4.5	Damage to speed trap cable			2004.13		2136.41	
9.4.6	Office accident report forms						
	Search fees on any query or Part thereof			195.53		208.43	

9.4.7	Natis search fees						

BUSINESS LICENSING TARIFFS		**2015/2016**	**2016/2017**
10.5.3	**MARKET TABLES**		
	1. Small Tables	30.00	35.00
	2. Medium Tables	40.00	45.00
	3. Big Tables	45.00	50.00
	4. Bigger Tables	50.00	55.00
10.5.4	**TOWN HALL STALLS**		
	1. Small Stalls	30.00	35.00
	2. Medium Stalls	50.00	55.00
	3. Big Stalls	180.00	200.00
10.5.5	**P.P STALLS BELOW ECDC AT ELLIOT**	**2015/2016**	**2016/2017**
	1. Stalls	25.00	27
	1. Bona fide Farm stalls	27.00	29
	2. Fruit & Vegetables	7.00	7
	3. Clothes	12.00	13
	4. Fruit & Vegetables (BULK)	120.00	128
10.5.6	**BUSINESS FEES**		
	1. Registration fee	100.00	107
	2. Licence fee	300.00	320

10.0	**HIRE OF CITY HALLS**	**2015/2016**			**2016/ 2017**		
		Norwood	Other	City	Norwood	Other	City
	Profess, concerts						
10.1	Magician shows & the like by visiting companies						
	7pm to midnight	662	709	894	706	756	953
	Amateur concerts, cabaret shows, Give-It-A-Show						
	Film show, etc.						
	7pm to midnight						
	Dances, Balls, Discos etc.						
	7pm to midnight	263	281	280	280	300	299
		2015/2016			**2016/2017**		
		Norwood	Other	City	Norwood	Other	City
	Private receptions, meetings, weddings,						
	socials per hour to midnight	83.03	97.84	125.96	88.51	104.30	134.28

	Exhibitions, flower						
	Shows per show and the like						
	Weekdays 8am to 5pm	83.03	88.95	91.91	88.51	94.82	97.98
	Weedkays 5pm to 11pm and Saturdays	87.65	93.74	127.31	93.43	99.93	135.71
	Sunday and public holidays per hour	80.85	86.50	124.88	86.18	92.21	133.12
	Bazaar 5pm to 11pm	262.7381	302.48233	333.88	280.08	322.45	355.91
	Political meetings 5pm to midnight	312.1772	333.87752	533.23	332.78	355.91	568.42
	Religious service per hour to midnight	49	53	84	52.71	56.32	89.79
10.2	DEPOSIT	**2015/2016**			**2016/2017**		
		Norwood	**Other**	**City**	**Norwood**	**Other**	**City**
	Town Hall	0	2326	2465	0	2479	2628
	Civic Centre	0	932	988	0	994	1053
		OTHER HALLS					
	Rotary Hall	262			280		
	Banqueting	377			402		
	Mqanduli Hall	247			264		
	Multi purpose Centre - Mqanduli	247			264		

	Multi purpose Centre - Ikwezi	247			264		
		2015/2016			**2016/2017**		
10.3	**EXTRAS**						
	Use of kitchen cutlery and crockery per function	232	249	283	246	265	302
	Use of halls for rehearsals, preparations, decorations, etc.						
	5pm to 11pm only weekdays	83	84	89	88	89	95
	Use of piano : per function Steinway piano(City Hall only)	0	0	194	0	0	207
	Broadway Piano	0	0	90	0	0	96
10.4	**OVERTIME**						
	Weekday & Saturdays	124	133	141	131	142	150
	Sundays & Public holidays	172	185	196	183	197	209
		2015/2016					
	Public address system :per function	0	0	0	0	0	0

	(City Hall)	0	0	0	0	0	0
	Auction Sale	1526	0	2095	1618	0	2233
10.5	***HIRE OF CIVIC HALL FURNISHINGS***						
10.5.1	***FOR USE WITHIN THE MUNICIPAL AREA***						
	Deposit	0	1182	0	0	1260	0
	For any period up to 24 hours per chair				0	0	0
	Chairs: per chair	0	6	0	0	7	0
	Tables: per table	0	22	0	0	23	0
	For period over 24 hours : per 24 hours						
	Chairs: per chair						
	Tables: per table						

ITEM	SERVICE	2015/2016 Total R/Cents VAT Incl.	2016/2017 TOTAL R/Cents
1	**DEVELOPMENT PLANNING**		
1.1	**Application for consent**		
1.1.1	Application fee (excluding advertising)	R 2,025.10	R 2,158.76
1.2	**Application for Rezoning** (excluding advertising)		
1.2.1	Erven 0- 2500m²	R 2,158.32	R 2,300.77
1.2.2	Erven 2501 -5 000m²	R 4,045.79	R 4,312.81
1.2.3	Erven 5 001 -10 000m²	R 6,698.14	R 7,140.22
1.2.4	Erven 1ha - 5ha m²	R 10,562.11	R 11,259.21
1.2.5	Erven over 5ha m²	R 13,202.25	R 14,073.60
1.3	**Application for departure**		
1.3.1	Erven smaller than 500 m²	R 650.69	R 693.64
1.3.2	Erven 500 -750 m²	R 429.09	R 457.41
1.3.3.	Erven larger than 750m²	R 860.82	R 917.63
1.4	**Subdivision -application fees**		
1.4.1	Basic fee	R 1,474.32	R 1,571.63
1.4.2	Charge per subdivision	R 134.49	R 143.37
1.4.3	(Remainder considered as a subdivision)		
1.5	**Aplication for demolition permit**	R 146.01	R 155.65
1.6	**Zoning Certificate**	R 61.32	R 65.37
1.7	**Spatial Development Framework Documents- CD**		
1.7.1	Town Planning Scheme- Document	R 790.76	R 842.95
1.7.2	Town Planning Scheme- CD	R 157.94	R 168.36

TARIFFS FOR HUMAN SETTLEMENTS DIRECTORATE : 2016/2017

ITEM	SERVICE	2015-2016 Total R/Cents VAT Incl.	2016/2017 TOTAL R/Cents
6	**Building Control**		
6.1	Building plan application fee per m²	R 0.66	R 0.66
6.1.1	Minimum application charge	R 564.00	R 601.22
6.2	**Estimation of building value (R/m2)**		
6.2.1	Dwelling house	R 3,407.90	R 3,632.82
6.2.2	Outside buidling	R 2,803.70	R 2,988.74
6.2.3	Flats, townhouses, Hotels	R 3,794.80	R 4,045.26
6.2.4	Carport, Covered Parking	R 1,393.90	R 1,485.90
6.2.5	Patios & pergolas	R 1,298.50	R 1,384.20
6.2.6	Factories, warehouses, Cimemas	R 3,116.40	R 3,322.08
6.2.7	shops, offices, hotels, churches, schools	R 3,715.30	R 3,960.51
6.2.8	Basement Parking	R 1,393.90	R 1,485.90
6.2.9	Swimming Pools (set fee)	R 604.00	R 643.86
6.2.10	Boundary walls (set fee)	R 604.00	R 643.86
6.2.11	Tents for max. 2 days (set fee)	R 604.00	R 643.86
6.3	**Other Charges**		
6.3.1	Drainage inspection	R 190.00	R 202.54
6.3.2	Preliminary Plans for comment	R 75.00	
6.3.3	Resubmission of lapsed Plans without any alterations	R 564.00	R 601.22
6.3.4	Resubmission of Queried/amended plans	R 250.00	
6.3.5	Building without an approved plan (penalty fee)	R 4,500.00	
6.3.6	Subscription to KSDM Building Stats Submission		
	a) Monthly	R 12.00	
	b) Annually	R 140.00	
6.4	**Building Operation Charges**		
6.4.1	Temporary hoarding application fee (per linear metre)	R 111.00	R 118.33
6.4.2	Footway deposit (refundable less damage per square metre	R 40.00	R 42.64
6.4.3	Use of footway during building operations (per Linear Metre)	R 165.00	R 175.89
6.4.4	(non-refundable-per linear metre of hoarded area		
6.4.5	Illegal dumping of builder's rubble	R 2,072.00	R 2,208.75
6.5	**Contractors Camps : Deposits**		
	Camp Size		
	1000m² or less	R 4,839.00	R 5,158.37
	10001m² - 4000m²	R 9,678.00	R 10,316.75

			R
	40001m - 6000m ²	R 11,607.00	12,373.06
			R
	6000 m²	R 11,607.00	12,373.06
	Contractors Camps Fee (Per Month/ Paid Upfront)		
	1000m² or less	R 1,357.00	R 1,446.56
	10001m² - 4000m²	R 2,709.00	R 2,887.79
	40001m - 6000m ²	R 3,805.00	R 4,056.13
6.5	**Plan Refund/Replacements**		
6.5.1	Recalled/withdrawn plans (In circulation)		
6.5.2	Withdrawn/Recalled plans (approved)		
7	**Outdoor Advertinsing & Signage and Telecommunications Control**		
7.1	**Banners**		
7.1.1	Nelson Mandela Drive, R61 Road (max. 2 Banners/ 14 days)	R 1,378.00	R 1,468.95
7.2	**Posters**		
7.2.1	Non-refundable fee, per/poster (max 14 days)	R 13.80	R 14.71
7.2.2	Refundable dep. Fee (Charity Events max. 500 posters)	R 300.00	R 319.80
7.2.3	Refundable dep. Fee (Other Events max. 500 posters)	R 1,100.00	R 1,172.60
7.2.4	Refundable dep. Fee (political Events max. 1500 posters)	R 4,500.00	R 4,797.00
7.3	**Application Fees**		
7.3.1	**For Advertising Signs**		
	a) Per application (general)	R 567.00	R 604.42
	b) Per Billboard < 40m2 on Private Property	R 2,770.00	R 2,952.82
	c) Per Super Billboard >40m2 on Private Property	R 3,324.00	R 3,543.38
7.3.2	**Application fee for Newspaper Headline Posters**		
	a) Annual deposit	R 8,610.00	R 9,178.26
	b) Annual administration fee	R 4,300.00	R 4,583.80
7.3.3	**Application fee for Estate Agent Boards**		
	a) Annual deposit	R 8,610.00	R 9,178.26
	b) Annual administration fee	R 4,300.00	R 4,583.80
7.3.4	**Application fee for temp. wrapping sign on construction site**		
	a) Per application	R 1,660.00	R 1,769.56
7.3.5	**Application for Cellphone base station/mast**		
			R
		R 13,345.00	14,225.77

7.4	**Removal and Penalty Fees**		
7.4.1	**Removal charges for posters**		
	a) per poster- unpasted	R 145.00	R 154.57
	pasted	R 360.00	R 383.76
7.4.2	**Removal charges for sign boards**		
	a) actual cost - (minimum)	R 225.00	R 239.85
	plus penalty (per sign)	R 435.00	R 463.71
7.4.3	**Removal charges for loose portable signs (estate, "For Sale" etc)**		
	a) First offense per sign	R 435.00	R 463.71
	b) Second offense per sign	R 825.00	R 879.45
	c) Third offense per sign	R 1,200.00	R 1,279.20
7.5	**Inspection fee - Per Inspection (Annual inspection for all signs)**	R 430.00	R 458.38

11	RENT: Proposed increment at 6%	2015/2016 Total R/Cents VAT Incl.	2016/2017 TOTAL R/Cents
11.1	GENERAL		
	Park Homes	1262.45	R 1,345.77
	New Brighton Houses	502.77	R 535.95
	Hillcrest 4 rooms/ verandah	776.32	R 827.56
	Hillcrest 4 rooms	707.93	R 754.66
	Hillcrest 3 rooms	585.94	R 624.61
	Ngangelizwe 1 room	273.56	R 291.62
	Ngangelizwe 2 rooms	334.56	R 356.64
	Ngangelizwe 3 rooms	417.43	R 444.98
	Ngangelizwe 4 rooms	835.48	R 890.62
	Ngangelizwe sites with sewer	545.27	R 581.26
	Ngangelizwe sites with nightsoil	624.76	R 666.00
	Church sites	356.74	R 380.29
	Trading sites	1463.93	R 1,560.55
	Staff cottage/ Flats	1075.77	R 1,146.77
	Staff houses	2162.62	R 2,305.36

11.2	STAFF HOUSES		
	Cottages/ Flats	957	1021
	Houses	1925	2052

LIBRARY FEES

	ESTIMATES OF INCOME AND EXPENDITURE- TARIFFS AS FROM 01 JULY 2015							
				2014/2015		2015/ 2016		
13	TELEFAX							
	Sending			R 13.78	per page or part thereof (excluding coverage page) with minimum of	15	per page or part thereof (excluding coverage page) with minimum of	
				R 40.28	per message	43	per message	
	Receiving			R 18.02	per A4 page or part thereof within a minimum of	19	per A4 page or part thereof within a minimum of	
				0	R38.00 per message	0	R38.00 per message	
	Note: The fee shall, if sending be paid before any message is transmitted and, if receiving, before any message is handed over to the addressee							
14	LIBRARY							
	Deposit			77.52		82.17		
	Hire of Hall							
	Library hours: per hour			30.75		32.60		
	After hours: per hour			57.97		61.45		
	Weekdays and saturdays per hour			122.78		130.15		
	Sunday and Public Holidays per hour			171.68		181.98		
	Per page - A4			2.77		2.93		
	Subscription Fees							
	Adults for two (02) books renewable after 2 years			78.98		65.70		
	Juniors for two (02) books renewable after 2 years			38.13		31.50		
	Country members for four (04) booksrenewable after 2 years			165.20		175.11		
	Holiday members for two (02) books for 14 days			78.98		83.72		
	Photocopying							
	Black & White			0.47		0.50		
	Colour							
	Internet		R10.00 for 30	13.78	for 30 minutes	14.61	for 30 minutes	
			R2.00 per pag	2.25	per page	2.25	per page	

				2014/2015		2015/2016		
15	COMMONAGE							
	Grazing fees: per beast per month							
	Dipping fees: per beast per month							
	Wood sales: head load							
	Rafters each							
	Poles: small each							
	Poles: medium each							
	Poles: large each							
	Poles: Extra large each							
16	LEASES							
	Registration			189.43		200.80		
	SUPPLYING							
17	INFORMATION							
	Search for an account not in a service register			26.91		28.53		
	Search for account in a service register			15.76		16.71		
	Supply details of any deed			26.84		28.45		
	Supply of any certificate of valuation or of outstanding charges against property			26.84		28.45		
	Any search for information per hour or part thereof			164.99		174.89		
18	PARKING							
	Parking meters	N/A						
	CBD zone 1	N/A						
	CBD zone 2	N/A						
	Parking areas	N/A						